

FINANCIAL TIMES

Neutraceuticals

Adding medicinal powers to food

Technology, Page 12



Japanese politics

Less predictable, more competitive

William Dawkins Page 17



The Arab world

No sign here of the global democracy trend

David Gardner, Page 16



IRI

Liquidation in sight

Page 2

World Business Newspaper <http://www.FT.com>

TUESDAY JUNE 17 1997

Portuguese EdP power sell-off oversubscribed

Yesterday's issue of shares in Electricidade de Portugal, the national power utility, was heavily oversubscribed leaving retail and institutional investors with a fraction of the shares they ordered. The country's biggest ever privatisation was subscribed 37 times by retail investors and 26 times by institutions. "Allocating the shares is proving painful," said a banker close to the co-ordinators. "Everyone except for a group of first-class institutions will get very little." The sale of 150m shares, representing 30 per cent of EdP's total capital, raised €285m (£76.42m) allowing for discounts for small savers. Page 19

Japan military moves: The Japanese government is calling for legislation to enable the military to react to security crises outside Japan. If passed by parliament, the measure could clear the way for Japan's first post-war involvement in east Asian peace-keeping operations. Page 18

Computer groups to challenge Oracle: Leading personal computer manufacturers including Compaq, Dell, IBM and Hewlett-Packard have launched a new class of "Network PCs" aimed at business. The NetPC is their answer to the "Network Computer" initiative led by Oracle's Larry Ellison. Left, Page 19

Peace moves go on despite clashes: Clashes between Palestinians and Israeli soldiers continued in the West Bank town of Hebron and the Gaza Strip, as Egypt pushed on with efforts to restore peace talks suspended since Israel started work on a new Jewish settlement at Har Homa in east Jerusalem. Page 9

US group rules out Airbus deal: Pratt & Whitney said it would not supply engines for the new Airbus Industrie 330-seat aircraft, leaving Rolls-Royce as sole supplier. The US company has doubts about the profitability of providing engines for the aircraft. Page 6

Ariane fails again: The second launch of Europe's troubled new Ariane 5 rocket has been postponed again while an engine is replaced. Jean-Marie Luton, director general of the European Space Agency, said the launch would now take place on September 30.

Out of Africa: France began withdrawing its troops from Congo after evacuating more than 5,000 foreign nationals caught up in a bloody political and ethnic dispute in the former French colony. Page 9

Yeltsin ready for battle: Russia's president Boris Yeltsin prepared to do battle with one of the country's most powerful regional governors by threatening to call early elections in the troubled Primorsky region in the east. Page 4

Croatian election criticised: International monitors condemned Croatia's presidential elections as biased in favour of the nationalist Franjo Tuđman, who swept to victory with more than 60 per cent of the vote. Page 4

Italian referendums doubt: The future of referendums as an instrument of political and social reform in Italy is in doubt after only a third of the nation's 65m electorate bothered to vote in the ballots last Sunday. Page 2

Bosnia loans suspended: World Bank loans and new reconstruction projects for Bosnia have been suspended following the country's failure to make an \$8m payment on its external debt. Page 2

Banks plan link-ups: UK-based Barclays bank is negotiating a strategic alliance with Japanese bank Hokkaido Takushoku to develop joint asset management and investment banking services in Japan. Page 18

Lebanese liberalisation call: The Lebanese government is coming under increasing pressure to rescind protectionist measures and change import policies. Page 1

Transatlantic superhighway: The first information superhighway across the Atlantic enables cheaper high-speed transmission of data through a fibre-optic cable. Page 5

FT.com: The FT web site provides online news, comment and analysis at <http://www.FT.com>

STOCK MARKET INDICES

	U.S. GOLD
New York Amex	...7,777.06 (-4.98)
MSDQ Composite	...882.70 (+0.43)
Europe and Far East	
CA20	2,785.87 (+12.65)
DAX	3,785.11 (+20.97)
FSE 100	4748.1 (-30.0)
FTSE 100	20,881.07 (+12.72)

U.S. LONGTERM RATES

Federal Funds	1.5%
30-yr Fixed Yield	10.73% (-0.12)
Long Bond	9.5%
Vid	6.70%

OTHER RATES

UK 3-mo interbank	8.5%
DM 10-yr GSE	10.73% (10.12)
France 10-yr DAT	9.85% (9.83)
Germany 10-yr Bond	10.24% (10.22)
Japan 10-yr JGB	104.27% (104.21)

U.S. MONTHLY OIL (Barrels)

Short Dated	872.95 (17.03)
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Month 8/97	872.95
Open 8/97	872.95
Close 8/97	872.95
Month 7/97	872.95
Open 7/97	872.95
Close 7/97	872.95
Month 6/97	872.95
Open 6/97	872.95
Close 6/97	872.95
Month 5/97	872.95
Open 5/97	872.95
Close 5/97	872.95
Month 4/97	872.95
Open 4/97	872.95
Close 4/97	872.95
Month 3/97	872.95
Open 3/97	872.95
Close 3/97	872.95
Month 2/97	872.95
Open 2/97	872.95
Close 2/97	872.95
Month 1/97	872.95
Open 1/97	872.95
Close 1/97	872.95

Source: ICE

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NEWS: EUROPE

Brown's jobs initiative fosters deal that averts French threat to block stability pact

Britain helps keep Emu on track

By Robert Peston
in Amsterdam

Mr Tony Blair's government achieved something yesterday which it is loath to admit in public: it played a significant part in preventing the project to create a European single currency from being derailed.

The employment and growth pact which European Union government heads agreed yesterday - and which papered over the differences between France's new Socialist administration

and the German government on monetary union - owes much to the jobs initiative launched a fortnight ago by Mr Gordon Brown, the UK chancellor of the exchequer.

It is filled with New Labour soundbites and ideas. All EU members committed themselves to reviewing their tax and benefit systems to root out disincentives to job creation. They vowed to increase the "adaptability" of their labour markets in the face of rapid economic change.

They promised to take steps to increase the "employability" of their workforces through investment in education and training.

The deal represented a neat way of satisfying

French demands for greater EU emphasis on employment while quieting German fears about the French appetite for expensive job-creation schemes.

Without such a deal, there was a real risk that the French government would block final agreement on the so-called stability pact, the fiscal disciplines to be imposed on Emu members. "You could say we have rened Emu," said a member of the government, "although I would be grateful if you did not say it too loudly."

The British position on monetary union is that sterling's entry at the launch date of 1999 is "highly unlikely", although it

retains "a very real option" to join at a later date.

However, ministers and Treasury officials are convinced that the single currency will be disastrous for Europe if EU labour markets do not become more flexible. "Our basic position is that it is important we create the conditions in which monetary union stands a chance of succeeding, whether or not we join," said an official.

Because of the extreme political sensitivity of the single currency question in the UK, this is not an achievement the prime minister can shout from the rooftops. However, on the EU ambitions he can discuss more frankly, he made more modest progress.

British fishing industry through so-called "quotas-hopping".

What was abundantly clear was that Mr Blair, Mr Robin Cook, the foreign secretary, and Mr Brown were in general treated with respect by their colleagues. The renewed influence of the UK was also visible in the confidence displayed by British officials who, in the dying days of the previous government, had become increasingly despondent.

However, an agreement had not been reached, because Mr Blair remained concerned that the European Court of Justice could have the ability to erode British autonomy.

Similarly, he was hopeful his fellow leaders would drop their aim of transforming the EU into a defence organisation. There were also signs that a deal might be concluded stemming Spanish inroads into the

EU lowers its sights over sensitive goals

By Emma Tucker
in Amsterdam

The chief selling point of the new European Union treaty under discussion in Amsterdam was always going to be its focus on freedom, security and justice for the people of Europe.

The big idea was to give citizens the right to move freely around the 15-country bloc, while guaranteeing their personal safety through harmonisation of laws in the field of justice and interior affairs.

The plan involves dismantling all internal border controls on mainland Europe, strengthening the external border and co-ordinating laws in areas such as asylum, immigration and visas. But the proposals on the table are so limited that reaching this goal may prove difficult.

Surprisingly, it was late second thoughts from Germany which led to a watering down of the revised treaty's ambitions.

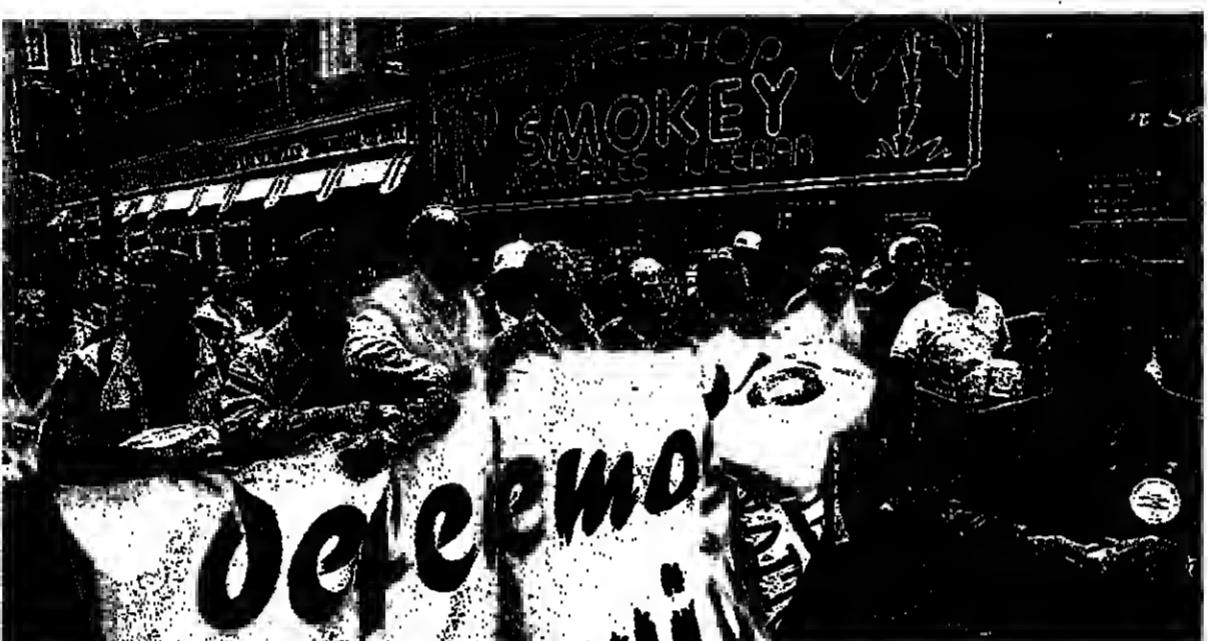
As recently as last week, draft texts included proposals to introduce qualified majority voting in the Council of Ministers for decisions relating to asylum, immigration and visas and the free movement of people, after an interim period of 3-5 years.

But under pressure from Germany's 16 state governments, which share responsibility for immigration with the federal government, Bonn has completely reversed its position on integrating justice and home affairs. On its insistence such decisions remain subject to unanimous approval.

The Germans have internal problems," said a Council official. "They think too much integration could lead to solutions that would create difficulties at home."

Some Länder, such as Bavaria, fear that co-ordinated EU immigration policies could grant third-country residents living legally in one EU country the same rights of movement as EU citizens. They have insisted Germany retain a veto on all issues relating to immigration policies.

Gordon Cramb



Taking the protest to the politicians: Spanish olive growers demonstrate against subsidy cuts in Amsterdam's city centre

Hacks' taste for a story has its limits

The egalitarian Dutch are happy to put anyone in their place if they overstep the bounds of their authority. One who was deemed to have done so yesterday - if only by a few metres - was Mr Dong Henderikx, Britain's new minister for Europe. Going with a television crew to be interviewed on the banks of the Amstel river, he was turned back by a policeman because that was an area designated for the press to have their lunch.

The meals for hungry hacks are being served on canal barges moored alongside. Appropriate for a seafaring nation perhaps, but ministers and officials from the member states eat on dry land. As the Dutch presidency nears the end of its fraught six-month incumbency, The Hague probably feels there has been more than enough rocking of the European boat recently.

Shunning the fare on offer at his Hotel de l'Europe, Belgium's prime minister, Mr Jean-Luc Dehaene, was

spotted dining on Sunday with a small group of advisers at the popular and distinctly unpretentious Restaurant Liden in central Amsterdam. Rather than an elaborate array of choices, it offers a three-course set menu of unfussy dishes for a frugal F144.50 (\$22.30).

Was this a gesture of disapproval for the Europe à la carte which some other leaders have been pursuing? An indication that, with the Belgian budget deficit closer to 4 per cent of gross domestic product than Maastricht's 3 per cent maximum, expenditure restraint has reached the highest levels of government? Or merely that Mr Dehaene, who rivals Chancellor Helmut Kohl for portliness, was seeking to do a bit of his own belt-tightening?

That consideration may have been jogged by an alarming prospect which the heads of government face today: their host city is presenting them each with a bicycle, in the clear hope that the "family photo" which traditionally ends the

summit will depict the 15 astride their new conveyances. Made by Batavus, part of Altag Holding, a Dutch consumer products group, they have been sprayed silver-grey and adorned with the Amsterdam municipality's "Capital of Inspiration" logo. No mention of specially strengthened frames, though.

Queen Beatrix gives every impression of being as comfortable on the seat of her bicycle as on the throne. She may have been able to

provide some pedalling pointers yesterday when she received the heads of government for lunch at the palace on the city's Dam square. She reminded them that the palace was a gift from the city: it was previously the town hall.

Its presence accords Amsterdam the designation of capital of the Netherlands. The Hague is merely the seat of government. Though Crown Prince Willem-Alexander is next in line, the House of Orange has had a woman as monarch since 1898. Female company for

her was absent at yesterday's lunch, however, and Amsterdam's Mayor Schielke Patijn remarked on local television that the current composition of the European Council was "a bit of a gentlemen's club".

No one was actively lamenting the absence of Baroness Thatcher, who had departed the scene by the time of the Maastricht summit in December 1991, when the Dutch were last in the chair. But the final version of their draft Treaty of Amsterdam, circulated yesterday, contains a

number of provisions committing the EU to promote gender equality. This may satisfy the European Women's Lobby, representing 2,700 member associations, which had petitioned the presidency for such changes.

"Women are no longer willing to sit on the substitutes' bench of team Europe: we must line-out with our male partners," said Ms Gertrud Wartenburg, its president. Tough stuff.

Gordon Cramb

Iri privatisation moves into a higher gear

The Italian treasury has won an important battle to speed up the privatisation of companies owned by Iri, the state holding company, by refusing to renew the three-year mandate of chairman Mr Michele Tedeschi.

The removal of Mr Tedeschi was approved over the weekend by the government after two weeks of intense infighting over his future. The move was endorsed yesterday at Iri's annual meeting.

He has been replaced by Mr Gian Maria Gros-Pietro, a respected industrial economic professor who is an adviser on strategy to the

industry ministry. The new chairman's brief is to wind up this huge holding - created during the 1930s depression under the dictator Mussolini - within the next three years.

"This is the last mandate and the three-year period must be observed," said Mr Pierluigi Berzani, the industry minister. He added: "The new leadership must accelerate privatisations and are fully qualified to do this, keeping in mind industrial strategy."

The treasury, responsible for the state's shareholding in Iri, had become increasingly frustrated over the slow progress of privatising Iri's extensive assets. This first surfaced last December when the treasury took direct control of Iri's stake in Stet, the state-controlled telecoms group. On this occasion Mr Carlo Azeglio Ciampi, the treasury minister, announced Iri's traditional role had finished and the logical move was to wind it up.

Since 1992 divestments have totalled over L24,000bn which the Iri management insisted was a good track record. But at the end of last

year consolidated net assets were still L10,600bn with holdings as varied as Alitalia, the national airline, Fincantieri, the leading builder of cruise ships, Finmeccanica, the high technology and defence group, the RAI state broadcasting organisation, and Banca di Roma. Against these assets were debts of L9,400bn - nearly double the figure set by the EU Commission under a 1993 agreement.

The management shake-up should go some way to placate the growing impatience of Mr Karel Van Miert, the EU competition commissioner, over Iri's failure to honour this agreement. A deadline to reduce Iri's debt to around L5,000bn had been fixed for the end of this month; but the baulking is almost certain not to meet the target because there have been delays in the sell-off of Autostrade, the motorways group.

Both the treasury and the industry ministry had sought to remove Mr Tedeschi. However, he had important allies in Mr Romano Prodi, the prime minister, who had held his job at Iri on two separate occasions

for a total of eight years, and in Mr Enrico Michele, who was recruited from being managing-director of the holding to run the prime minister's office.

A compromise to allow Mr Tedeschi to remain with reduced powers was rejected by Mr Tedeschi himself.

The treasury had hoped to appoint by Mr Paolo Baratta, an economist and former minister in the Ciampi, Amato and Dini governments. But apparently in a sop to the Prodi camp and to the left, the choice fell on Mr Gros-Pietro. He is deputy head of the scientific committee of Nomisma, the Bologna-based research organisation and consultancy, which Mr Prodi helped found.

The treasury is likely to pay a high price for getting its way over Iri.

This may well take the form of being obliged to accept a "softer" reform of pensions and welfare. Mr Prodi and his allies on the left are reluctant to confront the unions on this issue in the wake of the Socialist victory in the French elections.

Robert Graham

Amount raised by disposals July 1992 - Dec 1996 (Lm)

Year	Disposals	Net sales	Dividends	Total
1992	1,000	1,000	1,000	3,000
1993	2,000	2,000	2,000	6,000
1994	3,000	3,000	3,000	9,000
1995	4,000	4,000	4,000	12,000
1996	5,000	5,000	5,000	15,000

Source: Iri

Amount (Lm)

Disposals/ transferred disposals/ disposals discontinued

Net sales/ net sales discontinued

Dividends/ dividends discontinued

Total/ total discontinued

Debt (Lm)

Debt/ debt discontinued

Lionel Barber spots a familiar theme in single currency preparations

Play it again, Paris and Bonn

Preparing for Emu
There was an air of déjà vu about yesterday's summit compromise between France and Germany over budgetary discipline in the planned single currency zone.

Just six months ago in Dublin, EU leaders proclaimed with some relief that they had reached agreement on a stability and growth pact designed to enforce sanctions against countries running excessive budget deficits.

Fast forward to Amsterdam, where a similarly relieved Dutch presidency announced that a breach between Paris and Bonn had been avoided on the very same pact.

"There are only winners in this game," said Mr Gerrit Zalm, Dutch finance minister, "there no losers."

The French have pushed

Mr Zalm's comments surely do justice either to the war of nerves which has been running over the past seven days, since the new left-wing government in France announced it needed more time to consider the terms of the stability pact, or to the underlying divisions between the French and Germans over the operation of monetary union.

In terms of rhetorical commitment, Mr Lionel Jospin, the new Socialist prime minister, has made some headway in his campaign to put employment and growth at the top of the EU agenda, rather than following the German-led mantra of monetary discipline and fiscal austerity.

First, EU leaders will issue a resolution - a strong political signal rather than a declaration with legal weight - fleshing out existing provisions in favour of greater coordination of macroeconomic policies via EU finance ministers.

Third, Mr Jospin has

for new language to give the Council of Ministers a role in the formulation of euro exchange rate policy vis-à-vis the dollar and yen, while respecting the Maastricht treaty's stipulation that the primary role of the European Central Bank must be price stability.

The French consider as a matter of principle that the future ECB in Frankfurt cannot exist in a political vacuum, "explained a Dutch diplomat, "and so this is the first building block creating a political counterweight to the bank, a so-called economic government."

Second, Luxembourg,

which takes over the EU presidency on July 1, will hold a summit on employment in the autumn. Though this risks becoming yet another EU talk-shop, French officials argue that it complements the employment chapter in the revised Maastricht treaty under final negotiation in Amsterdam.

Third, Mr Jospin has

pushed his partners to con-

sider fresh commitments to extend the range of loans which the Luxembourg-based European Investment Bank offers to infrastructure projects, as well as small and medium-sized businesses.

On the other side of the bargain, Mr Theo Waigel, Germany's finance minister and architect of the stability pact, claimed that Bonn had given no ground on three key points: the pact itself would remain untouched; there would no EU-wide responsibilities for job creation; and the EU would not stump up one extra sou for make-work initiatives dreamt up in Brussels.

Mr Waigel's claim was supported by the British and Dutch, both of whom have taken a hard line against increases in the EU budget. "These matters may be open for some people," said one Dutch diplomat, "but they are closed for others."

The EIB also issued a note of caution yesterday, noting that it had already lent Ecu 33bn (\$37bn) on the trans-Eu-

ropean infrastructure network (TERs) since December 1992.

The EIB's basic reserves amount to Ecu 6.2bn, as well as a supplementary reserve of Ecu 5.3bn this year, bolstered this year by Ecu 800m from treasury operations. The riskier the EIB's lending profile, the greater the need for strong reserves - or the Bank's triple A credit rating could be put in jeopardy.

The wild card in these calculations is Mr Waigel. He shocked his fellow finance ministers a week ago by announcing that Germany intended to claim a dividend from the EIB, the first-ever in its nearly 40-year history.

Mr Waigel's request was one more sign of how cash-strapped the Bonn government is as it tries to meet the Maastricht deficit targets for the single currency, and why Germany looks askance at French request for more spending. In this respect, Amsterdam, like Dublin, looks like a mere dress rehearsal for battles to come.

Markets more sure of Emu start on time

By Wolfgang Münchau,
Economics Correspondent

Emu: who's going to make it

J.P. Morgan Calculator June 16 1997

	Yesterday	1 week ago	4 weeks ago
Germany	100%	100%	100%
France	100%	100%	100%
Belgium	100%	100%	100%
Portugal	77%	72%	81%
Spain	76%	71%	80%
Finland	72%	70%	70%
Ireland	44%	55%	75%
Sweden	52%	56%	62%
Italy	60%	55%	64%
Denmark	38%	41%	51%
UK	38%	44%	42%

The Emu calculator reveals, real time, the probability of individual countries joining Germany in a monetary union in 1999 implied by financial market prices. Market probabilities are derived from the interest rate swaps market, in which investors swap floating-rate interest payments for fixed-rate ones.

The implied probability of Italy participating in Emu in 1999 can be calculated looking at where the spread between post-1999 lire and D-Mark swap rate lies, between the zero level implied by Emu and the level we would expect if Italy is not in Emu. Italy's non-Emu spread is estimated by currency strategists at J.P. Morgan using the pre-1992 correlation of the lire-D-Mark swap spread with similar spreads outside Europe.

In the financial markets, there is now a strong expectation that the list of Emu participants in 1999 will include every EU country except Greece, the UK, Denmark and Sweden.

Greece is not expected to fulfil the Maastricht Treaty's convergence criteria until the year 2001, while the other three countries are expected to delay their Emu entry voluntarily.

In its latest economic outlook the OECD forecasts that Germany, France and Italy are heading towards budget deficits of 3.2 per cent of gross domestic product in 1997, just outside the Maastricht treaty's reference value of 3 per cent. But the projections are within normal error margins.

Mr Stephen Potter, the OECD's acting chief economist, said: "Countries generally have made a lot of progress in terms of their fiscal consolidation. Paradoxically, Germany has made the least." The recent change of government in France is not yet reflected in the OECD forecast.

Italy's expected 1997 deficit will make it difficult for EU leaders to exclude the country from the first wave of Emu. However, Italy could

still stumble over the projected increase in the deficit-to-GDP ratio to 3.8 per cent in 1998, a year during which the deficit ratios of Germany and France are forecast to fall. But Mr Potter said: "Italy still has time to announce further measures."

Latest data no longer support the case for a "hard-core" Emu, based on 5-6 countries, said Mr Potter.

German unions open to change

German unions have shown more willingness recently to modify the rules of the country's notoriously inflexible labour market, but full flexibility is still a long way off. Without it, European monetary union might be hamstrung from the start: 4.4m unemployed, or 11.4 per cent of the workforce, in Europe's biggest economy hardly seems sensible preparation for the pressures the single currency is likely to bring.

When exchange rates are locked, something else has to give when economic adjustment is needed. Sometimes fiscal policy can help - taxes rise in wealthier regions to pay for increased spending in areas facing harder times. However, in Emu as it is presently envisaged, fiscal flexibility is likely to be restricted by the stability pact designed to keep countries' spending under control.

The labour market provides another means of adjustment. In depressed regions, wages fall until the unemployed can be put back to work. But this relies on wages being able to fall in Germany, where strict government regulation and strong unions prevent wages from falling, this is not always the case. Companies also face big costs if they have to make workers redundant.

This falling lies at the heart of eurosceptics' dark visions of what might go

order books are not as full. Perhaps the latest and most striking example of greater flexibility was this month's agreement between unions and companies in the chemical industry, one of Germany's most important.

This pact allows companies to cut wages by up to 10 per cent during economic downturns in return for not laying off workers. This followed the deal in April by Ford's loss-making German arm to cut workers' benefits to save \$120m a year in costs in return for keeping jobs and investment in Germany.

But more conservative unions remain resistant to change. Earlier this year the metalworkers' union called for a further shortening of the working week to 32 hours - prompting cries of outrage from companies such as Bosch, the electronics group, which warned they would shift more of their production abroad if the union was successful.

In fact, Germany is now probably a victim of its own success. Some economists argue that the limited advances the country has made in freeing its labour market mean that employers have not had to take on new workers during the present gradual economic recovery as they would have done in the past. The OECD last week spoke of Germany's "jobless recovery".

Labour market flexibility might not matter in Emu as much as is feared. Some

economists argue that if capital can move freely, companies can move their investments to depressed - and therefore cheaper - areas so that people do not have to move away.

Economists such as Thomas Mayer at Goldman Sachs in Frankfurt think the situation will have to get yet worse before government and unions are forced to

make more improvements. Eventually, the increasingly flexible agreements made at the company level will whittle away the authority of the unions, forcing them to change. The recent catalyst for transformed labour markets could be Emu, which itself might not survive without liberalisation.

Graham Bowley

Bank suspends Bosnia loans

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NEWS: EUROPE

Croatia's election 'free but not fair'

By Guy Dimmore in Zagreb

International monitors yesterday condemned Croatia's presidential elections as seriously biased in favour of the nationalist incumbent, Mr Franjo Tuđman, who swept to victory with more than 60 per cent of the vote.

"It did not meet the minimum standards for democracies," the Organisation for Security and Co-operation in Europe (OSCE) said in a report on Sunday's election.

"Croatia has experienced a free but not fair election. While candidates were able to speak freely, the process leading up to the election was fundamentally flawed."

With votes counted from 98 per cent of polling stations, President Tuđman was leading with 61.2 per cent, against 21.1 per cent for Mr Zdravko Tomić of the leftwing Social Democratic party and 17.7 per cent for Mr Vlado Gotovac of the centrist Social Liberal party.

The turnout of 57 per cent was the lowest recorded in a Croatian election. The two opposition candidates blamed the lack of interest

on minimal coverage given by the national radio and television networks, both tightly controlled by Mr Tuđman's Croatian Democratic Union (HDZ).

The OSCE mission, with 104 monitors led by Mr Paul Simon, a former US Senator for Illinois, said Croatia's desire to become an integral part of Europe was not likely to be achieved until it held "fully free and fair elections" and demonstrated "that the days of ethnic prejudice are relics of the past".

Among the criticisms levelled by the OSCE was the fact that 10 per cent of the electorate lived outside Croatia and many were ethnic Croat citizens of Bosnia. Their electoral franchise contravened the 1995 Dayton agreement that ended the war in Bosnia, it said, noting that in the 1995 parliamentary elections more than 90 per cent of Croats voting outside Croatia backed the governing HDZ.

Diplomats said Mr Tuđman was likely to get a further rebuff next month when the United Nations Security Council is expected to extend by up to six months the mandate of a 5,000-strong force in eastern Slavonia. The rich but war-devastated region on the border with Serbia is the last Serb-dominated enclave inside Croatia and was due to return to Zagreb's control on July 15. Editorial Comment, Page 17



President Boris Yeltsin: waving a warning finger at regional governor in Russia's far east

Yeltsin does battle with regional boss

By John Thornhill
in Moscow

President Boris Yeltsin yesterday prepared to do battle with one of the country's most powerful regional governors by threatening to call early elections in the troubled Primorsky region in Russia's far east.

The trial of strength between the Kremlin and one of the country's most important regions could determine how much autonomy Russia's 89 constituent republics are able to exercise and set the pattern of federal relations for years to come.

The latest political salvo from Moscow followed a visit to the region last week by Mr Boris Nemtsov, the first deputy prime minister. In his role as energy minister, he was investigating a severe energy crisis in Russia's far east that has paralysed the local economy and prompted months of bitter recrimination between federal and local authorities.

Moscow officials have accused Mr Yevgeny Nazdratenko, the regional governor, of aggravating the cri-

sis and accused him of corruption and incompetence. But Mr Nazdratenko has blamed the Kremlin for failing to transfer the funds needed to solve the region's problems. The row has been further complicated by a personal political feud between Mr Nazdratenko and the mayor of Vladivostok, the regional capital.

Mr Nemtsov yesterday recommended that early elections should be called to choose a new governor and a new mayor to help resolve the political impasse. But he added that the energy situation in the region was beginning to stabilise, thanks to the work of a special ministerial commission.

Russian news agencies reported that Mr Yeltsin had accepted the idea of early elections in principle but gave no details about when they might be held.

Mr Nazdratenko is a contentious figure in Russian politics, but he has recently attracted some strong support from opposition leaders in Moscow. Mr Alexander Lebed, the former secretary of the security council, recently urged him to stand

up to the Kremlin. "All Russia is watching you watching and believing that a lackey will not appear in the Primorsky region," he said.

But Mr Gennady Seleznyev, the Communist speaker of parliament, yesterday urged both Mr Nazdratenko and the mayor of Vladivostok to resign simultaneously, clearing the way for fresh elections. "It is an impossible situation where two officials in a single city wage war on one another," he said. "As a result, the territory suffers."

However, Mr Seleznyev did not support the government's line over its planned budget cuts, and said the regional authorities had first to approve them.

The government had hoped for speedy parliamentary approval of its revised budget plans, which claims are essential for printing public finances in order. Nonetheless, government officials promised that they would be able to deliver on their promises to pay off arrears to pensions and federal employees by July 1.

Romania struggles to keep industrial policy on road

A Romanian motor vehicle factory sports an advertising slogan that may, to western eyes at least, suggest it lacks a feel for international marketing. "DAC Trucks: The Modern Spirit of Dracula Castle" promotes products of the country's flagship Roman factory in the Transylvanian city of Brasov.

The plight of the Roman enterprise - short of orders, shrunk in size and deep in debt - is not uncommon in Romania. It illustrates both the desperate state of much of the country's industry and the difficulties faced by the new government in liquidating or selling off bankrupt state enterprises.

Before the 1989 revolution, Roman employed 23,000

workers and produced tens of thousands of trucks a year for the Soviet bloc and its allies. By last year, the workforce was down to 13,800, while production had dropped even faster, to just 2,800 vehicles annually.

So far this year, Roman has turned out 400 trucks and sold 115, figures, in the words of one western analyst, "which spell a death sentence".

Roman's total debt is now more than 500bn lei (870m), mainly owed to the state. Last year alone it lost 96bn lei.

The government stepped in to help in April with an order for 500 military trucks, and ordered the state power

company to restore electricity supplies, which had been cut off for non-payment of debt.

The aid followed street protests by thousands of Roman workers, who were alarmed at being sent home on temporary leave, fearful of an immediate shutdown.

Government officials claim that Romanian workers now accept the need to liquidate bankrupt enterprises. But workers at the Roman plant are reluctant to accept that theirs should be axed.

"We agree with a correct kind of privatisation but not that there should be unemployment as a result," said Mr Alexandru Tudorache, a mechanic standing by a very

sparse assembly line. "It is wrong that I should have worked here for 26 years and now am afraid of the future. But anyway, this line will never be closed, because it is so efficient."

However, Mr Lucian Stan, financial director of Roman, is doubtful.

"We have had a few contacts with foreign companies, but only very preliminary and exploratory," he said. "Anyway, it is clear that they will never buy the whole factory. We are now drafting a plan for splitting it up, so that different sections can be sold more easily to foreign investors."

The managers say that the assembly line has relatively

good chances of finding a buyer - but that the result will probably still be the dismissal of most workers.

The government's intervention after the Roman protest - albeit a limited retreat - has raised doubts about its ability to shut big enterprises and make their workers redundant, at least at the speed it has promised the International Monetary Fund and World Bank. Mr Marius Stoenescu, editor of the newspaper Buna Ziua, said: "I simply can't believe the government will have the courage to shut factories like Roman, even if they are black holes for state money."

Roman workers and their dependants, together with those at the heavily indebted Tractor factory, make up almost a third of the local population, and their chances of finding other jobs are not bright.

Roman's problems are threefold. For a start, the domestic market for expensive goods such as trucks has collapsed, as more and more Romanian enterprises become indebted, and especially since the government has freed energy prices.

Roman's lorries are also too outdated to appeal much internationally. Last year, for instance, foreign sales accounted for only 8 per cent of the total. Finally, both managers and government are still reportedly not being

wholly realistic about the value of such plants.

Closing Roman will be a thorny task. Apart from the risk of social unrest, plants like Roman are defended by political allies, rooted partly in regional loyalties to local flagship industries.

In Brasov, for example, Roman forms part of Asinco, an association of local state and private factories and tourism concerns which wields considerable influence over some of the parties in the government coalition - and this is also true elsewhere in the country.

Not surprisingly, therefore, just drawing up the first list of 10 bankrupt plants involved a long and

bitter struggle within the government, and was achieved only under the pressure of an imminent IMF visit.

Roman was not in fact the government's first list of officially bankrupt state plants issued in April. Officials concede that the lists of factories and state farms for liquidation were finalised in a rush to coincide with visits by top officials of the IMF and World Bank.

Since the list of ten was issued, the two biggest companies, the Petromidia and Darmanesti oil refineries, have been removed as fresh efforts are being made to find international buyers. The remaining eight are mostly small and account for only 3 per cent of the total indebtedness of companies.

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Plan to end NY rent control fails

By Richard Tomkins
in New York

New York's byzantine system of rent controls is to remain almost unchanged following the collapse of an attempt by state Republicans to bring market forces to bear on apartment rents.

Political leaders, yielding to outrage from middle-class Manhattanites fearful of losing one of their most valuable perks, were yesterday working on the details of a compromise that will preserve nearly all the controls for six more years.

The rent control laws were due to expire at midnight on Sunday night if not renewed or replaced, and Republican efforts to introduce reforms had prompted increasing anxiety among apartment-dwellers as the deadline drew closer.

At St Patrick's Cathedral in Manhattan, Cardinal John O'Connor asked the congregation to pray for those involved in the negotiations, and hundreds of New Yorkers held a candlelight vigil outside the Manhattan offices of Mr George Pataki, the Republican governor of New York State.

Rent regulation applies throughout New York state, but most of its benefits go to the middle-class tenants of apartments in Manhattan, where the gap between regulated rents and market rents is greatest.

Some 88 per cent of apartments in Manhattan are regulated, and about 40,000 of them are occupied by people earning \$100,000 a year or more.

Many tenants pay just a few hundred dollars a month for apartments that would fetch at least \$2,000 on the open market.

State Republicans had proposed that existing tenants should keep their perks, but that apartments should become deregulated when tenants moved out. Democrats, and an overwhelming majority of Manhattan apartment dwellers, had vigorously opposed any change in the rules.

Under the plan evolving yesterday, apartments will remain regulated when tenants move on, but in a concession to the Republicans, landlords will be allowed to increase rents by 20 per cent when the apartment falls vacant, instead of 9 per cent as now.

Apartments will also be deregulated if their tenants' income exceeds \$175,000 instead of \$200,000, as now. And nieces, nephews, aunts, uncles and cousins will be crossed off the list of nearest and dearest who can inherit regulated apartments from the tenant whose name appears on the lease.

Demands for law reforms in Chile

By Imogen Mark in Santiago

Pressure is building for sweeping reforms to the Chilean justice system, as the Supreme Court has come under attack from the ruling centre-left coalition and the court's former allies on the far right.

President Eduardo Frei, who heads the coalition, has requested that the court meet urgently this week to discuss improvements to the administration of justice.

The shift by the opposition parties on the right was apparently triggered by the recent discovery of long-running attempts in the judicial system and the police to protect a drug-trafficker, Mr Mario Silva.

When Mr Silva was arrested in April after a three-year police investigation, charges were also brought against the Supreme Court fiscal authority, Mr Marcial García Pica. But the head of the Supreme Court, Mr Servando Jordán, defended Mr García Pica for practical which both men apparently regarded as normal - routinely influencing other judges on behalf of the accused.

Mr Jordán's remarks were widely criticised, most vociferously by Mr Carlos Bernal, a Santiago congressman and a member of the far-right Independent Democrat Union, which is closest to the former military dictator, General Augusto Pinochet.

During the general's 17-year rule the judges were repeatedly criticised for a lack of independence and for failing to defend Gen Pinochet's opponents from being tortured and "disappeared".

After the return to democracy in 1990, government senators brought charges against one senior judge who was said by one congressman to be "the model of a venal magistrate". He was removed from office, in the teeth of opposition from the UDI and most of the other rightwing senators.

The opposition has long agreed, however, on the need for reforms to the system, if not for changes among the judiciary, and a package of bills to modify the criminal justice system is before Congress.

But the president of the law association, Mr Sergio Urrejola, has warned that with the current judges and officials, "there is no chance of making deep and urgent changes"; and no way to stop the widespread practice of influence trafficking.

Atlantic cable 'highway' launched

By Alan Cane in London

The first information superhighway across the Atlantic was launched yesterday, enabling far cheaper high-speed transmission of data through a fibre-optic cable.

Cable and Wireless, the UK-based communications group, announced the start of a global service based on an asynchronous transfer mode, a technology which makes possible the transfer of data of all kinds - voice, text and video.

The first phase involves a link between the US and the UK to be followed by a roll-out across the rest of Europe and the Far East. The first customer for the new service is Tandem, a US computer maker, which intends to link its customer inquiry centre in the UK with headquarters in the US using the service.

The data are carried as electronic "packets" each individually addressed across the latest fibre-optic transatlantic cable.

A company with the need to send large volumes of data at high speed across the Atlantic would typically have to lease a line capable of transmitting 45m bits of data a second.

To lease such a line would cost about £2.5m (\$4m) a year.

Mr Lance Spencer, director of business solutions for Cable and Wireless' UK subsidiary, said the cost could be less than £500,000 under the new ATM service. This would transform the way companies did business, he claimed.

ATM is a high-performance, high-capacity technology that is particularly suited to such traffic as electronic mail, video, three-dimensional images and large amounts of data. It is usually associated with multimedia and the information superhighway because of its ability to transmit different kinds of data simultaneously.

A 12-second video clip - about 1.8m bits of data - could be sent to the US in 12 minutes using ATM. With current ISDN technology, the transmission takes 12 hours.

Most of the main telecoms operators are experimenting with ATM or setting up commercial services. The C&W Global ATM service follows the launch of a national service in the UK earlier this year.

Peruvians protest over sacking of judges

President Fujimori sees his popularity plummet amid fears over the rule of law, reports Sally Bowen

As marches and demonstrations continue across Peru in protest at the sacking of three top judges, President Alberto Fujimori's popularity ratings have slumped still further.

An Apoyo research organisation poll published on Sunday night showed his approval rating at only 34 per cent: the only time in seven years' government that Mr Fujimori has scored lower was shortly before his 1992 palace coup when he dissolved congress and closed the courts.

Street marches in the past days have seen opposition politicians and the remnants of the union movement combine in protest with thousands of students from the law faculties of Peru's principal universities. It is the first time that students have turned out en masse against Mr Fujimori.

"We were stoned in lethargy but now we've woken up," said one. "The straw that broke the camel's back was the sacking of the Constitutional Tribunal judges," explained another. "There's no rule of law in Peru today."

Many Peruvians see the sacking of the judges as the latest in a series of abuses by an increasingly



Happier days: Fujimori greets enthusiastic supporters after being sworn in as president. Now Peruvians are upset that judges who tried to block his re-election have been dismissed

authoritarian government: the removal by congress of three members of the seven-strong, theoretically autonomous tribunal which rules on the constitutionality of laws.

Though congress itself had appointed them less than a year ago, the government majority in parliament objected to their recent decision ruling out a further re-election attempt by Mr Fujimori in 2000.

The treatment of the judges is far from the only source of domestic concern. It follows proof of abuses - torture and assassination - by the army intelligence service; the revelation of the fabulous earnings of Mr Vladimir Montesinos, in effect chief of internal security and perhaps Mr Fujimori's closest ally; and a wave of attacks on the

local press which smack, for many Peruvians, of General Juan Velasco's de facto regime a quarter of a century ago.

Most notorious of the anti-media initiatives has been against the influential Frecuencia Latina television channel and its proprietor, Mr Baruch Ivcher. Peru's joint chiefs of staff recently issued an unprecedented communiqué denouncing the Israeli-born, naturalised Peruvian entrepreneur for "systematically discrediting" the armed forces.

The business community has also suffered recent harassment. Indications abound that the once respected and efficient tax authority Sunat is being used by the intelligence service and the executive to put pressure on those who criticise the regime or who may be future rivals to Mr Fujimori.

Public figures and institutions of many political hues have condemned the recent attacks on the tribunal and the press: they include the US ambassador to Peru; Conifep, Peru's influential private business association; and Cardinal Augusto Vargas Almudra, head of the Catholic Church.

Apoyo's Mr Alfredo Torres says recent moves underline the government's intention "at all costs" to secure another term in 2000. "They are betting all these questionable acts will be forgotten in time and that, with economic growth and more public works, Fujimori will be in a good position for re-election."



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NEWS: WORLD TRADE

US group rules out Airbus engine deal

By Michael Skapinker
in Paris

Pratt & Whitney of the US yesterday said it would not supply engines for the new Airbus Industrie 380-seat aircraft, leaving Rolls-Royce of the UK as sole supplier. The US company said it had severe doubts about the practicability of providing engines for the aircraft.

Mr Karl Kapek, Pratt & Whitney's president, said at the Paris air show that it would have cost his company \$1.5bn to develop the engines and that the investment would not have generated a return for over 20 years. He would have considered this only if Airbus had appointed Pratt & Whitney sole supplier for the new aircraft, the 313-seat A340-500 and the 380-seat A340-600.

Airbus refused, however, to appoint a sole supplier and Pratt & Whitney withdrew. But Mr Kapek concluded that the US company's

withdrawal had effectively made the UK group sole supplier. Negotiations between Airbus and General Electric of the US to supply engines for the aircraft broke down in February of this year.

Mr Colin Green, managing director of Rolls-Royce's aerospace group, said that his company would find it easier than Pratt & Whitney to make a profit on the engines because its development costs would be lower. This was because the engine, the Trent 500, was based on the group's existing engine family. He declined to say how much engine development would cost.

Airbus said the new aircraft, which it expects to start developing in the autumn, would sell for between \$140m and \$150m each. Both aircraft would be based on the existing 286-seat A340-300 model. The 380-seater would compete with the Boeing 777 and smaller versions of the 747.

Rolls-Royce yesterday said that British Airways had confirmed selection of its RB211 engines for 14 Boeing 747-400s. South African Airways said it would use RB211 engines on two new Boeing 747-400s.

• AlliedSignal Aerospace yesterday said it had won \$54m in new business at the Paris air show, agencies report.

The new contracts include a \$175m production contract for AlliedSignal's F124 turbofan engine to power Aero Vodochody's L-159 trainer aircraft for the Czech air force. It also received auxiliary power unit contracts worth \$88m for Airbus aircraft operators worldwide.

Other contracts include \$130m in avionics and brakes business with German, Russian and Turkish airlines, and \$100m for LHTEC, an AlliedSignal joint venture for propulsion engine systems for the Ayres Loadmaster utility aircraft.

Stricter enforcement of aircraft aid pact urged

By Michael Skapinker

Ministers from the four countries involved in Airbus Industrie yesterday said they did not intend to renegotiate the 1992 US-European agreement on state aid to aircraft makers, but called for its terms to be more strictly applied.

Their announcement at the Paris air show follows calls last week by British Aerospace and Daimler-Benz Aerospace (Dasa) of Germany, two of the partner companies in Airbus, for the treaty to be renegotiated.

The treaty limits government investment in aircraft projects to a third of the cost of the programme. But the two companies said Boeing's takeover of McDonnell Douglas would allow the US group to use government

defence funds to subsidise commercial aircraft.

The four ministers - Mr Jean-Claude Gayssot, French transport minister, Mrs Margaret Beckett, UK trade and industry secretary, Mr Günter Rexrodt, German economics minister and Mr Josep Pina Camps, Spanish industry minister - said after meeting Airbus executives that it was more important that the 1992 treaty be properly enforced.

Mr Rexrodt said, in a reference to the US industry: "Some companies indirectly receive state support that distorts competition."

The ministers approved of plans by the four Airbus partners - Dasa, BAE, Aerospatiale of France and Casa of Spain - to form a single company which controlled manufacturing. The

manufacturing issue has divided the partners. BAE and Dasa want Airbus to take over the four companies' factories but Aerospatiale and Casa want partners to retain ownership.

Mr Rexrodt said: "The ownership question will have to be resolved during the negotiation phase."

BAE and Dasa have said they are prepared to see the factories remaining under the partners' names, provided Airbus has full management control.

Mrs Beckett said of the plans to turn Airbus into a limited company by 1998: "I am concerned that we do not lose momentum and I hope that today's meeting, with its agreement to continue this process, will instil a sense of urgency into all those involved."

Music pirates take to cyberwaves

Huge growth in digital jukeboxes has started to worry music industry



Searching for a favourite piece of music? Try tapping into the web site at www.mp3search.base.org, which should help you find it on one of the hundreds of digital jukeboxes now surfacing on the internet.

The jukeboxes are the 1990s equivalents of the pirate radio stations that pumped out pop music from North Sea ships in the 1960s. They release music over the internet in the form of MPEG3 digitally compressed files called MP3s, which can be downloaded free of charge on to home computers.

Most pirate jukeboxes are run for free by young music buffs, often students using university servers. Although they do not make money, they are breaching copyright by distributing songs without the record companies' permission. Last week, the Recording Industry Association of America (RIAA), which represents the US record labels, initiated legal action against three unauthorised jukeboxes.

All three sites have now closed, but the number of internet jukeboxes is rising so rapidly that the RIAA, and its counterparts in other countries, will almost certainly take more to court.

Technically, it has been possible to operate digital jukeboxes for some time. Until recently they were expensive to set up, the sound quality was poor and

it took too long to download the music.

Advances in technology have eroded those difficulties. Anyone who is reasonably computer-literate can store music from a compact disc (a near-perfect digital version of the original recording) on MP3 files, which can be posted on a web site.

Other people can then download each song on to their computer hard disks within 25 minutes using a typical modem, or two minutes on a speedier service like a cable modem, or ISDN telephone line. The music can be replayed on the hard disk or recorded on to a \$500 CD recorder.

Until recently, there were so few pirate jukeboxes that

the record companies, musicians and music publishers, which are legally entitled to receive royalties whenever a record is sold, turned a blind eye.

Yet so many digital pirates have emerged since the start of this year, that the RIAA estimates there are now "literally hundreds" in the US alone, and a growing number in other countries. Downloading music free of charge from the internet is becoming increasingly popular among the 15 to 30 year olds who tend to be frequent record buyers and are often computer enthusiasts.

The music industry now

stands to lose substantial sums of money because of the unauthorised distribution of its copyrights. Record

companies are also concerned that the proliferation of pirate jukeboxes could jeopardise their own long-term plans to sell music on-line.

The RIAA, which had previously sent warning letters to suspected digital pirates, toughened its stance by taking three of them to court last week. It also intends to crack down on student-run jukeboxes by lobbying university authorities to stop them using campus servers.

Publicly, the RIAA has expressed its determination to continue to take legal action whenever necessary. Privately, it recognises that the new breed of digital pirates will be extremely difficult to control.

One problem is detection. For the past 18 months, the RIAA's anti-piracy unit has employed a team of investigators who surf the internet looking for copyright abuses. Individual record labels have also started hiring specialist digital detectives to track down infringers.

Even if a pirate jukebox is identified and closed down, it can easily set up again almost immediately at a new internet address. An additional problem is that copyright law is very weak in some countries, notably Luxembourg and Bulgaria.

The music industry now stands to lose substantial sums of money because of the unauthorised distribution of its copyrights. Record

from 13 per cent in 1995 to 21 per cent in 2005.

The emergence of digital television as a significant medium for delivering audio-visual products to the home should trigger changes in the balance of the existing market.

Consumers may choose to watch films on the growing number of video-on-demand systems, for instance, rather than renting or buying video cassettes as they currently do.

Economic Implications of New Communications Technologies on the Audio-Visual Markets from Norcomtel, 4 Westford Square, Dublin 2. Tel: 00 353 670 6888.

Alice Rawsthorn

Audio-visual spending expected to soar

By Alice Rawsthorn

Consumer expenditure on audio-visual services in Europe is forecast to double in real terms by 2005 as new pay-per-view and interactive services are launched on the new wave of multi-channel digital television networks.

The rise will make consumer expenditure the fastest growing source of revenue for the audio-visual sector, according to a new study by Norcomtel, a Dublin-based research consultancy.

Norcomtel forecasts fairly modest growth in spending during the late 1990s, when digital television and on-

line media are still at a fledgling stage. But the pace of growth is expected to accelerate after 2000, more than doubling in real terms from Ecu10.52bn (about \$12bn) in 1995 to Ecu26.87bn in 2005.

The study suggests that the total value of the audio-visual market in seven European countries - France, Germany, Italy, Spain, the UK, Denmark and Ireland - will reach Ecu33.87bn in 2005 (at 1995 prices), nearly 70 per cent more than in 1995.

Advertising revenue from the audio-visual sector will also be stimulated by new digital services, and on-line advertising should become an important medium.

Conversely, licence fee income, worth over Ecu1.5bn in the seven countries during 1995, is expected to fall in real terms reflecting European-wide constraints on public sector spending.

Among the main beneficiaries of the audio-visual sector's expansion will be content providers, such as feature film producers and television programme makers. Their income is expected to double in real terms from Ecu8.9bn in 1995 to Ecu16.12bn by 2005.

Norcomtel suggests that European content providers will gain a larger share of the expanded market. Their market share is expected to increase

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FAIRCHILD DORNIER

Brussels may probe German coal subsidies

By Simon Holberton
in London

German coal industry subsidies may come under the scrutiny of Brussels competition authorities after a British mining company petitioned the European Commission to stop the "dumping" of German anthracite in the British market.

Celtic Energy, a South Wales miner of the high quality black coal claimed yesterday that subsidies from the German government have enabled two German miners, Preussag Anthracite and Sophia Jacobs, to capture up to a quarter of the UK's 400,000-tonne-a-year market for anthracite.

Mr Keith McNair, chief executive, claimed German producers were selling their coal for less than their cost of production. "We're just after some fair treatment," he said. "The aggressive marketing of the German producers begged our response."

Bonn spends about DM10.3bn (\$5.9bn) in subsi-

dies to keep 85,000 miners employed in the coal industry. Of this, about DM350m goes to anthracite producers.

Mr McNair claims that it costs German producers up to £100 (\$162.50) a tonne to mine and ship anthracite. He says they are selling it in the UK market for about 275 a tonne, less than prevailing market prices ranging from £85 to £100 a tonne.

Pressure is growing in

Chancellor Helmut Kohl's coalition for big cuts to coal industry subsidies, leading to abolition after 2005.

German producers argue

Germany needs to preserve an industry which exploits one of the country's few indigenous sources of energy. They also argue Germany would lose its position as leading manufacturer of mining equipment if the coal industry were closed.

Mr McNair said the Welsh coal industry provided direct and indirect employment for 3,000 - jobs he claimed were under threat because of the German subsidies.

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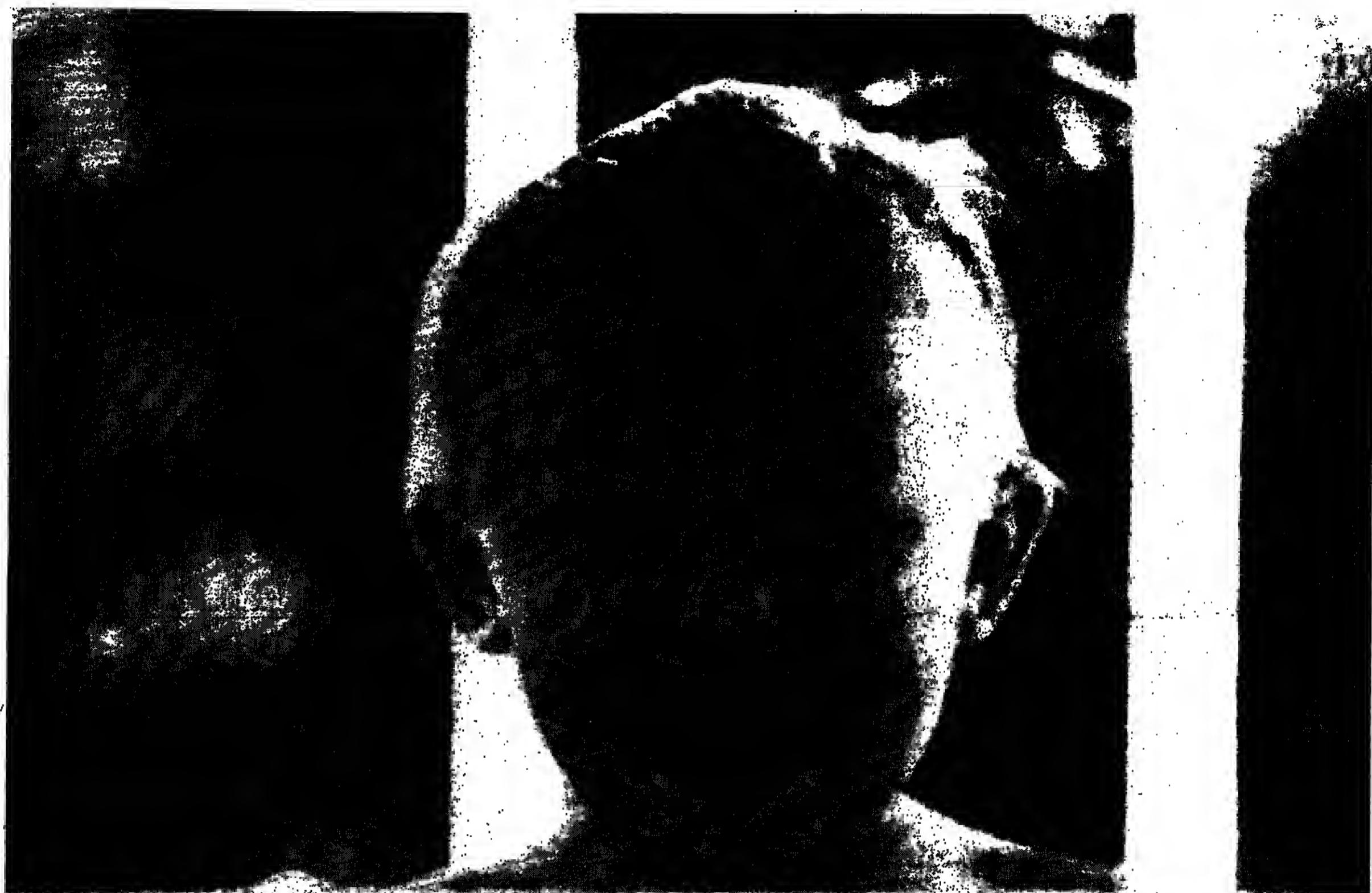
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NEWS: ASIA-PACIFIC

Seoul acts to reform financial controls

By John Burton in Seoul

The South Korean government yesterday agreed to curb the influence of the powerful finance ministry by granting independence to the central bank and transferring financial supervision to a new watchdog agency.

The controversial proposal could, however, still be blocked by parliament and protests by civil servants worried about job losses.

The sweeping reorganisation of the government's financial powers reflects recommendations two weeks ago by an independent presidential commission on financial reform.

The creation of a single watchdog agency to replace three regulatory bodies overseeing banks, securi-

ties and insurance companies was taken in response to recent large corporate bankruptcies and corruption scandals that revealed apparently lax financial supervision.

The sudden collapse of the Hanbo steel group in January under nearly \$4bn in debts caught authorities by surprise. A bribe-for-loans scandal ensued that has led to the conviction of 11 senior businessmen and officials. Eight more politicians were on trial yesterday in connection with the scandal.

The single regulatory body, the Financial Supervisory Board, will report to the prime minister instead of the finance ministry, which is now responsible for such regulation along with the

central bank, which has a lesser role.

Analysts said the new agency would improve co-ordination among regulatory authorities, but some questioned its effectiveness. "Efficient financial supervision cannot be accomplished just by creating a new regulatory body. A quality improvement in financial supervision is also needed," said Mr Kim Hee-seong of the Hyundai Research Institute.

The reforms would also give the central bank its long-sought role of full responsibility for monetary policy, which has previously been subject to the political influence of the finance ministry.

Analysts believe central bank independence would result in more consistent financial policies, and

make stable prices more likely through a monetary policy freed from political imperatives such as economic growth at the cost of inflation.

The central bank's trade union, worried about job losses, has threatened to strike if the proposal is approved by parliament. Workers at the other regulatory agencies made similar threats.

Parliamentary approval may be delayed, which would, in effect, kill the reforms. Parliament is scheduled to meet for the last time this month before a presidential election in December. But the opposition has so far blocked the opening of the session because of a feud with the government.

If no session is held, the proposals must be approved by the next

president before being submitted to parliament. It is uncertain that the successor to President Kim Young-sam will support the measures.

Even if parliament meets this month, both government and opposition parties have reservations about rushing through approval of controversial reforms this year.

The finance ministry will still retain control over developing financial policy and proposing financial laws.

The ministry also succeeded in delaying possible changes in bank ownership laws that would give Korea's big conglomerates greater control of the main banks. Revisions of bank ownership rules were left out of yesterday's proposals pending more study before presidential approval.

Delhi sidesteps petrol product price increases

By Khozem Merchant

in New Delhi

India's United Front coalition yesterday ducked a decision to raise politically sensitive prices of petroleum products, and the interests of an oligarchy of domestic oil players.

Hydrocarbons remains one sector largely untouched by the reforms of the past six years. But if the government is serious on reform, it is likely to act on the recommendations of the so-called "R" (for reconstruction) report, written last year by a team led by Mr Vijay Kelkar, petroleum and natural gas secretary. Its three broad policy initiatives were:

■ Scrap the "administered price mechanism", a complex mechanism for controlling prices of refined products.

■ Reform state-owned oil companies such as ONGC, which produces 90 per cent of domestic crude and 45 per cent of requirements for downstream operators (the rest is imported) - an oligarchy of three players the biggest of which is Indian Oil Company.

■ Create an internally competitive market.

The government has agreed in principle on a timetable for implementing the initiative by 2002. If implemented, it would overhaul the petroleum tariffs structure; allow market driven prices; and deregulate the downstream sector.

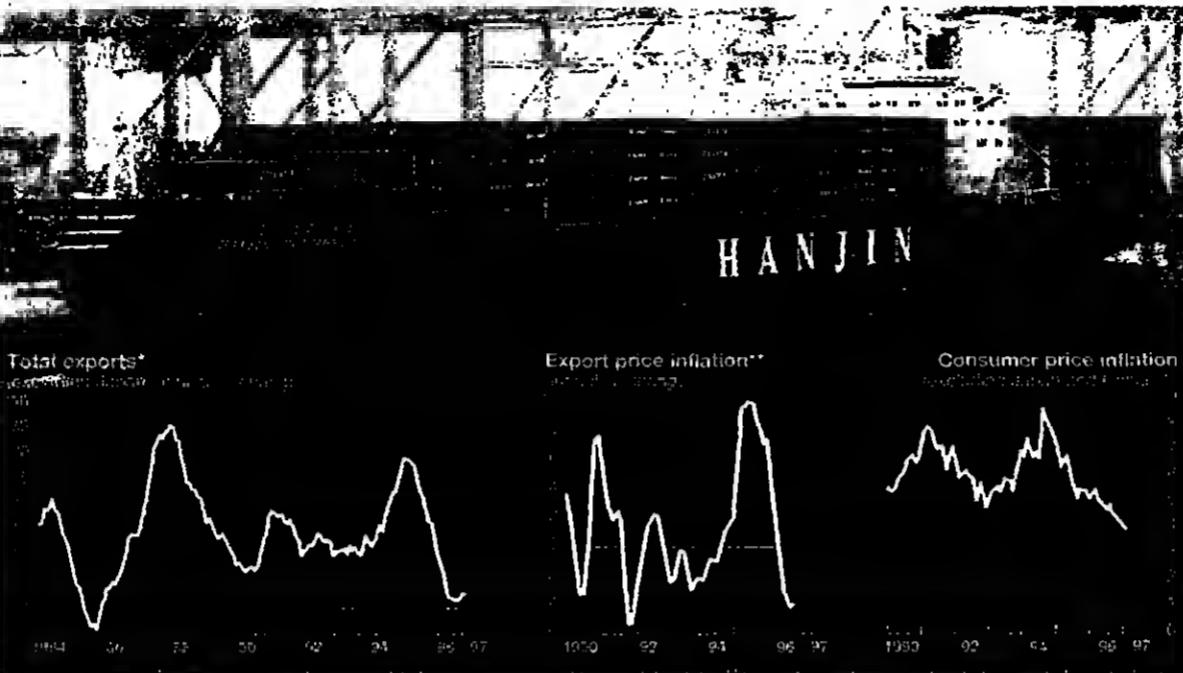
At the heart of the reform would be dismantling the administered price mechanism, which embraces commercial downstream players - a market worth \$12bn a year and forecast to rise 6 per cent a year by 2000 - and potentially explosive subsidies.

The only action taken so far has been offshore. Mr Chidambaram in his budget in March announced measures to attract foreign exploration companies. For years ONGC has hogged the best fields.

The new policy, which comes into force later this year and is designed to "produce a level playing field", simplifies bidding procedures, offers tax breaks and ensures companies are paid international prices for new oil discoveries. While the deficit is rising by Rs30bn a day and is forecast to reach Rs40bn by March next year.

Mr Chidambaram, who has cut a high fiscal deficit (5 per cent of gross domestic product), says gas prices should be raised instead and alternatives considered such as abolishing tax concessions for the rich.

Yet the oil pool deficit is merely the headline figure of an industry that is skewed because of a complex system of cross subsidies, price con-



Over-capacity stalks the economies of Asian tigers

Mr Chen Zhao, man-

aging editor of the monthly economic review, The China Analyst, is a gloomy man. On a recent visit to north-east China he says he found factories which had stopped production entirely, while the price of goods was falling in the shops.

It is evidence, he says, for his theory that China and many other countries in Asia are suffering from a serious overcapacity problem, not only in property but also in manufacturing. This is going to hold back the recovery from last year's export slowdown. Very few countries in Asia in fact produce figures for capacity use, and reliable unemployment figures are hard to come by.

There is anecdotal evidence of an excess build-up of capacity in some areas, notably in the automotive sector where aspiring producers have been flooding markets in China and south-east Asia. Similarly there are concerns about excess capacity in some industries such as textiles in the Philippines, even though the overall impact on exports is masked by a strong growth in electronics products.

Mr William Overholt,

regional economist at Bankers Trust says he thinks the problem is worst in countries such as China, Korea and Japan which employ dirigiste economic management. In Thailand, there is a problem because its government encouraged industries such as steel and petrochemicals that were not strictly needed.

But the problem of surplus inventories is not a general one, says Ms Annabel Betz of ING Barings. "Taiwan has really pared down on inventories, similarly Hong Kong last year, and Singapore in theory these economies are over-invested. Now, he says, capacity use is running at very low levels in countries such as China (below 80 per cent), South Korea (below 70 per cent) and Taiwan (72 per cent).

China and Korea are both

suffering from very high inventories. In Korea's case these have been growing in spite of a rebound in electronics exports this spring. Regional export prices, which were rising by around 10 per cent a year at their peak, were falling by around 4 per cent annually by late last year. Still, in many countries foreign investment continues to flow in, creating yet more capacity that has to be absorbed in future.

The trouble is that the real state of affairs is very difficult to measure and is confused by the state of the cycle, says Mr Andrew Freer of BA Asia in Hong Kong. Very few countries in Asia in fact produce figures for capacity use, and reliable unemployment figures are hard to come by.

There is anecdotal evidence of an excess build-up of capacity in some areas, notably in the automotive sector where aspiring producers have been flooding markets in China and south-east Asia. Similarly there are concerns about excess capacity in some industries such as textiles in the Philippines, even though the overall impact on exports is masked by a strong growth in electronics products.

Mr Chen, whose review is

published by the Montreal-based Bank Credit Analyst Research Group, rests his case on the high level of investment in emerging Asia so far this decade.

At an average annual growth rate of over 20 per cent this decade, investment has been rising about three times as fast as growth in gross domestic product, suggesting Asia has been suffering from a serious case of over-investment. Now, he says, capacity use is running at very low levels in countries such as China (below 80 per cent), South Korea (below 70 per cent) and Taiwan (72 per cent).

The picture that emerges is one of a fragmented regional economy in which performance varies not only from country to country, but also from industry to industry within countries.

Overall, says Ms Betz, Asia will again rely on exports as a source of growth this year. According to ING Barings, Asia outside Japan saw growth of 7.5 per cent last year compared with 8.4 per cent in 1995. Export growth slumped to 5 per cent from 20.4 per cent, while consumption and investment were steady at 7 and 12 per cent respectively.

This year overall growth will be around 7 to 7.5 per cent, with export growth picking up to around 10 per cent. Consumption and investment may weaken as bank lending is reined in so exports will again take the lead.

And says Ms Betz, a switch to more consumption would boost imports when incomes are already rising strongly. "Asian governments are in a bit of a bind. They have to keep that export machine going."

Peter Montagnon

ASIA-PACIFIC NEWS DIGEST

Japan snubs UK on HK handover

Japan has told Britain that its foreign minister, Mr Yukio Hatoyama, will attend the swearing-in ceremony for the provisional Legislative Council appointed by China as the law-making body for Hong Kong after the handover on July 1. Japan's move will be interpreted as a sign it has chosen to avoid offending China rather than stand by the UK and US, which have decided to stay away from the ceremony to avoid lending legitimacy to the council.

With New Zealand and Australia having decided over the weekend to attend the ceremony, the UK and US have yet to drum up support for their position. Britain is hoping to sign up some European countries at this week's Amsterdam summit and other industrial countries at the Group of Seven summit in Denver. But Canada has told Britain it is agonising over the decision and UK officials are uncertain about the position of France, which has previously paid little attention to the issue of Chinese human rights.

Separately, it emerged yesterday that Taiwan will be represented at ceremonies to mark Hong Kong's return to China by the head of a semi-official agency that handles its contacts with the mainland, according to officials in Hong Kong and Taipei.

The news raises the prospect of informal contacts between China and Taiwan during the handover proceedings. "There would appear to be the opportunity for them to confer on the sidelines," said one Hong Kong diplomat. In Taipei, officials said that Mr Koo Chen-fu, chairman of the Straits Exchange Foundation, had been approved to attend the events.

In spite of strained ties between China and Taiwan, Beijing views the handover as a step to reunification with Taiwan. It believes a successful transition in the case of Hong Kong would provide a model for Taiwan. Mr Stephen Lam, Hong Kong government co-ordinator of handover ceremonies, said 60 Taiwanese officials had been invited "in their personal capacities".

Peter Montagnon, London, and John Riddick, Hong Kong

Manila plans tax crackdown

The Philippine government said yesterday it planned to close a loophole in taxation on joint ventures by revising the system and making it uniform. Joint ventures in the Philippines are subject to 30 per cent corporate income taxation but those in the construction and energy sectors receive preferential treatment where companies are taxed separately in addition to the 10 per cent value added tax.

Ms Nene Guevara, undersecretary of finance, said preferential tax treatment on joint ventures in construction and energy, in spite of being reasonable, creates tax distortions. "If joint ventures should continue to be encouraged, there is merit in taxing them uniformly," she said.

Justin Marozzi, Manila

Japanese businessman seized

A Japanese businessman was kidnapped and a Filipino engineer shot dead in a southern beach resort in the Philippines yesterday. In the first known case of a foreigner being kidnapped this year, Mr Senichi Takayama was seized from a resort in Sarangani province, an area controlled in parts by the Islamic militants fighting for a separate Moslem state.

The incident is another blow to the administration of President Fidel Ramos, which has come under attack for its failure to contain the country's law and order problem. Foreigners are not generally targeted in kidnappings because they represent a greater risk, and a more concerted effort to catch the kidnappers.

Justin Marozzi

Seven held in Vietnam swoop

Banking officials in Ho Chi Minh City said yesterday that police had detained seven senior banking executives in the latest twist to a debt scandal surrounding two of Vietnam's largest conglomerates. The officials said the five senior inco bank employees and two executives from the country's biggest state-owned bank, Vietcombank, were arrested on Saturday.

Local newspapers said all seven had been charged with "violating state regulations on economic management causing serious consequences". The arrests were the latest in a widening scandal surrounding the debt-crippled companies, Minh Phung and Epcos, whose directors were detained in March and subsequently charged with fraud.

Reuter, Ho Chi Minh City

INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

Yearly figures are shown in index form with the common base year of 1985. The real exchange rate is an index throughout; other quarterly and monthly figures show the percentage change over the corresponding period in the previous year and are positive unless otherwise stated.

UNITED STATES

	Consumer prices	Producer prices	Exchange rate	Unit labour costs	Real exchange rate
1985	101.9	98.5	102.1	99.9	85.0
1987	106.5	100.7	108.4	98.4	75.1
1988	108.9	103.2	108.5	98.4	71.0
1989	115.2	106.5	109.1	101.8	74.9
1990	121.1	110.2	110.7	103.4	79.1
1991	126.8	116.3	117.3	108.4	74.1
1992	130.4	119.2	120.1	109.3	74.0
1993	134.3	123.1	108.2	108.2	76.4
1994	137.8	119.8	126.5	108.0	74.2
1995	141.7	122.4	128.7	108.3	65.7
1996	145.8	125.4	134.0	113.1	73.3

2nd qtr. 1986	2.9	2.5	3.4	0.0	73.3
3rd qtr. 1986	2.9	2.3	3.4	-0.1	73.5
4th qtr. 1986	3.2	3.0	3.5	-0.2	74.8
1st qtr. 1987	2.9	3.0	3.8	-0.1	77.8

June 1986	2.8	2.7	3.4	0.1	73.7
July	2.5	2.4	3.1	0.2	73.7
August	2.3	2.3	3.1	0.1	73.1
September	3.0	3.0	3.4	0.4	72.8
October	3.0	3.1	3.4	0.4	72.4
November	3.3	3.0	3.9	0.5	72.0
December	3.5	2.8	3.7		

Peace moves go on despite Gaza clashes

By Judy Dempsey in Jerusalem

Clashes between Palestinians and Israeli soldiers continued in the West Bank town of Hebron and the Gaza Strip yesterday, as Egypt pushed on with efforts to restart peace talks. These have been suspended since Israel started work on a new Jewish settlement at Har Homa in east Jerusalem.

Mr Saeb Erekat, Palestinian chief negotiator, held another round of talks in Cairo with Mr Osama al-Baz, the Egyptian envoy who has been shuttling between Israel and the West Bank to try to find a formula to restart negotiations.

The discussions took place as Palestinians became increasingly frustrated with the deadlock and more particularly with the US House of Representatives' recent decision to back Jerusalem as undivided capital of Israel and to pledge \$100m to move the US embassy from Tel Aviv to Jerusalem by 1999. In reaction, Palestinians protested outside the US consulate in Jerusalem.

The unrest was sparked in Gaza by Jewish settlers' attempts to put up a fence on land the Palestinians say was illegally taken.

Despite the unrest, an opinion poll published by the Nablus Centre for Palestine Research and Studies yesterday

day showed that support by Palestinians for the peace process was increasing.

"This is the most surprising aspect of the poll," said Mr Khalil Shikaki, who conducted the research. It showed 68 per cent of those polled supported the peace process, against 50 per cent in April.

A majority of 56 per cent supported a Palestinian-Israeli return to the negotiating table, despite Israel's intransigence over settlements and the confiscation of residency permits for Palestinians living in east Jerusalem.

"In spite of all the ups and downs, Palestinians believe the peace process is the only option to obtain their goals, and violence is not a viable alternative," Mr Shikaki said.

The strong support for the peace process contrasts sharply with that for the Palestinian presidency, plummeting from 79 per cent to 68 per cent. "The young and educated men believe the process of national reconstruction is not on the right track," Mr Shikaki added.

Recent allegations of corruption and abuse of public funds had prompted a majority, 52 per cent, to support a move by the Palestinian legislative council to bring down the government by a no-confidence vote.



A Palestinian youth is carried to an ambulance after being hit with a rubber bullet fired during clashes in Hebron. (Photo: AP)

Business fears Mugabe threat to mining group

By Tony Hawkins in Harare

Threats by President Robert Mugabe to expropriate a foreign-owned mining company, the Zimbabwe Mining and Smelting Co (Zimcasco), are undermining the country's drive to attract foreign investment, businessmen in Harare claim.

Foreign shareholders own 100 per cent of the ferro-chrome producer, which accounts for 7.5 per cent of Zimbabwe's exports.

Negotiations between the shareholders and the Zimbabwe government on localising 50 per cent of the shares ground to a halt last September, when the government demanded a 51 per cent stake plus management control of the mine.

Zimcasco's foreign shareholders had agreed in principle to localise half the equity on the understanding they would keep control of management. Subsequently, a deal was negotiated with Nyika Holdings, a group of indigenous businessmen, led by a former army chief, General Solomon Majuru.

Under the terms of this agreement, announced last month, Nyika would buy 27 per cent of the equity in Zimcasco while 16 per cent would be floated on the Zimbabwe Stock Exchange, with subscriptions reserved for local investors.

The balance of 8 per cent of the shares was to be issued to employees and used for management options.

This deal was rejected by Mr Mugabe, who threatened in a newspaper interview to nationalise Zimcasco if the state was not offered 50 per cent of the shares.

But with Gen Majuru and his Nyika group refusing, so far, to withdraw, a crisis has developed which casts doubt over Mr Mugabe's recent public statements support-

ing privatisation and foreign investment.

Political pressure may well force Gen Majuru, a back-bench member of parliament in Mr Mugabe's ruling Zanu-PF party and husband of the posts and telecommunications minister, to cancel his bid. The government says it wants 50 per cent - and agreement with Zimcasco's present owners on a management contract.

The president says the government will then make the shares available, on what basis is not known, to indigenous investors. If agreement can be reached on this package, no public share issue, as originally planned by Zimcasco, will be made - certainly not at this stage.

Government officials insist a share issue would result in the shares being bought by whites and foreigners rather than black investors. At no time since the row became public last month has the president or the government given any indication of what legislation would be used to take over Zimcasco.

Businessmen believe that there is a substantial element of bluff in the present posturing.

But they also fear that even if, as seems probable, a compromise is reached, the element of uncertainty in the deal will further damage Zimbabwe's investment image. The fact that foreigners wishing to localise may be forced to sell to the government or to a particular group highlights the lack of transparency of the process.

Equally problematical, say local economists, is the fact that if the new shareholders have little capital, Zimcasco's plans to modernise and expand, as well as developing its potential as a methane gas and platinum producer and serious player in the global ferrochrome market, will be at risk.

Mozambique brings in the British

Roger Matthews looks at Crown Agents' new role - running a customs service

Even countries have embraced privatisation with the same enthusiasm as Mozambique. By the end of this year one of the world's poorest countries reckons it will have sold off, or restructured, close to 1,000 formerly state-owned enterprises, including banks, manufacturing industries, the national airline, plantations, and a host of small entities taken over when Portuguese rule ended in 1975.

But the government has not stopped there in the rush to bury the remnants of its Marxist past. Last month Mozambique scored a world first when responsibility for the customs service was handed over to a British company. For the next three years Crown Agents, which provides a range of services to governments and development agencies, will take full responsibility for the regulation of all aspects of Mozambique's cross-border trade.

The aim will be to hand back a fully functioning, efficient, honest service, and meanwhile make a significant contribution to the state's ailing finances. The challenge is daunting. Customs officials here are either ignored, circumvented, or corrupt," says a western diplomat. "Given the absurdly low levels of public sector pay, it is scarcely surprising that bribery is endemic, and runs from top to bottom."

Maputo's sales agent for BMW, the German car manufacturer, knows how pervasive the problem is. Last year he sold six new vehicles, but the number coming in to be serviced at BMW garages rose by 250. The assumption is that most of the increase was due to stolen vehicles being smuggled across the border from South Africa.

In Maputo's "booze alley", provocatively next door to the hotel where many Crown Agents staff are living, Scotch whisky is substantially cheaper than in the UK, and far cheaper than in South Africa. "We like to monitor prices, because when they start rising we know we are making an impact," says Mr Chris Outhwaite, who heads the 60-strong Crown Agents presence.

One of his first actions was to let the "opposition" know Crown Agents had arrived by setting up flexible anti-smuggling teams. Successes were quick and cov-

ered cigarettes, alcohol, electrical goods, meat, condensed milk, even yoghurt. The first appearance of a unit on the road from Swaziland provoked dismay on the border, and not a truck crossed for two days. "Word gets around very rapidly," says Mr Outhwaite. "If a unit is spotted anywhere on the road from South Africa there is an almost immediate backup of trucks on the other side."

But he admits these early seizures are like standing under a shower and trying to catch the individual drops." Crown Agents has yet to establish a presence in the port of Beira and in the north of the country.

"We have not yet completed our research," says Mr Outhwaite. "There are a whole range of problems to confront, such as the way the border meanders about, and the number of entry points, many of which do not even have telephones."

Meanwhile, Crown Agents staff are studying the opposite. "We are watching to see how things operate. For example, we know of imported goods is often ridiculously unreported. The other day we stopped a new American

cars that entered the country with a declared value of \$500. The guy really began to sweat when he realised he was dealing with a new set-up," says Mr Outhwaite. "But what we need to do is to find out where the tap can be shut off completely. There are a lot of people out there who are in a nasty shock during the next few months."

Those include senior members of the customs service, many of whom are likely to lose their jobs. Part of the Crown Agents responsibility will be to find and train up to 300 new recruits. The Ministry of Finance has accepted that corruption can only be

French troops move out

France began withdrawing its troops from Congo (Brazzaville) yesterday after evacuating more than 5,000 foreign nationals caught up in a bloody political and ethnic dispute in the former French colony, agencies report.

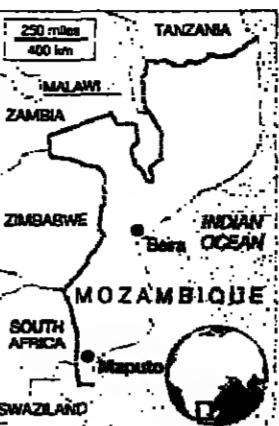
Despite occasional shooting, there was relative lull in fighting in the capital, Brazzaville, as peace talks got under way in neighbouring Gabon.

France built up a force of 1,200 troops in Brazzaville after fighting broke out on June 5 between rival militia backing Congo President Pascal Lissouba and former military leader Denis Sassou Nguesso.

But the French are pressing ahead with withdrawal now in spite of an appeal by President Lissouba that they leave troops as a buffer force between militiamen.

France yesterday called for presidential elections to go ahead on schedule on July 27.

Envoy of the rival leaders flew to Gabon on Sunday to start peace talks. The presidents of Chad, Mali, Gabon and Central African Republic will also attend the talks.



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NEWS: UK

Prime minister suspends contacts with N Ireland republicans after policemen are shot

IRA killings shatter latest peace hopes

By John Kampfner in London and John Murray Brown in Dublin

Government hopes of reviving the search for peace in Northern Ireland were shattered last night after the Irish Republican Army shot dead two policemen.

Mr Tony Blair, the prime minister, in Amsterdam for the European Union summit, announced the suspension of contacts with Sinn Féin, the IRA's political wing. He instructed officials not to proceed with a third round of talks planned for today.

The officers were shot from close

range while on foot patrol in the centre of Lurgan, Co Armagh.

The timing and location of the killings - just 10 miles from Drumcree, the flashpoint for last year's violent summer marching season - are certain to exacerbate community tensions and could now trigger a reaction from pro-British loyalists. With this year's Drumcree march by loyalists less than a month away, attention was focused on loyalist paramilitaries, whose ceasefire hangs in the balance.

The latest killing appeared designed to send a message to Mr Blair that the IRA will continue

where it left off under the previous Conservative government.

In his first speech on Northern Ireland as prime minister, Mr Blair announced last month the resumption of civil service discussions with Sinn Féin. However, ministers have since been dismayed by an absence of positive signals from republican leaders.

After discussing the situation with Mr John Bruton, the outgoing Irish prime minister, Mr Blair said of the IRA and Sinn Féin: "Their cynicism and hypocrisy are sickening. Their actions defy normal understanding."

He added: "It is difficult to interpret this latest attack as anything but a signal that Sinn Féin and the IRA are not interested in peace and democracy and prefer violence. There is obviously no question of a further meeting with Sinn Féin in these circumstances."

In Dublin, Mr Bertie Ahern, the Fianna Fail leader who is expected to be declared Ireland's prime minister on June 26, said the killings "deliberately undermined the hopeful political efforts to restore peace and bring back inclusive and substantive negotiations". Mr Ahern was said to be reconsidering a pro-

posed meeting with Sinn Féin. Mr David Trimble, leader of the Ulster Unionist party - the largest pro-British party in Northern Ireland - who was prominent at Drumcree last year, appealed for calm among loyalists.

The murders, for which the IRA's North Armagh brigade admitted responsibility, raised fresh doubt about the control of Mr Gerry Adams, the Sinn Féin president, over hardline IRA elements.

This is the first time policemen have been killed by the IRA since its ceasefire in late 1994.

Raising \$8bn and a howl of protest

Chancellor poised to ignore warnings on tax reform plan

The UK Treasury has proposed that next month's Budget should include the abolition of a 20 per cent tax credit on dividend payments to raise up to £5bn (\$8.15bn) from pension funds and other tax-exempt institutions.

If Mr Gordon Brown, the chancellor of the exchequer, does abolish the tax credit, it will mark the failure of one of the most concerted campaigns ever directed at a new holder of the office.

The outcome will be studied closely by international investors and other tax authorities, which may wish to consider the implications for their own tax regimes.

Ever since the issue emerged in the run-up to the general election, the Labour party's Treasury team has been bombarded with dire warnings about the possible effect of cutting the credit, let alone abolishing it.

Labour appears to have decided that the warnings have been overdone and that reducing the benefits of paying dividends will liberate companies to invest more - redressing what it sees as

one of the UK economy's big structural faults - although it would also raise the cost of capital.

Companies pay advance corporation tax when dividends are paid out. Shareholders get an equivalent tax credit, and tax-exempt shareholders, like pension funds, can claim repayment. About £5bn is reclaimed by tax-exempt UK investors.

Critics, alerted by reports that Labour was considering such reforms, said that what looked like a "victimless tax increase" would actually cut the total value of quoted companies by reducing expected dividend streams.

There would also be a secondary knock-on effect. Share prices would be hit again as some companies were forced to top up their pension funds as the value of equity holdings fell, in order to meet solvency requirements.

Warnings came from the Confederation of British Industry (the employers' organisation), the National Association of Pension Funds, the Association of British Insurers and others.



Chancellor Gordon Brown may be criticised for not seeking wider consultation.

NetWest Securities said earlier this year that in theory, abolition of the tax credit would lead to a 9.1 per cent fall in the value of the FTSE 100 companies. In 1993, when the last government cut the ACT credit by 5 percentage points to 20 per cent, the value of the FTSE 100 fell 2.3 per cent in the following month.

But it is difficult to disentangle theoretical factors from the real ones that drive the UK market. There is a good chance the impact would be less than forecast because it may have already been discounted to some extent. Some warned that,

because some employers would not be able to top up pension schemes to defend solvency - as laid out in so-called minimum funding requirements - they would be forced to opt for lower-cost provision, leading to reduced retirement benefits.

There were also warnings from charities. It is unclear what the Labour government will do in this area, but complete withdrawal of relief would cost at least £250m a year. The Wellcome Trust, a leading grant-making organisation, calculates that it would lose £1m a week if ACT relief were eliminated. If it becomes

clear radical reform of ACT is to be included in the Budget, it is likely more companies will try to bring forward interim dividend payments to beat the changes. There is speculation, however, that the chancellor could make an abolition retrospective.

If the chancellor does abolish ACT credits in one fell swoop, he will face criticism from industry for not seeking wider consultation. Companies will ask why he did not abolish ACT itself at the same time. Tax-exempt individuals, however, may get some transitional relief.

Jim Kelly

Tax shelter scheme may lose its appeal

By Philip Coggan in London

The personal equity plan industry, which has channelled billions of pounds worth of savings into UK equities, seems likely to be revolutionised if the dividend tax credit is abolished.

Returns for Pep investors are free of income and capital gains tax. In practice, this means Pep investors, such as pension funds, can reclaim a tax credit on their dividends under the current system. An 8p per share dividend is grossed up to 10p for Pep investors.

If the credit were to be abolished without any offsetting tax changes, this would reduce the income of Pep holders by 20 per cent and severely dent the attractions of a Pep. Some industry outsiders admit that such a change would be likely to hit sales of Peps, although Pep profits would still be free from capital gains tax. However, since all investors have an annual exemption from CGT of £6,500 (\$10,800), the tax is a problem for only a small number of investors.

The director of the National Association of Pension Funds yesterday called on the government to publish a consultative green paper before attempting any reform of pension taxation, Ross Tieman writes.

Ms Ann Robinson said the government would be making a grave mistake if it were to abolish the 20 per cent tax credit enjoyed by pension funds on dividend payments without a thorough study of the consequences, because of the complex knock-on effects on both pensioners and company investment.

She spoke after senior ministers and officials indicated that abolition of the credit was now the preferred option of the Treasury to raise up to £5bn (\$8.15bn) in next month's Budget.

"It would be wise not to do this until you have had a green paper and a select committee," said Ms Robinson. "It could have not only a tremendous impact upon pensioners, but also upon companies and investors."

There are indications that the government has spotted this problem and that "transitional arrangements" may be made to protect individual investors from the tax change. In any case, it would seem an odd decision to introduce a measure that discouraged savings at a time when economists are worried about a consumer

boom. But if the tax credit is abolished without offsetting measures, it may have some unintended consequences for the Pep industry.

In the case of the unit trust Pep, it is likely to have complex effects, making corporate bond Peps more attractive and making Peps relatively more attractive to higher rate taxpayers than

to lower rate payers," said Mr Philip Warland, director-general of the Association of Unit Trusts and Investment Funds.

Bond Peps pay a high level of income but offer only limited opportunities for capital growth. They are mainly attractive to elderly investors and made up a fifth of the Pep market last year.

But they would be unaffected by the change to the dividend tax regime and this would look correspondingly more attractive, relative to equity-based Peps. Bond Peps could thus come to dominate the market.

The dividend tax credit would also mean that equity Peps might become almost the exclusive preserve of top-rate taxpayers. At present, higher rate taxpayers who hold shares outside a Pep must pay a further tax on their dividend income, representing the difference between the 20 per cent tax credit and the 40 per cent top rate. An 8p per share net dividend becomes worth 8p to the top-rate payer.

Even if the tax credit was abolished, there would still be an advantage for higher rate taxpayers in owning a Pep since they would avoid the "top-up" tax.

Basic rate taxpayers would have no income tax advantage from a Pep, and might even be worse off because of extra management charges. This might push basic rate investors into other tax sheltered funds.

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The claim was denied by Tony Blair, who has been prominent in criticising the party's Eurosceptic drift in recent years. "I had some informal contact before, but none since the election," said one pro-European. "This is a mischievous kite-flying."

Mr David Curry, Mr Clarke's campaign manager, accused the prime minister's aides of trying to "destabilise" the Tory party.

A senior Labour MP said speculation about potential defections would backfire.

"By doing this, we will kill off prospects of any of them joining us," said the MP.

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\$5bn investment record for Scots

By James Buxton in Edinburgh

Inward investment into Scotland broke new records in the year to the end of March 1997. Some 86 projects with a total value of £3.1bn (\$6.05bn) were agreed, creating or safeguarding nearly 14,300 jobs.

Both are the highest numbers since Locate in Scotland the inward investment agency, was set up in 1981. In 1995-96 Scotland attracted £2.81bn worth of projects, creating or safeguarding 10,126 jobs.

The figures were boosted by Hyundai, the South Korean company, which announced in October that it would invest £2.4bn in two wafer fabrication plants in Fife, creating 2,000 jobs.

Once again the electronics sector was the biggest area

for new investment. Lite-On, a Taiwanese company, said last year it would create 1,000 jobs assembling computer monitors close to the cathode ray tube plant of Chung Hwa, another Taiwanese group. Jabil, a US printed circuit-board maker, promised 500 new jobs at its plant near Edinburgh.

Another strong sector for new investment was call centres. First Direct, the fast-growing telephone bank owned by Midland Bank, is establishing a call centre at Hamilton in Lanarkshire, initially employing 700 staff.

Mr Brian Wilson, the Scottish industry minister, who announced the figures in October, said the performance showed the many advantages which Scotland enjoyed as a business location.

UK NEWS DIGEST

Lottery may 'sponsor' sport

Ministers will consider using money from the National Lottery to plough out the tail end of sports sponsorship by tobacco companies where sports can demonstrate that they would be genuinely harmed by the ban.

Ministers are determined to ensure that leading sports sponsored by tobacco companies, such as cricket, rugby, league and golf, find other sponsors to replace them, and are confident they can do so. But they acknowledge some sports with limited mainstream television exposure, or none at all, such as ice hockey, angling and greyhound racing, may face greater difficulties.

Mr Frank Dobson, the health secretary, when announcing last month that sports sponsorship would be included in the tobacco advertising ban, promised "time and help" to affected sports.

Government sources are reluctant to confirm that help could include lottery money for fear that sports will delay or abandon the search for alternatives if they believe lottery cash might help them. All forms of sports sponsorship totalled more than £300m (\$485m) last year, according to the Department of National Heritage, although that includes the £30m spent by the tobacco industry internationally on Formula 1 motor racing.

A government consultative document on ending tobacco advertising and sponsorship is due next month at about the same time as one which will add health to the "good causes" on which money from the lottery could be spent. Nicholas Timmins, London

LONDON UNDERGROUND

Warning over privatisation plans

London's cash-strapped underground system should not be privatised until the government is absolutely sure it will get a better deal than in the public sector. Mr Peter Ford, London Transport chairman, warned yesterday.

Mr Ford, who took over at London Transport in 1994 after a career in the private sector, queried whether private management could improve on the regime which had turned the Tube from operating losses to profits over the past four years. He also attacked the inflexibility of governments once they embarked on a course of action and the objectivity of City advisers once they became involved. His remarks coincided with the revelation that Labour had begun confidential talks about Tube privatisation with senior executives at SBC Warburg, the merchant bank which advised on last year's Railtrack flotation, a month before the election. Mr John Prescott, the deputy prime minister, was clearly embarrassed at his decision to appoint financial consultants to advise on possible privatisation. Labour in opposition lambasted the Conservative government's use of financial advisers. Charles Batchelor and George Parker, London

FIELD SPORTS

Blow for MP in anti-hunt move

A bill to ban hunting was yesterday dealt a serious blow after the prime minister's office signalled that the measure would receive minimal government support.

Mr Michael Foster, the Labour MP who topped the annual private members' ballot, confirmed he would be introducing a bill outlawing hunting with hounds, a move likely to provoke a furious political row. But even before the bill was announced, Downing Street had indicated it would not receive government assistance.

Government officials are understood to be concerned not to antagonise the House of Lords - where there is strong opposition to a ban - fearing that peers could cause difficulties for flagship legislation such as Scottish and Welsh devolution.

Opponents of blood sports say there is an overwhelming majority in the House of Commons in favour of a hunting ban. But the British Field Sports Society has estimated that about 14,000 jobs across Britain depended directly on hunting. Liam Halligan, London

AGRICULTURE

\$1m award for scrapie research

£1.5m (\$2.2m) for a new research project into eradicating scrapie, the disease of sheep thought to be the cause of BSE (bovine spongiform encephalopathy, or mad cow disease) in cattle, and in turn of CJD (Creutzfeld-Jakob Disease) in humans, has been awarded by the Biotechnology and Biological Sciences Research Council.

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TECHNOLOGY

Victoria Griffith on how researchers are adding medicinal value to the things we eat

Healthy taste for souped-up foods

In the Jetsons, a US TV cartoon series, futuristic characters simply pressed a button on the wall when they got hungry - out would pop small pills that when swallowed produced all the tastes and nutrients of a three-course dinner. The pills were no doubt a spoof on the newly popular vitamin industry. If the series were made today, the Jetsons would probably pass on the pills. The pendulum has swing back and today's researchers are asking the question: rather than serve food in the form of medicine, why not serve medicine in the form of food?

In the US and Europe, food and biotechnology companies are betting on products with claims to disease prevention. Known as "nutraceuticals" or "functional foods", they go beyond claims of low fat and cholesterol to promise specific health benefits, such as reducing blood sugar levels or improving the immune system.

"Nutraceutical [promoters] basically see food as a delivery mechanism for disease-fighting compounds," says Nancy Borgeson, a senior consultant specialising in functional foods for the consultancy SRI.

The first examples of this new line of products are already moving into the supermarkets. In Europe, Nestle is marketing LCI yoghurt, fortified with a special ingredient to rid the body of harmful bacteria such as salmonella. Florida-based Tropicana has put out a new line of nutrient-enhanced juices for health-conscious consumers.

In January, Campbell Soup began trial sales in Ohio of a new brand called Intelligent Quisine, retailing for about \$10 (£6.20) for

three home-delivered meals a day. The company is promising consumers lower cholesterol, blood pressure and blood sugar if they stick with the programme for 10 weeks or more.

More nutraceuticals are in the pipeline. Kellogg, the US breakfast cereal maker, will soon open a \$75m (£46m) research centre in Michigan dedicated to developing functional foods. It has also applied to the US Food and Drug Administration for approval to advertise some of its cereal products as a prevention for colon cancer.

Nabisco, another US food company, says it is working on a new line of such products and may make some announcements over the next few months. Agronomy groups Zeneca and Monsanto are also developing nutritionally pumped-up produce.

New knowledge about nutrition is pushing nutraceuticals forward. In addition to basic vitamins and minerals, scientists have identified new classes of nutrients such as phytochemicals that are considered essential in the battle against cancer and other diseases. As a result, vitamin formulations are becom-

ing bigger and more specialised. "At some point, the supplement gets so big that it makes sense to put it in food, rather than pill form," says Nancy Childs, a professor of food marketing at St Joseph's University in Philadelphia.

The amount of technological engineering involved in nutraceuticals will probably vary widely. Functional foods could include anything from a snack

found in fish. Fish obtain the nutrient from certain types of algae. By lacing chicken feed with the same algae, researchers for the project say they have managed to produce eggs with a similar nutritional value.

Zeneca and Monsanto are both working on tomatoes with extra lycopene, a type of beta-carotene identified as a cancer-fighting nutrient. The challenge is to come up with a souped-up crop that produces the same yields as other tomatoes. "The extra lycopene part is easy," says a researcher. "The problem is to make it economically feasible."

At the government-sponsored National Food Biotechnology Centre in the Irish Republic, researchers are searching for a private-sector partner to market a "health milk" they are developing. Scientists would lace the milk with special lactic acid bacteria in the hope that the bugs would colonise in the human digestive tract. The lactic acid would then battle harmful bacteria.

Functional foods have potential drawbacks. For one thing, the regulatory environment to support health claims is uncertain. That may not constitute a barrier for some food groups. Finan-

'At some point, the supplement gets so big that it makes sense to put it in food, rather than pill form'



At present, the US Food and Drug Administration specifies that foods may make general health claims such as "heart healthy". If manufacturers wish to pitch their products for more specific diseases, however, clinical trials are probably necessary. That may not constitute a barrier for some food groups. Finan-

cial research to support health claims is a growing trend in the industry. In the early 1990s, the cranberry company Ocean Spray paid for clinical trials to show that cranberry juice can help prevent urinary tract infections, then successfully used the supporting results to market its product. Campbell Soup also

financed a series of clinical trials to back up its health pitch for the Intelligent Quisine brand.

Even so, companies are cautious about making health claims that would unrealistically raise consumers' hopes. "We have to be very careful about making such claims, especially with something as serious as cancer and heart disease," says Nigel Poole, regulatory affairs manager at Zeneca. "It would be difficult to prove such claims, and could get us in trouble legally as well as tarnish our image with the public."

Even if they turn out well, research and clinical trials are expensive, and as pharmaceutical companies know only too well, regulatory approval is not always forthcoming. Moreover, many nutritional innovations are extremely difficult to patent, so imitators could easily wipe out any advantage. Companies should be fairly certain of a substantial pay-off before sinking too much money into such ventures.

In spite of the challenges, functional foods look set to be a big new area for manufacturers. While nutraceuticals may not provide any greater health benefits than can be obtained by eating balanced meals, companies are betting consumers will pay a heavy premium to get the extra convenience and taste. That bet may pay off.

"It's clearly not enough to just tell people to eat more fruit and vegetables," says Borgeson of SRI. "People want to eat healthy, but only if they can do it with the convenience foods and tastes they're used to. Because of that, nutraceuticals will probably be a very appealing consumer item."

Interfere with the binding of the molecule to the enzyme's active site.

Niall says treatment with a chemical reagent reveals within 15 minutes the presence of the drug-virus complex. Existing flu tests have to be sent to a laboratory for analysis.

Niall believes the development of the diagnostic will help Zanamivir receive approval from regulators who may be worried that people will resort to the new drug at the first sign of any flu-like symptoms. "The early stages of flu can be confused with bacterial and respiratory infections," he says.

"Obviously, if we have a drug like this on the market and everyone is taking it when they think they have flu, there could be an astronomical use of it. That is no use to anyone."

Race to block influenza enzyme

Two treatments specifically for flu are vying to get to the market, says Michael Peel

clinical testing in the US.

But Biota had a headstart of several years in developing its drug, and Zanamivir has already been tested on people.

Against that, the timetable for its development was put back a year to allow Phase II trials to be held over two winters rather than one.

Glaxo used the extra time to monitor the drug's effects on people who are at most risk from influenza because they have diseases of the heart, lungs or immune system. Flu kills tens of thousands of people in the northern hemisphere each year.

Hugh Niall, chief executive of Biota, says no trial participants suffered any side-effects from taking Zanamivir. "That is truly remarkable," he says.

"It is not straightforward [to make] but we have a very effective manufacturing process that is scalable to large amounts. The drug seems to be extremely stable, which is very important when you are dealing with seasonal ailments."

Both drugs inhibit the enzyme neuraminidase, which cleaves the bond between the virus and the airway surface to which it is attached, leaving the virus

free to reproduce. The drugs stop the enzyme working by blocking its active site.

Flu kills tens of thousands of people in the northern hemisphere each year

While the two drugs pursue the same target, they take different routes to their quarry. Zanamivir is inhaled, while GS 4104 is taken orally.

Conventional wisdom says people prefer to swallow rather than sniff medication. But Niall says it makes more sense to inhale flu drugs. "The virus grows in the surface of the airways and infects the cells that line the nose, throat and lungs," he says.

"With inhalation, it is possible to get the drug to the site of infection within a second or two. That seems to us logical with a disease where the virus is multiplying rapidly."

He points out that much higher concentrations can be built up at the active site if the

drug is inhaled, rather than absorbed in the gut and diffused through the blood. "Very little of the drug gets into the body."

"And it is relatively easily excreted in the urine. You reduce - I wouldn't say eliminate - the chances that you will get some sort of side-effect."

Biota has used its knowledge of the structure of neuraminidase to develop a flu diagnostic in tandem with Zanamivir.

Researchers have added a marker side-chain to the drug at a position where it does not

The race is on between two small biotech companies and their much larger drug industry partners to bring the first specific flu treatment to the market.

Last week Biota Holdings of Australia said it could have its drug, known as Zanamivir, on sale as early as 1999.

Zanamivir is being developed by Glaxo Wellcome, the UK pharmaceutical group. Glaxo last month began large-scale (Phase III) clinical trials, following previous tests which showed that the remedy is active against all forms of influenza.

Zanamivir faces competition from GS 4104, a drug discovered by Gilead Sciences of the US. Roche of Switzerland last year acquired worldwide marketing rights for GS 4104, which last month began Phase II

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- 415,000 sqm. facing Sciacca, nearly all destined to "T1 Zone".
- Large number of rustic houses built on the above said areas. One of them is a XVII Century "baglio" named "Friscia" together with another named "Maglione".
- Inactive industrial complex of approximately 9,000 sqm., composed of a covered area of 2,000 sqm. and a small building with 6 rooms and accessories.

The above mentioned urbanistic rules are those of Sciacca. "Piano Compreensivo n. 6" approved in January 1973.

Interested parties can contact S.I.T.A.S. SpA. in liquidation, Via Paolo Gili no. 4 - Palermo - Tel: 039/16518930-652454 for further details or on the spot investigations.

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For further information, please contact Liz Holmes or Chris Piller of Coopers & Lybrand, Charnwood Court, New Walk, Leicester LE1 6TE. Tel: 0116 285 3000. Fax: 0116 285 3299.

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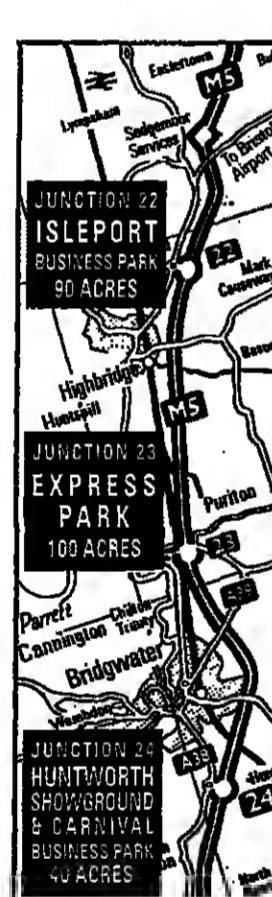
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BUSINESS AND THE LAW

Product liability case rejected



The case brought against the UK by the European Commission for failing to implement correctly the European product liability directive has been rejected by the European Court of Justice.

The directive makes manufacturers strictly liable for damage caused by defects in their products, but allows them to escape liability where they can prove that the state of scientific and technical knowledge at the time when the products were put into circulation was not such as to enable the existence of the defect to be discovered.

The Commission argued that in implementing the directive through the 1987 Consumer Protection Act, the UK had failed to implement that exception properly.

The Act provided that a manufacturer would not be liable if it could show the state of scientific and technical knowledge at the relevant time was not such that a producer of products of the same description as the product in question might have been expected to have discovered the defect if it had existed in his products while they were under his control.

The Commission argued this did not correctly implement the relevant provision in the directive as it had broadened the defence and converted the strict liability imposed by the directive into mere liability for negligence.

It said the test under the directive was objective as it referred to a state of knowledge and not to the capacity of the producer, or another producer of similar goods, to discover the defect. By using such criteria, the UK law applied a subjective test based on the behaviour of a reasonable producer.

The Commission said it was an easier test to fulfil than to show that the state of technical and scientific knowledge was such that no one would have been able to discover the defect.

Scrutinising the directive, the European Court observed first, that its provision was not specifically directed at the practices and safety standards in

use in the industrial sector in which the producer was operating, but unreservedly at the state of scientific and technical knowledge, including the most advanced level of such knowledge, at the time when the product in question was put into circulation.

Second, the Court noted that the provision was not concerned with the actual state of the manufacturer's knowledge or with what, subjectively, it could have been.

Rather, it was concerned with the objective state of scientific and technical knowledge of which the manufacturer was presumed to have been informed. The Court said it was implicit that the relevant knowledge must have been accessible at the time when the product was put into circulation.

Thus, the Court ruled that for a producer to have a defence based on the directive, it had to prove that the objective state of scientific and technical knowledge, including the most advanced level of such knowledge, was not such as to have enabled the existence of the defect to have been discovered at the time when the product was put into circulation.

However, if a producer's knowledge was successfully pleaded against him to negate any reliance on the defence, the knowledge must have been accessible at the time the product was put into circulation.

The Court said that last point could give rise to difficulties of interpretation which might have to be resolved by preliminary references to Luxembourg.

Thus, the Court ruled that the provision in the 1987 Act was wholly consistent with the provision in the directive and furthermore that there was nothing put forward by the Commission to show that the UK courts would not interpret the domestic law in the light of the wording and the purpose of the directive. It had therefore failed to make its case.

C-300/95: Commission v United Kingdom, ECJ 5 CH, May 29, 1997.

BRICK COURT CHAMBERS, BRUSSELS

The US law firm invasion of London continues apace. Last week Cadwalader, Wickersham & Taft, Wall Street's oldest law firm, announced it is to open a London office in September. The office will practise both English and US law and will be staffed mainly by British lawyers.

By itself the news that another New York law firm is targeting London is unremarkable. But there were also signs last week of the beginning of a sea change in international legal practice that in five years' time will have produced markedly different legal services industry from today's.

Until comparatively recently, US law firms had by and large chosen to ignore overseas markets in favour of building strength and depth at home. Of those firms that did venture internationally, most stuck to practising US law. Some followed a deliberate policy of hiring local lawyers and practising local law, but they were the exception.

The globalisation of commerce and the increasing importance of US capital markets has forced a change of strategy, however. Significant numbers of US firms with offices in London have begun to add English law capability by hiring English qualified specialists.

A few of the top UK law firms have reciprocated. Freshfields, Allen & Overy, Linklaters & Paines and Clifford Chance have all hired US lawyers at partner level. After several false starts, the race to establish truly global law firms has begun in earnest.

Leading figures from two US international law firms, Mr Stephen Volk, senior partner of New York's Shearman & Sterling, and Mr Walter Mondale, former US vice-president and partner of Minneapolis firm Dorsey & Whitney, were in London last week preshaping change.

Although the firms are different in many respects - Shearman is one of New York's elite, Dorsey is the leading commercial law firm between the Great Lakes and the Pacific Northwest - their message was much the same: in shaping a strategy to meet the demands of a global economy it is no longer sufficient for law firms to rely on exporting legal expertise. To compete, firms must develop dual capability in the jurisdictions in which they practise.

To Peter Kohl, head of the London office, adding English law capacity is essential to maintain a strong capital markets practice. "Six or seven years ago financings were either European or US. Now every financing has an element of both," he says.

Mr Mondale, who rejoined the firm last year after three years as US ambassador to Japan, will concentrate on building up Dorsey's Asia practice. He is convinced of the need to become a

Hotter competition in global law race

Firms are developing international expertise by hiring staff qualified abroad, writes Robert Rice



based, US Bancorp), opened here after Big Bang.

Equally, acting for Carlson Companies, the US group which owns Radisson Hotels, has taken Dorsey all over the globe.

Recently, however, it has become clear to the firm that to meet the changing needs of international clients it has to add non-US legal expertise. In its New York office 80 per cent of the lawyers are now international, albeit that many are dual qualified. In Brussels, the firm has added German, Belgian and Irish lawyers. Its Hong Kong office is headed by a US/China dual-qualified lawyer from Beijing.

In London the firm is beginning to add English lawyers and will bring a Portuguese lawyer over from New York shortly to handle an increasing volume of work from Spanish and Portuguese clients.

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Mr Mondale, who rejoined the firm last year after three years as US ambassador to Japan, will concentrate on building up Dorsey's Asia practice. He is convinced of the need to become a

truly global practice to meet the changing demands of clients, but has no illusions about the size of the task.

"It's very expensive to go global. You have to establish offices in expensive places, and you have to be a certain size to make it work. It takes patience and money and it won't come overnight," he says.

Shearman has been an international firm for some time. Its first overseas base was opened in Paris 36 years ago and last week saw the 25th birthday of the London office.

It has also followed a policy of hiring local lawyers since taking on French lawyers in Paris in the early 1970s. Its German offices established in 1991 are staffed principally by German lawyers, and London recently completed the picture by poaching the projects finance team led by English solicitors Mr Kenneth MacRitchie and Mr Nick Buckworth from US rivals Milbank Tweed.

However Mr Volk says it is still in the relatively early stages of becoming a global law firm.

For Mr Volk the key to establishing a successful global practice is to forge a truly multinational law firm and so it has begun to establish a management structure which cedes unprecedented power to non-US lawyers.

The Paris office is run by a

Frenchman, Germany is run by Mr Georg Thoma, who is also overall head of European operations, London is headed by Canadian Ms Pamela Gibson, and 50 of its 100 lawyers in Europe are admitted to practise in either France, Germany or the UK.

His strategy sets it apart from its immediate US competitors, Sullivan & Cromwell, Cravath Swaine & Moore, Davis Polk & Wardwell, and Simpson Thacher & Bartlett, which generally take the view that you only need to be expert in US law and that you can ally with other nationals on an ad hoc basis to do deals.

Mr Volk says that is a perfectly sane short-to-medium-term strategy because mergers and acquisitions are booming and the US capital markets are booming. But, he says, when you look at the longer term you see that well over half the public global equity is now issued by non-US issuers, between 11 and 12 per cent is issued by emerging-market issuers, and that part will grow rapidly.

Eventually, as those issuers become public, a thriving M&A market will develop. So we think the right answer is to take a broader view," he says.

The strategy appears to be paying dividends. Over the last 10

years the percentage of Shearman's revenues generated by non-US offices, or done in the US for non-US corporations, has risen from 30 to 40 per cent.

In the last four years the percentage of total billings from clients outside North America has risen from 25 to 32 per cent and the revenues of the European offices have more than doubled in the last five years.

In Germany its appointment as lead counsel to the Treuhandanstalt, the privatisation office, led to its involvement in the privatisation of the former East German chemical, mining and energy sectors. That in turn led to its involvement in several of the largest German deals of recent years, such as the Krupp Hoersch, Thyssen carbon steel merger.

In France it has been involved in seven of the 12 significant privatisations. In the UK it worked on most of the main privatisations of the past decade, from British Telecom to Railtrack.

In 1996 Shearman was ranked top legal adviser in M&A worldwide based on the value of deals by Securities Data Corp. It was involved in five of the 25 largest deals of 1996 including the \$21bn BT/MCI merger.

In global equities Shearman was rated top issuers' counsel by American Lawyer magazine in 1996. It also acted for the global underwriters in a \$4bn offering by the Irish GPA Group, saving the company from bankruptcy. And it was involved in two of the three \$1bn-plus international arbitrations of 1996.

To meet the increasing demands of its global clients Shearman will have to grow substantially. But Mr Volk is determined not to allow the firm to become so big that it loses the partnership ethos and culture.

In time he expects half the firm's lawyers will be based out side New York. The UK office has 40 lawyers and will double. He also expects considerable growth in France, Germany and Asia. Recruiting the best legal talent to fuel that growth is his biggest challenge and that is where the battle for the global legal services market will be won and lost.

Merger is not the solution, he says. A merger with a UK law firm would, for example, give Shearman more English lawyers than it needs, upsetting the balance of its multinational approach.

Nevertheless, Mr Volk is ready to up the pace of global expansion and it is a measure of the support his strategy enjoys within the firm that he has just been re-elected to a second term as senior partner.

ments and engineering group, is to become president of Glacier Vandervell, T&N's North American bearings subsidiary.

Nash joined T&N's sealing products group in 1990 as managing director of Coopers Poyen, the UK-based manufacturer of automotive gaskets.

He became director, European and Asian operations when the sealing products group was restructured in 1996.

Nash started his career as a laboratory technician before taking a degree in material sciences. He received the prestigious honorary title of "Eng Ing" from the International Federation of National Engineering Associations in 1989 and is a member of the Institute of Materials, a member of the Institute of Quality Assurance and is a chartered engineer.

Nash, who will be based near Detroit, has held senior positions with TI Group plc and TRW, the US automotive components group. He succeeds Jim Davis who is leaving T&N.

The bearings division of T&N has an annual turnover of about £333m (£542m) and the North American operation is a significant contributor to this.

INTERNATIONAL PEOPLE

Rohaut moves up at Novartis

Alain Rohaut, who has spent the last 20 years managing staff development in French and US multinationals, should know all about climbing the corporate ladder.

But even he may be surprised with the speed with which he has entered Novartis' top executive suite. No sooner had he joined the newly merged Novartis as head of human resources in its pharmaceutical division than he is given the same job on a group wide basis and a temporary seat on Novartis's seven man executive committee.

Rohaut, who joined Novartis from General Electric's medical systems division, is the most senior of a clutch of new appointments at Novartis which was created at the end of December from the merger of Sandoz and Ciba, two of the top three Swiss pharmaceutical companies.

His appointment, coinciding with news of the elimination of another two layers of management on the pharmaceutical side, should help defuse concerns that Novartis's highly incentivised top management team is more interested in

short-term financial cost-cutting than the long-term health of an organisation employing 90,000 staff in 100 countries.

Rohaut will continue to head the newly combined human resources and communications functions of the pharmaceuticals side as well as temporarily assuming responsibility for human resources at the corporate level.

The importance of the post is reflected by the fact that Rohaut will sit on the Novartis executive committee unlike Cynthia Hogan, head of strategic planning, Daniel Wagniere, head of group technology, and Walter von Wartburg, head of communications.

Meanwhile, Otto Jaggy has joined from SBC Warburg as head of corporate management development, and Reto Brändli, currently head of controlling in the pharmaceutical sector, assumes responsibility for mergers and acquisitions at the corporate level.

William Hall, Zurich

Fisher promotes the Rock's potential

Anthony Fisher, a partner in KPMG, the consultancy, and an

expert in offshore banking, has been appointed Gibraltar's first finance centre development director.

The two-year appointment marks the Gibraltar government's commitment to develop its presence on the international financial services market. Fisher will report directly to Peter Montegriffo, Gibraltar's minister for trade and his main remit will be the marketing and development of Gibraltar as a financial services centre. He will also identify any necessary legislative or regulatory changes that are required to foster the growth of financial services.

Fisher has had wide experience of the offshore market and has regularly acted as a specialist adviser both to the governments of international finance centres and to companies on the use of the offshore financial services.

He recently acted for the government of Malta in the launch of Malta as a financial services centre and was responsible for the team that designed and drafted the new

Maltese tax legislation and regulation.

Fisher said: "Gibraltar has been putting in place financial services regulation which matches that of the UK. Its culture is similar to the UK, it has good telecommunications, a good legislative framework and is now ready, under a new government, to make a new beginning, not least in the context of the development of the European Union.

"One of my first tasks will be to meet with local businesses and establish a programme for financial services in Gibraltar which is not only realistic and achievable but which will put Gibraltar in full control of its future and firmly on the offshore map."

He said that as the only British-linked international financial centre with European Union status Gibraltar could become the offshore extension of the City of London.

Lisa Wood

Nash to head T&N in US

David Nash, a director of T&N, the international automotive compo-

operations, replaces Ed Heitman who will manage a new technology project at UPS's head office in Atlanta.

■ Wayne Grigull, formerly a managing director of foreign exchange at Merrill Lynch in New York, has been appointed a managing director of foreign exchange at Deutsche Morgan Grenfell in New York. Grigull will head Deutsche Morgan Grenfell's global foreign exchange coverage for hedge funds.

■ Peter Rubinstein has joined PAINEWEBER as a senior vice-president in its mortgage strategy group. He was a senior vice-president in charge of non-agency residential mortgage credit research at Donaldson, Lufkin and Jenrette.

■ LEHMAN BROTHERS has appointed Robert Feidelson to the newly created post of global equity finance chief. Feidelson, who previously was based in London directing Lehman's European futures activities, will work out of New York.

■ UNITED PARCEL SERVICE of America has appointed Randy Pulto as its European president. Pulto, previously vice-president Europe

was also appointed a director.

■ HSBC JAMES CAPEL STOCKHOLM has expanded its Swedish office after recruiting five people from Swedbank. They are Tomas Kullman, head of research; Johan Morner, head of sales; Jonas Nyberg, head of trading; Robert Lange, sales; and John Hock who is a trader.

■ Jack Chaitow has resigned from SUNGLASS HUT INTERNATIONAL. James Hausein, the chairman, will be acting president and chief executive.

■ ERNST & YOUNG announced that James Keene, a 15-year veteran of tax reengineering processes, will join the practice as a director. He joins from CLR Fast Tax, a tax software company, where he was director of tax reengineering services.

International appointments

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ARTS

It is remarkable to look back at the great flowering of the arts immediately after the end of the war. There are celebrations marking that half century everywhere at the moment. In August the Edinburgh Festival will be enjoying its 50th birthday, while this month has seen the opening of the 50th Holland Festival, founded in 1948 and its 50th by just one year.

There will be plenty of opportunity to reminisce over the latter's achievements: a book entitled *A Dutch Miracle: 50 years of the Holland Festival* is due for publication shortly, and a commemorative box of CDs featuring excerpts from historic performances gives a fair idea of how prestigious a festival it has been. But that has not been enough to silence criticism from some quarters.

The problem is the same as is being faced by other festivals in major cities, such as London. These days Amsterdam has such a wealth of cultural activity throughout the year that it has become difficult for the Holland Festival to maintain its original purpose and profile. The hunger for the arts that drove the festival in the austerity of the post-war decade has given way to a period of plenty. Last year there were suggestions in

Dutch courage pays off

Richard Fairman visits the Holland Festival

political circles that the festival should be discontinued and its relatively modest grant (£1.1m from the city, £1.3m in state subsidy) shared out between other arts institutions. But that idea seems to have gone away for the time being and this month the festival was back in full force.

The major event at the beginning is always a new production at the Muziektheater and this year's *Jenůfa* made a pretty strong case for carrying the tradition on. There is nothing like a success to give everybody heart. The Netherlands Opera already knew Richard Jones, Britain's most loved and hated opera producer, from his two previous productions in Amsterdam, *Mazeppa* and *Der fliegende Holländer* but as the only good reviews for the latter were apparently in the UK dailies, it was brave of the company to invite him back again.

There were boos at the end of this *Jenůfa*, but by Jones's standards the production was straight down the line, no comic cut-out jokery, no putting his

thumb to his nose and insulting a masterpiece. (What would Amsterdam's boozers have said if they had been at the Covent Garden *Ring*?) Janáček's drama shows us what happens when individual freedom runs headlong into the immovable wall of a repressive society and Jones's production caught the moment of impact with maximum intensity, heightened by some stylised, highly-coloured sets designed by Anthony McDonald.

As with the Wagner, the evening hung upon how one reacted to the central performance by the British soprano Kathryn Harries. Maybe her highly-strung Kostelníkova here was less original a portrayal than the fascinating Senta that she and Jones put together for *Der fliegende Holländer*, but she was still the make-or-break performer of the evening. The Dutch audience responded with four bravos to each box 50 per cent had watched a riveting piece of acting, which charted the

interior collapse of a gaunt racked woman with mesmerising intensity, while the 20 per cent had been listening to a voice that has become distressingly frayed around the middle.

There were no problems with the singing of Gwynne Geyer's gleaming Jenůfa, which was unfailingly well-projected, even if a touch more light and shade might have been welcome.

The two tenors - David Kuebler and Peter Straka - showed no strain in tackling some of Janáček's most testing high vocal writing, but there could have been more contrast between the weak Senta and the unstable Laca (it is hard to forget Jon Vickers, so violent, or Philip Langridge, so hyper-intense, as the latter).

Robert Poulton as Stárek sang strongly; Pauline Timms gave a strong grandmotherly real character and even managed to look happy about modelling her quaint, folksy, tea-cosy hat.

Sadly, it was not the Royal Concertgebouw that was to be found in the pit for this year's festival production (the Muziektheater

runs on a rota of visiting orchestras) but the Radio Philharmonic Orchestra played capably enough under Edo De Waart and there was no obvious weakness in the musical performance. But it was still the stark impact of what was happening on stage - the powerful last image showed the villagers in silhouette, shaking their fists in disapproval as Jenůfa, the poor single mother who lost her baby, and her new man go off to a new life - that gave this production its emotional punch.

Intriguingly, on the night before, anybody visiting Amsterdam could have seen the last performance of an equally good new production of *Eugene Onegin* that had nothing to do with the Holland Festival at all. There seems to be a penchant at the Netherlands Opera for productions that have big, striking central images and not a lot else.

This *Onegin*, produced by Johannes Schaaf and designed by Peter Faber, in all other respects a fine and sometimes inspiring cast.

fairly traditional staging, featured a stylish forest of silver tree trunks, an emblematic icon, and a starring role for a grand chandelier of candles which magically lit themselves.

On the stage, all the light and heat of the performance were radiating from the soprano Elena Prokina, a few years ago a Tatiana of promise, now one subtle and penetrating beyond compare. This was a magnetic portrayal, which managed to be youthful and simple as Tchaikovsky wanted, but also emotionally mature at the same time. Unfortunately, Gino Quilico ran out of voice just at the point where an *Onegin* can start to make an impression; on a better day his keen baritone could be just the job. Marcus Haddock's slightly gritty, but well-schooled tenor was well suited to the role of Lensky; and Anatoly Kotcherba, the giant (and giant-voiced) bass who has been making his name as Boris Godunov, briefly stole his scene as Prince Gremin.

With the blood pressure a few degrees higher in the pit, it might have been an enthralling evening. As it was, Hartmut Haenchen, the solid and sensible conductor, and the Netherlands Philharmonic Orchestra provided decent support to a handsome production and a sometimes inspiring cast.

Theatre/Ian Shuttleworth

Driven by the characters

Following the opening of Terence McNally's *Master Class* in the West End, the same author's *Lips Together, Teeth Apart* is given its British premiere by Mark Clements at Derby.

McNally takes a quartet of early-middle-aged yuppies, puts them in a holiday charter on the New York resort of Fire Island on a Fourth of July weekend, equips them with individual and collective attributes and hacking ground, and basically lets the characters get on with it.

Sam, married to Sally, is the brother of Chloe, married to John. John and Sally had a brief fling, which both their spouses know about but which is never discussed openly; nor are Sally's pregnancy, promiscuity and resultant angst. John has recently been diagnosed with cancer. The house, on the gay part of the island, has been bequeathed to Sally by her late brother, and all four display varying degrees of low-level AIDS paranoia. This is effectively the entire plot, in a play driven by character rather than events.

John Guerrasio and Nicola Glick get most of the laughs as amiable joker Sam and compulsive chatterbox Chloe, ill-matched respectively with Barbara Barnes' high-strung Sally and Robert Jezek's tightly-buttoned John. Periodically, the action (and even, in Andrew Elsegood's sound design, the background noise) freezes for a soliloquy from one

character or another before resuming without a beat; these insights advance the play more markedly than the external holiday mundanities.

Perhaps the strangest characteristic of the piece is that the author has included a pre-emptive defense of the play and its like in his contribution to the programme, addressing British criticism of American plays for being "sentimental" when they are simply concerned with feelings. True, *Lips Together, Teeth Apart* could fall prey to such accusations, but sentimentality is not the issue. What McNally has done is to bring his characters together and explore their emotional landscapes and interactions without bothering with any real external events; they may as well be in a closed room.

This approach can generate sympathy and understanding, even empathy, in an audience - and given a skilled writer like McNally and Clements' sensitive direction, it does - but one may still experience a desire for *Things to Happen*. We are asked to care about these four people, simply because they are people, with people's problems; and we do care - but such caring, when past events are merely alluded to and no present events intervene, has its limits.

Derby Playhouse until June 21 (01332-363275).

Bergen Festival/David Murray

Northern stars

Bergen Festival draws performers from far and wide. Last year the Netherlands Dance Theatre and our own Royal Ballet were guests; this year, the Berlin Komische Oper in *Tales of Hoffmann*, a Taiwanese dance troupe and the entire Royal Scottish National Orchestra - which had the honour of giving the closing concert, with its statutory Grieg concerto played most elegantly and thoughtfully by Jean-Yves Thibaudet.

With its new conductor Alexander Lazarev, it repaid the compliment by including contemporary Norwegian pieces by Cecile Ore and John Persen (well rehearsed and effective), as well as steaming through a suite from Glazunov's *Raymonda* ballet. As for the resident Bergen Philharmonic, conducted by Martyn Brabbins, they sounded foggy in Debussy's *La Mer*, much happier in Arne Nordheim's new violin concerto (written for and superbly played by Arve Tellefsen) and quite dashing in Shostakovich's *Prokofiev*, backed by a tremendous light-show that would have delighted the composer.

There is usually some current Norwegian star at the centre of things. This year it was the brilliant young pianist Leif Ove Andsnes, who will visit London soon.

restricted himself to one solo recital but also played duos with Joanna MacGregor, *Lieder* with Matthias Göreme, sonatas with the cellist Heinrich Schiff and Dvořák's piano quintet with the Lindsay Quartet, all with his usual inimitable brio.

This festival also gave generous space to the composer Janes MacMillan. The contemporary BIT 20 Ensemble gave a conspectus of short pieces from his whole career so far, and he conducted the RSNO in his Prom hit *The Confession of Isabel Goudie* and his new clarinet concerto, in which even John Cushing's sensational playing could not persuade me that this is a laboured, repellently noisy piece. The suspicion grows that MacMillan's music consists chiefly of clever illustrations of his programme notes.

Much more exciting was the CIKADA quartet (three of them called Hannibal), who gave a luminously musical account of the late Bruno Maderna's quartet in the venerable Hakonsalen. They too played Ore and Persen, whose ingenious textures and sound-blocks sounded far subtler and more expressive here than in their orchestral studies. I hope fervently that the remarkable CIKADA team will visit London soon.

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A Renaissance flowering in Prague

Rudolf II of Habsburg, Holy Roman Emperor, King of Bohemia and Hungary, was Europe's most senior ruler, and the quintessential late Renaissance prince. His image as a mad recluse, a great patron of the sciences, the arts and an occultist has grown since his death in 1612. The 19th century *fin-de-siècle* fed on his links with the astrologer John Dee and with Nostradamus. A century later, it is this Rudolf that still fascinates. A new exhibition at Prague Castle and the Wallenstein Stables gives a far fuller picture of this extraordinary man.

Rudolf eschewed Vienna and made Prague his capital from the 1580s until his abdication in 1611, a year before his death. Under him, Prague became the most important intellectual and artistic capital in late-Renaissance Europe.

This is the first time the Czechs have mounted an exhibition on this scale and it is a remarkable feat. Twenty-four countries and many Czech institutions have worked together at an unprecedented level and the organisers have also put together a formidable list of sponsors including British Airways.

After Rudolf's death, political insecurity and the Thirty Years' War ensured that his collections were dispersed and Prague was a backwater. Now the objects have returned to some of the very buildings in which they were originally admired. The Ball Court, in the royal gardens, is the only building from Rudolf's day that is more or less intact. The architectural drawings on show of unusual Habsburg palaces, such as the Hvedra, conjure the setting for so much of the music, literature, art and the ceremonial business of the court.

A walk through the gardens ends in the Summer Pavilion, built for Anne Jagellon by Ferdinand I.

Prague's first Renaissance building. Here is the essence of Rudolf's polymathic interests: science, astronomy, astrology, philosophy and art. John Dee rubs shoulders with the astronomers Tycho Brahe and Kepler and with the painter Archimboldos, including Rudolf as "Virtumnus" of 1591. Its painterly qualities are equal to the wit of the image John Dee's "show stones", wax tablet and writings are here for aficionados. Yet more revealing are the portraits of Kepler and Brahe; Brahe's rich brocade hat, doublet and silk stockings indicate his elevated status.

The Venetian Ambassador of the time described Rudolf's palace as being like a warehouse. The Imperial picture gallery illustrates the variety of Rudolf's enthusiasms. There is the triumphalism of public art in the great Habsburg portraits and engravings which portray the emperor as Caesar. But more moving is the private art. There are romantic scenes of Prague by van Vianen and colour sketches by Savery which reflected Rudolf's love of the Alps.

The display of the Kunstkammer to the Royal Stables is outstanding. It is difficult to determine exactly which objects were held in the emperor's hand but from the quality of the *pietra dura* panels of Castello to the sensuality of pieces by the Milanese gem cutter, Miseroni (who laid the foundations for Bohemian glass production), these satisfied Imperial tastes. Items range from rare Japanese lacquer to a woven cushion from the Congo of 1600 as well as objects from the natural world made unnatural under skilful hands from all over Europe. Only the skeleton of the dodo is left untouched.

Such wealth, judgment and curi-



osity of so great a patron was bound to tell in all sections of society and in the Wallenstein Stables, there is a more modest but fascinating exhibition of city life. Each area of Prague is depicted; its nobility, burgers and guilds. There is real charm in the small albums of the grand tourist of the 1600s. The portraits by Karel Skreta, one of Bohemia's greatest painters in

the 1640s, are quietly powerful. There is a small section on the Jewish ghetto but considering the intellectual contribution of the Jewish community to Prague at this time, it is disappointing. It is also a pity that more was not made of the taste of Rudolf's courtiers and their country seats, which still exist. Overall, however, against the backdrop of the city, the achieve-

ment of the Rudolphtine Court and its subjects take on a new force. Prague has not been so beautiful for many decades and the exhibition reflects this pride.

Lucy Abel Smith

The exhibitions at Prague Castle and the Wallenstein Stables run until September 7.

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERT

Concertgebouw Tel:

31-20-6718345

● Nederlands Philharmonisch Orkest with conductor Hartmut Haenchen, soprano Alexandra Coku, alto Hebe Dijkstra and the Toonkunstkoor Amsterdam in works by Beethoven; Jun 20, 21, 22, 23

BERLIN

CONCERT

Konzerthaus Berlin

Tel: 49-30-203090

● Thomas Böttcher, Regina Kunert, Birgit Schmid, Michael Vogt and Katharina Hanstdieck, the violinist, pianist, oboist, tuba-player and harpist perform works by Krenek, Richter and Beethoven; Jun 20

CHICAGO

EXHIBITION

Museum of Contemporary Art

Tel: 1-312-280-2660

DUBLIN

CONCERT

National Concert Hall

Tel: 353-1-6711888

● Royal Irish Academy of Music: with conductor Jimmy Vaughan, soprano Laura Delaney and tenor Robin Trisler; in Brahms, Schumann and Strauss; Jun 18

LONDON

EXHIBITION

Hayward Gallery

Tel: 44-171-9604242

● Tatsuo Miyajima Big Time: installation work by the Japanese artist, plunging much of the Hayward into darkness, illuminated only by small red, green and blue lights flashing on the walls and gliding across the floors. A specially installed bridge crosses over the work, to allow viewers to become immersed in the electric lights; from Jun 18 to Aug 17

MADRID

OPERA

Teatro de la Zarzuela

Tel: 34-1-5245400

● Arman: display of work by the New York-based French sculptor whose neo-realist work has been associated with the Pop Artists of his adopted city. Arman's work, however, concentrates on the real

MOSCOW

EXHIBITION

Neue Pinakothek

</



Martin Wolf

Little call for gimmicks

The forthcoming Budget by Britain's new Labour government has the chance to match monetary innovations with radical reform of the fiscal system

The UK Budget to be presented by Mr Gordon Brown on July 2 is both an opportunity and a danger. He could show himself to be the reforming chancellor of the exchequer of an innovative new Labour government. He could also succumb to gimmickry. Which element predominates will show whether the radical chancellor of the first few weeks will prove to be the rule, or the exception.

Alas, a degree of gimmickry is inevitable since Labour went out of its way to limit its fiscal freedom of manoeuvre when in opposition. Its most restrictive commitment is to abide by the spending plans of Mr Norman Lamont and Mr Clarke to offer a 20% budget alongside the old basic rate; and it makes the taxation of savings more administratively complex.

With such bad ideas buzzing in Mr Brown's brain, only the most extreme optimist can hope for much of enduring value. But dreaming is free. The chancellor has surprised almost everyone in his decision to give the Bank of England operational control over interest rates. Perhaps he will be equally radical on taxation and spending.

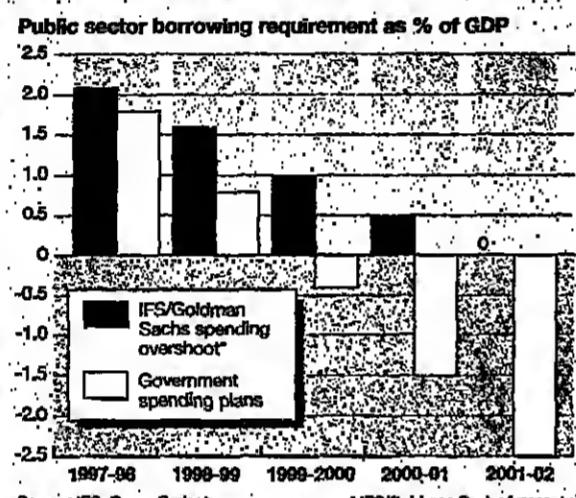
At this early stage in the

government's history, a radical approach should consist of setting out long-term goals and initiating public discussion in high-priority areas for reform.

Fiscal policy involves three decisions: where and how to spend; where and how to raise money; and what balance to strike between the two. On spending, Mr Brown has already initiated a fundamental review. On revenue, what is needed is coherent discussion of options for reform. Now would be the time to consider making expenditure, rather than income, the basis for tax. More limited reform could focus on the interaction between taxes and benefits, environmental taxation, taxes on savings and corporate taxation.

Where Mr Brown can make immediate progress is in setting out an overall plan for spending, revenue and the deficit. He could start by adopting something similar to New Zealand's fiscal responsibility act, which obliges the government to lay out its objectives for the fiscal balance, the broad structure of spending, public debt and public sector net worth.

Fiscal prospects in the UK



Similarly, if increases in visible taxes are ruled out, the government is forced to consider invisible alternatives. The most likely is filling with advance corporation tax, which has the great advantage of being virtually incomprehensible. Yet this would increase the tax burden on companies and destabilise the fiscal treatment of pensions.

Gimmicks will not be a minor part of the Budget. Its centrepiece is to be a "wind-

fall tax" - a noxious piece of legislation justified only by the unpopularity of the companies that will pay it. The tax will not even fall on those who made the "windfalls" - the initial owners of the shares, most of whom have taken their profits.

Alas, this tax is not the end of new Labour nonsense. It also wishes to introduce a new 10p starting rate of tax, which has at least three drawbacks: it offers smaller benefits to the poorer sections of society than an increase in allowances; it complicates a system already unnecessarily confused by the decisions of Mr Norman Lamont and Mr Clarke to offer a 20% budget alongside the old basic rate; and it makes the taxation of savings more administratively complex.

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LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Opportunity to remedy several fatal flaws in stability pact

From Mr Peter Urken

Sir, In spite of the potentially disastrous consequences of the French Socialists' desire to reconsider the terms of the stability pact ("Stability pact proves an unstable area", June 10), the discussions which this position will instigate in Europe may actually enhance the sustainability of the euro. As currently constituted, the stability pact has several fatal flaws and this week may be the last chance to remedy them.

Third, in a low-saving economy, such as Britain's, the government should contribute to national savings, not consume them, as now. In 1995, savings by general government were minus 3.6 per cent of GDP, while the UK's gross national savings were a mere 13.9 per cent of GDP, the lowest of any Organisation for Economic Co-operation and Development member.

Fourth, the current tightening of monetary policy, alongside the substantial appreciation of sterling, gives an undesirable mix of fiscal and monetary policy.

Finally, the current tightening of monetary policy, alongside the substantial appreciation of sterling, gives an undesirable mix of fiscal and monetary policy. Very large swings in real exchange rates have adverse effects on industries open to international competition. At present, therefore, the immediate economic situation and long-term fiscal soundness both demand fiscal tightening.

What then might an optimist hope for? The chancellor would forget the gimmicks and accompany his review of spending with a comparable examination of taxes. He would present long-term plans for the spending, revenue, deficits and debt. Finally, he would put in hand a tightening of fiscal policy that depends neither on implausible assumptions about public spending nor on optimistic assumptions about the course of the economy. Abolition of mortgage interest relief would be a start.

Mr Brown has an opportunity to achieve a better budgetary framework and a more robust fiscal position. He should seize it.

pean central bank, but their quest to make EU institutions much more amenable to the public would be better served by making several changes to the agreement: First, the massive monetary fines envisioned as penalties for Euro participants with excessive deficits seems to be the most inappropriate penalty possible for fiscal transgressions. Instead, political penalties such as revoking certain voting rights in the EU Council or in the ECB should be explored.

Second, strict limits on structural - rather than overall - deficits should be targeted in order to allow for the cyclical nature of public

finances. Third, the pact currently requires a two-thirds vote to ratify any penalty. But Euro participants with unstable public finances may form an informal agreement to refrain from voting for any penalties against each other to protect themselves from the immense damage that the fines would pose.

If, as seems increasingly likely, Portugal, Spain and even Italy are admitted, such an agreement would make ratification of stability pact penalties nearly impossible.

Perry Urken,
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US

Policies should be put to market test

From Mr Richard Lewney

Sir, John Kay, in his article "Produced to price" (June 13), is right to criticise "manufacturing fetishism". He might have added that efficiently produced, non-traded services make an important contribution to competitiveness by keeping down the costs of consumer goods and services (and hence wage pressures), government activities (and hence the burden of taxation), and business service inputs to (among others) manufacturing industries.

However, local and national policymakers are still right to think about what kind of economic activities they would like to see prosper. Some are preferable in terms of the kinds of jobs created, their environmental impact, or their potential for increasing general economic performance through spin-off benefits) to others.

And the extent to which a region or country proves to be a favourable location for

these activities can be a measure of the effectiveness of public policy (for example, in education or transport).

Industrial and regional policy cannot be based on picking winners, but we should not be afraid to judge whether different policies would produce a better "market" outcome.

Richard Lewney,
managing director,
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Cambridge CB1 2HS, UK

The fools will always shun a sage

From Mr Ray Taylor

Sir, Lucy Kellaway wonders "why it is the males who are at the top", despite the fact that men are less predisposed towards "social cognition" than women.

Put it another way. Three fools wish to recruit a fourth. They have a simple choice between a fool and a sage. Who do they choose? Bad management will not abolish itself, any more than

macho directors will appoint women on the basis of anything other than the ability to power-dress and denounce wishy-washy, touchy-feely, management theories.

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An inkling of change

There are signs of democratic progress in the Arab world, argues David Gardner



Rallying point: the Islamists have a monopoly on dissent

tightened voting rules to ensure manageable results and curbed an increasingly critical press.

Yemen has passable elections and Morocco, which last week held local elections, is cautiously exploring gradual liberalisation ahead of voting for parliament in September. Algeria itself has just held a new round of parliamentary elections, though these excluded the FIS and showed some evidence of manipulation.

Jordan and Kuwait, by contrast, do allow Islamists into politics, partly because the king and the emir can both fall back on a bedrock of bedouin support not available to Algeria or Egypt.

Both are relatively recent excuses for Arab rulers' allergy to democracy, for which no single explanation suffices.

For four centuries until the first world war the tribally organised Arab world was on the fringes of the Ottoman empire. The nation states which accompanied democratic development in Europe did not emerge.

European colonial penetration and then control led to the carve-up of the "Arab nation" into states with arbitrarily drawn borders and frequently heterogeneous populations, leading to internal and cross-border feuding. The struggle against cold

dent Hafez al-Assad of Syria has guaranteed religious tolerance in a multi-sect country. Furthermore, he imposed this regime, to almost universal sighs of relief at the time, on a Lebanon torn apart by sectarian warfare. Many Egyptians and Tunisians feel their governments have spared them an Algerian-style war.

Nor, in the communications era, can Arab rulers ignore popular sentiment. "No government can move outside the bounds set by public opinion," says Osama el-Baz, political adviser to Egypt's President Hosni Mubarak. "Gone are the days in which [Arab governments] could ram any position down the throats of its people."

Yet this new balance has not been institutionalised. Most regimes have so narrowed the political field that the mosque has become the only rallying point for the opposition, giving the Islamists a monopoly on dissent. "No other party has the opportunity to get in touch with the masses five times a day, every day of the year," admits one Bahraini minister, referring to Moslem prayer times.

Paradoxically, Iran, whose 1979 revolution started the Islamist scare, may now be setting the Arabs an example. Last month Mohammad Khatami, an ostensibly liberal Shia cleric and student of de Tocqueville who says Islam and democracy are compatible, trounced the mullahs. True, he was one of only four (out of 238) candidates that the regime allowed to run. But this was a genuine contest - and a huge upset - within the rules defined by the regime.

Liberal Arabs in Egypt and Algeria tend to hold up the example of Jordan, which obliged its Islamists to subscribe to a national charter before allowing them to participate in elections. They have long argued that their regimes should define rules for genuinely participatory and pluralist politics and then allow in anyone - including the Islamists - prepared to sign up.

These rules would be very different from those of Iran. But the principle - of a regime enduring while giving citizens a chance to influence its course and practices - would be the same. And after Iran's recent election, it would be harder to portray the principle as a western import.

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COMMENT & ANALYSIS

FINANCIAL TIMES

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Tuesday June 17 1997

A fig leaf for France

A British left-of-centre politician once famously said he would not wish to go naked into the conference chamber. The new Socialist government of France has, instead, left one covered by a few fig leaves. Its electorate voted for change. It will provide more of the same.

The German government was never likely to accept changes to the stability pact negotiated painfully in Dublin at the end of last year. The monetary union is now likely to have 11 members from the start, particularly since neither Germany nor France is likely to hit the Maastricht treaty criteria cleanly this year. Only Greece will fail the tests. Denmark, Sweden and the UK will engineer themselves.

With the prospect of a broad Emu, the chances that Germany would accept a modification of what it views as a feeble agreement were zero. Having taken a battering over its plan to revalue reserves, it was in no position to do so.

All France could hope for was the odd leaf or two. One is the new, largely empty employment chapter. Another will be found in articles 102 and 103 of the Maastricht treaty, which call for member states to "conduct their economic policies with a view to contributing to the achievement of the objectives of the Community" and to "regard their economic policies as a matter of common concern".

Finally, the European Investment Bank may engage in ven-

ture capital operations for the first time. But this is merely an idea for study. Even if put into effect, it may not add to spending by the EIB. The sums involved are, in any case, likely to be insignificant.

A little thing like the French elections was never likely to shift the euro-train off its tracks. The people of France were free to vote for any policy they liked so long as it would take them to Emu. This was true when they voted for Mr Jacques Chirac as president. It is true now that they have voted for Mr Lionel Jospin, his defeated rival, as prime minister.

Once Emu has begun, however, the politics will change. The fine laid down for governments with excessive deficits will be difficult to implement, since they require a qualified majority in their favour. Mean-

while, member states will be

under strong pressure to raise public spending, notably on pensions, while several, particularly France, seem likely to find high structural unemployment rising still further.

Without a strong economic recovery, higher fiscal deficits are in prospect in several countries, along with an increasingly unbalanced fiscal and monetary policy mix. This combination could easily create an externally strong, but internally contentious, euro. The last few weeks have been turbulent. They are but a precursor of the turbulence still to come.

Free not fair

President Franjo Tuđman of Croatia has gained a second five-year term in office by winning 61 per cent of the vote in elections which international observers described yesterday as "free but not fair". That pithy assessment sums up the situation well. There was no apparent sign of ballot-stuffing or other electoral chicanery. By and large those who wanted to vote could do so. But there were a few notable exceptions.

These include roughly a quarter of a million Croatian citizens of ethnic Serb origin who were unable to register. On the other hand, 10 per cent of the voters were ethnic Croats from neighbouring Bosnia. The Serbs had fled from western Slavonia and Krajina during the Croatian army's campaigns to "liberate" those areas in 1995. They are now refugees and would have been unlikely to vote for Mr Tuđman. But as "father of the nation" he won enough support from rural Croats to secure re-election anyway against lacklustre opposition candidates.

The real complaint over the manner of Mr Tuđman's re-election stems from the grossly distorting mirror held up to the campaign by the state-controlled electronic media. Media distortion undoubtedly contributed to the poor showing of Mr Tuđman's opponents. The 57 per cent turnout shows widespread apathy. But it would be

curious to deny that Mr Tuđman has been elected by a clear majority of those who voted. They see him as the man who led the drive for independence, built up the army, recovered Serb territory and supported sound economic policies.

Under his leadership Croatia has achieved macro-economic stability, low inflation and a strong currency. It is poised for a new wave of privatisation which will attract foreign investment and underpin rising living standards.

Mr Tuđman's goal is to secure Croatia's future as an internationally respected and prosperous central European democracy. His re-election shows how far Croatia has progressed towards these targets. It also shows how far Mr Tuđman still has to go to give substance to the democratic process and respect hitherto unfamiliar concepts such as fair play.

Above all the election demonstrates the need for the international community to watch Zagreb carefully and insist on full compliance not only with the rules of democracy but also with its international obligations. The next test will be how far Zagreb complies with its obligations under the Dayton peace accords to permit the return of refugees to their homes in Krajina and elsewhere when eastern Slavonia returns to its control next month.

A new Tube

The phrase "public-private partnership" was one often invoked by Labour politicians in the lead-up to the election: seldom explained. Now it has fallen to Mr John Prescott, the deputy prime minister, to prove there is substance behind the slogan in planning the reform of London's ailing underground network.

Mr Prescott had not meant the government's internal discussions on the subject to come to light quite yet. But it reflects well on the new transport and environment "year" that documents such as those left behind at the BBC offices already existed. Apparently he has grasped both the urgency of the situation facing London's Tube and the fact that private finance will have to play a large part in a solution.

So far, so uncontroversial. The question is what form, exactly, will this private involvement take. Here Mr Prescott is operating within two parameters: one technical, the other political. The technical constraint is that the network must be at least 50 per cent private-owned to escape Treasury limits on public borrowing by public enterprises. The second is the wording of Labour's manifesto, which ruled out "wholesale privatisation" of London's Tube.

Sceptics will argue that a public-private partnership which

places a company under majority private control is privatisation in all but name. But there is room for some creative "New Labour" thinking in between Mr Prescott's two goalposts. One idea, for example, would involve London Transport becoming a trust company, independent of government and partially self-financing but able to rely on a guaranteed base level of public funding or public matching funds. This could then grant individual, fixed-term franchises to private operators to run each Tube line.

Any such novel approach runs the risk of gimmickry. But for their part, proponents of a more traditional sell-off will have to show how their schemes would avoid pitfalls, such as poor co-operation and the abuse of monopoly power, which have arisen in some past privatisations in the transport and utilities sector.

Far more important than the name and precise form of the new structure will be the results: whether it is able to mesh with an effective and integrated transport policy for London; whether it is transparent and accountable; whether it is more efficient; and, perhaps most important, whether it has the funds needed to invest in a Tube system the capital can be proud of. If Mr Prescott's solution achieves these things he can call it what he likes.

Hidden cracks in new consensus

Japan's faction-led political system seems to be intact, but subtle changes are at work, says William Dawkins

A recent late-night meeting between Mr Ryutaro Hashimoto, Japan's prime minister, and Mr Ichiro Ozawa, his erstwhile bitter enemy, to cook up an accord on defence policy might suggest that, after four years of upheaval, little has changed in Japanese politics.

After preparing an agreement under which Mr Ozawa, head of the opposition, would support a controversial government plan to extend leases on land used by the US military in Okinawa, the pair emerged smiling from their meeting over beer and a meal.

Outsiders could be forgiven for thinking the tendency for Japanese governments to reach back-room deals at the whim of party shoguns – the factional leaders who have had a stranglehold over policymaking for most of the post-war era – is as prevalent as ever. Consensus politics of this kind laid down the stability, or rather the monopoly on power, of Mr Hashimoto's Liberal Democratic party; and it was under successive LDP governments that Japan achieved its legendary economic success in the post-war period. But the habit, say critics, has become a liability.

"It means that the government's reactions are delayed, so that policies tend to be applied out of synchronisation with events," says Mr Takashi Inoguchi, professor of politics at Tokyo University. He cites as an example the decision to pursue sweeping financial deregulation in the middle of a banking crisis.

This is a time when Japanese governments need to be fast on their feet. They must cope with an accelerating influx of international market forces, a possible emergence of trade tension with the US, the risk of Asian regional instability, plus a host of pressing domestic problems such as a public debt crisis, an ageing population and a still shaky financial system.

The old consensus-based system appeared to have cracked in 1993, after the LDP lost an election for the first time in almost four decades, to a loose alliance led by Mr Ozawa, which was pushing for more open government.

Mr Ozawa and his followers had left the LDP earlier that year after losing an internal power struggle. They joined a disparate group of smaller independent parties, and pledged to transform Japan into what Mr Ozawa calls a "normal country", governed not by one party, but by two or three competing groups, each capable of forming a government.

Has anything changed? On the surface – deceptive in Japan – the LDP is back on the throne, almost as if nothing had happened. Some of Mr Ozawa's followers have left because they do not like working with him, while others are so disengaged by their political experiment that they are preparing to rejoin the LDP.

As Mr Hashimoto's success in fixing a midnight tryst with his old rival shows, the LDP has

rediscovered its skill in co-opting and neutralising political opposition. And the tryst is only the start of a wider rapprochement, in which Mr Ozawa has said he wants to support government legislation on a case-by-case basis.

Thus, an old-style multi-seat district chose several *zoku-gin* – industry "tribesmen" – from, say, telecommunications, construction and health. Mr Hashimoto, as head of the health and welfare *zoku*, was and still is counted on to influence the finance ministry in Tokyo to allocate a generous budget for healthcare in his home town.

There is, as yet, only a little evidence that politicians feel less at the beck and call of faction leaders. One example is how Mr Taku Yamazaki, a rising star in the LDP, has openly defied the calls by his faction boss for an alliance between the LDP and Mr Ozawa. Another is how Mr Shizuka Kan, a rightwing member of the LDP and a Hashimoto henchman, engineered that late-night meeting on defence policy without consulting his faction leader. Such forwardness would have been unthinkable a few years ago, says Mr Dan Harada, a political consultant.

These changes are invisible to most, but the evidence is there in a number of subtle differences in the way politicians operate. First, money. Faction leaders' ability to extract cash from companies and dole it out to their political minions was the glue that bound the post-war consensus, as penetratingly explained in a recently published book by Mr Jacob Schlesinger. This stoked political debate, admittedly at a time when the race for growth meant that debate was not felt to be needed, and opened the way to corruption on a spectacular scale.

Pork-barrel politics was developed and refined by Mr Kakuei Tanaka, the former prime minister, who demonstrated that the way to power was to deliver motorways and golf courses – rather than bright policy ideas – to voters. But the system started to show its obvious weakness when Mr Tanaka nearly landed in prison for accepting bribes, only escaping sentence by dying in 1993.

A year later, new curbs on

political funding took effect in an attempt to end Tanaka-style politics. To compensate, political parties are entitled to a state subsidy. More than half of the leading parties' funds now comes from the state. Significantly, that cash goes to party headquarters, rather than to faction bosses.

It is hard to say whether politics is cleaner as a result. But it is notable that the recent pay-offs by Nomura Securities to a gangster group are the first big financial scandal in post-war years in which politicians do not appear to be involved, says Mr John Neuffer, political analyst at Mitu Marine Research Institute, a private think tank.

Second, electoral rules. Japan used to have a unique multi-seat constituency system. One district would return up to six members of parliament. Several of the MPs would come from different factions of the LDP. Three years ago, the system was changed to a continental European-style mixture of single-seat constituencies and proportional representation. The norm now is for the LDP to field one candidate, instead of several, per constituency – a further blow to the power of factions.

The new electoral system has

weakened another old structure, the LDP's *zoku* or industrial sector lobby groups. As well as being divided into five factions, the LDP runs a number of *zoku*, which now have to compete with each other for influence. These are, admittedly, subtle changes. Prominent features of the old political structure have proved robust.

Faction bosses, for example, retain one of their greatest powers: to choose cabinet jobs. The old practice of rationing ministerial posts between factions according to numerical strength was applied when Mr Hashimoto

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FINANCIAL TIMES
COMPANIES & MARKETS

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Tuesday June 17 1997

Week 25

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IN BRIEF

Fiat ahead 6.7% in first quarter

Fiat, Italy's largest private-sector company, reported a 6.7 per cent rise in first-quarter earnings to £450m (£260m) on a 44 per cent increase in sales to £20.84bn. The group benefited from government incentives to encourage new car sales in Italy. Page 22

Swedish fashion retailer up 6.3%

Shares in Hennes & Mauritz rose sharply after the Swedish fashion retailer exceeded forecasts and posted a 6.3 per cent jump in half-year profits to SKr1bn (£125m). H&M's B shares surged 7 per cent to SKr285.50, and have now risen 171 per cent in the past year. Page 22

Creditors put pressure on Eurotunnel

Eurotunnel's creditor banks may push for the right of "substitution", which would render

shares in the company worthless, if investors refuse to endorse a restructuring plan. Page 22

Brazilian banks in battle for Banerj

Bradesco and Banco Itaú, the two largest private banks in Brazil, have emerged as the leading contenders to buy Banerj, the retail bank owned by the state of Rio de Janeiro. Page 24

British Steel maintains dividend

British Steel has held its dividend at 10p for the year in spite of a 5.9 per cent drop in pre-tax profits caused by the pound's appreciation and a fall in steel prices. Page 25

German fund manager under review

Germany's Commerzbank and Bayerische Vereinsbank will hold talks on possible changes in the ownership structure of Adig, the fund management group. Adig has total funds under management of DM49bn (£28.2bn). Page 22

Thirsty Russians lift Camellia profits

Increased demand for tea in the former Soviet Union helped Camellia, the UK investment group, lift pre-tax profits by 13 per cent to £14.6m (£23.8m) last year. Page 25

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FRANKFURT (DM)	PARIS (FFM)
Fliesen	Fliesen
Aldiz	391 + 9.70
KfW & Sitz	183.10 + 5.30
Luca	1358 + 36
Pauls	1000 - 25
Aachen March	1505 - 25
OLW	175 - 25
Porsche	2100 - 50
NEW YORK (\$)	TYCNYO (Yen)
Adwest Corp	25% + 24
Netl Direct	534 + 24
Polygram	554 + 24
Pauls	32% - 414
Flits Edge	174% - 35
Phone-Rodin	75% - 4
London (Pence)	SHOM KOREC (Pence)
Ritzen	Ritzen
Cathodine	57% + 5
TAN	158 + 21
Abby Nef	868 - 2774
Bet Energy	143% - 13
Polar	407% - 57%
Reitach	62% - 30%
TRIMONTO (CS)	TRIMONTO (CS)
Reitzen	Reitzen
Bosch Eye	3.95 + 0.45
Golden Rule	3.10 + 0.45
Golden Star	14.00 + 1.00
Amer. Mutual	7.10 - 0.05
Guarant. Lovers	5.50 - 0.05
Jewel-Centex	6.25 - 0.05
Wolfs	17.75 + 1.50
Phoenix Poly	26.50 + 2.25
Telecom Sat	37.25 + 3.25
Flits Sat	35.00 - 3.75
Cross Sat	25.50 - 2.75
Int'l Eng	30.00 - 2.00

New York & Toronto prices at 12.30

FINANCIAL TIMES

COMPANIES & MARKETS

Tuesday June 17 1997

Investors flock to Portugal power sale

Country's biggest privatisation is subscribed 37 times

By Peter Wise in Lisbon

Yesterday's issue of shares in Electricidade de Portugal, the national power utility, was heavily oversubscribed, leaving retail and institutional investors with only a fraction of the shares they ordered. The country's biggest ever privatisation was subscribed 37 times by retail investors and 25 times by institutions.

"Allocating the shares is proving painful," said a banker close to the global co-ordinators.

"Everyone except for a group of first-class institutions will get very little."

Portugal's Socialist govern-

ment priced the initial public offer at Es1,250 a share, the maximum limit of the Es1,750-Es2,250 range announced earlier.

The sale of 180m shares, representing 30 per cent of Electricidade de Portugal's (EdP) total capital, raised Es368bn (£21.2bn) allowing for discounts for small savers.

The price, which values the company at Es1,350m, was fixed shortly after the Lisbon stock market closed yesterday at a record high for the seventh consecutive day. The

BVL-30 index rose 3.4 per cent to 3,170.84.

More than 772,000 individuals, about 10 per cent of the country's adult population, applied for a total of 3.6bn shares. They are expected to receive only three shares for every 100 they ordered. Portugal's previous biggest privatisation attracted only 85,000 retail investors.

Institutions placed orders for more than 22bn shares, 25 times the 80m shares on offer in the institutional tranche.

Analysts forecast the shares will make strong gains when they begin trading in Lisbon today as institutions seek to increase their allotments. EdP shares will also be traded in London and New York.

The price fixing yesterday came amid growing debate over whether the government, acting on advice from global co-ordinators ABN-Amro

Rothschild, Goldman Sachs and Banco Português de Investimento had set the price too low.

"No one could justify pricing an IPO of EdP at a premium to a comparable utility such as Endesa," he said.

The Lisbon market had also gained 10 per cent since the price range was announced on May 15 and had been officially reclassified as a developed rather than an emerging market, he said. That could justify increasing the price but there was no mechanism for changing the range once set.

The demand for EdP had also been inflated by retail investors and institutions who applied for more shares because they knew they would be allotted less.

PC companies launch rival in network battle

By Louise Kehoe in San Francisco

Leading personal computer makers including Compaq, Dell, International Business Machines and Hewlett-Packard yesterday launched a class of Network PCs aimed at corporate buyers.

The product is the PC makers' answer to the competitive challenge posed by the Network Computer initiative led by Mr Larry Ellison, chairman and chief executive of Oracle, the leading database software company.

Both the Network PC (NetPC) and Network Computer (NC) are part of the industry's efforts to contain the costs of owning, managing and maintaining corporate networks of desktop computers.

One investment banker said that British investment bankers have tended to lack the analytical skills and focus prevalent at US rivals.

NetWest's immediate problem is to stem discontent among its shareholders.

"It is normal in cases such as these for the buck to stop with the chief executive of the company, rather than just a divisional manager," said one investor.

Bank Corporation. Although it seemed to be making solid profits in 1993, the figures deteriorated the following year, revealing that it had not been tightly enough managed.

The problems at NetWest Markets have emerged after a period of rapid growth. It has grown by using most of the \$3bn that it gained from the sale of NatWest Bancorp into buying several niche businesses. These include Garntmore, the UK fund manager, and Greenwich Capital, a US bond trading house.

Some rivals argue that this strategy was inherently hard to pull off.

"Buying boutiques like that places a big premium on your ability to integrate the businesses and getting them to work as a coherent whole. It is like running a conglomerate otherwise," said one senior director at a rival.

It certainly required the senior management to have a high degree of skill. Inside NetWest, Mr Owen is seen to have been good at identifying the potential of acquisitions and setting this to the board. However, he is criticised for failing to exert tough enough controls and discipline.

One senior director at another bank said the upset over the mispricing of interest rate options that eventually led to Mr Owen's departure appeared symptomatic.

The problems are reminiscent of those at Warburg three years ago which eventually led to its acquisition by Swiss

Bank Corporation. Although it seemed to be making solid profits in 1993, the figures deteriorated the following year, revealing that it had not been tightly enough managed.

One investment banker said that British investment bankers have tended to lack the analytical skills and focus prevalent at US rivals.

NetWest's immediate problem is to stem discontent among its shareholders.

"It is normal in cases such as these for the buck to stop with the chief executive of the company, rather than just a divisional manager," said one investor.</p

COMPANIES AND FINANCE: ASIA-PACIFIC

NZ group emerges as Burns investor

By Nikki Tait in Sydney
and Terry Hall in Wellington

Mr Graeme Hart, the New Zealand-based businessman, yesterday emerged as the mystery buyer of a 14.9 per cent stake in Australia's Burns Philp, the troubled food ingredients group.

The stake was snapped up for A\$2.50 a share - or just under A\$200m (US\$150m) in total - in an after-hours raid last Thursday.

Mr Hart said his privately-owned Rank Group intended to be a "long-term investor" in Burns Philp. The New Zealander met Mr Ian Clark, Burns' outgoing managing

director, in Sydney yesterday - a meeting which Rank said later was "amicable and constructive".

The discussions covered "a range of issues, including Burns Philp's current objectives, with which the Rank Group identifies", Rank added.

Mr Clark said Burns "welcomes Mr Hart's presence on our share register and his demonstration of confidence in our long-term strategy for the company", and that Rank endorsed Burns' plan to divest its non-yeast operations.

Board representation for Rank was discussed, but was "not an immediate priority for either party".

Mr Hart got his first big business break almost a decade ago, when he bought the former Government Printing Office in New Zealand for NZ\$22m, turning it into a company that at one stage was valued at NZ\$80m (US\$65m).

He bought a string of publishers and booksellers, including a controlling interest in Whitcoull's, the New Zealand bookseller and stationery group.

Mr Hart sold Whitcoull's to the US-owned Blue Star group for NZ\$32m last year. "You can be sure I have not cashed up to put my money in the bank," he said at the time.

Mr Hart last appeared on the Australian corporate scene in 1994, when he was joined with Coles Myer, Australia's largest retailer, to mount a A\$50m bid for Foodland Associated, the Western Australian grocery business. However, the deal encountered regulatory problems.

Mr Hart, once described as New Zealand's wealthiest man, bought his stake in Burns at a significant premium to the previous closing price of A\$2.03. Yesterday the shares closed down almost 4 cents, at A\$2.39.

Burns has experienced difficulties in recent years, as it tried to

turn itself from a diversified industrial and distribution group into a specialist food ingredients business. A series of acquisitions failed to pay off, and the company became embroiled in a price war with McCormick, the US spices group.

The company said last month that it intended to sell its North American and European consumer spice and industrial food service operations, which made a loss of A\$31.7m in the first nine months of 1996-97.

It would focus instead on its profitable yeast business, which had sales of about A\$1.2bn in 1996.

JAL tries to set course for turnaround

The Japanese carrier is struggling to return to profit in an increasingly competitive market

A tranquil atmosphere pervades the new head office building of Japan Airlines (JAL), near Tokyo Bay. But the calm that emanates from the white corridors and casually placed works of art belies the difficulties the company faces as it struggles to return to profitability in an increasingly competitive market environment.

Last month JAL unveiled a pre-tax loss of Y16.9bn (US\$17.5m) and a net loss of Y9.2bn for the year to March.

The losses, which came in spite of a growing Japanese market for air travel and a 7 per cent increase in JAL's revenues to Y119.5bn, follow years of poor profitability and forced JAL to pass its dividend for the sixth consecutive year.

The airline was quickly punished for its disappointing performance, with a downgrading early this month from Moody's, the international credit rating agency, which warned that the company's poor cost structure was likely to continue to obstruct future profitability.

There is growing concern among investors that deregulation in the Japanese market, and further pressure from foreign carriers in the international market, mean that unless JAL can quicken the pace of its restructuring, the company may miss its chance to turn itself round.

However, Mr Akira Kondo, JAL president, appears unfazed. The carrier has a programme to expand its

domestic network, cut costs and return to profitability, he points out.

"The international market

has become very difficult,"

Mr Kondo acknowledges.

But the company has a strategy to support its international business by increasing routes in the fast-expanding Asian market, where the higher ratio of business travellers offers more attractive yields.

At the same time, JAL

hopes to counter the competitive situation in the international market by strengthening its domestic operations. It hopes to expand its share of the domestic market from 25 per cent to 30 per cent.

JAL is taking steps to boost its domestic operations. A recently-introduced frequent-flyer scheme, and raffles in which passengers can win the wildly-popular "tamagotchi" virtual pet, have helped to improve loads. In March, domestic traffic went up 15.5 per cent year-on-year, the first time in two years that JAL had seen double-digit domestic growth. That firm performance was followed by a 13.1 per cent increase in April.

However, many analysts

believe that JAL is being over-optimistic in its predictions for Asian routes in the international market and enhanced domestic services.

In the international market, the Asian routes that JAL is eyeing are also the target of rival foreign carriers.

US airlines, in particular,

are intent on using their rights, enshrined in the 1982 US-Japan aviation agree-

ment, to fly to Japan and from there to a third destination, mainly in the booming Asian market.

At the same time, as a

result of the increased capacity at Tokyo's Narita airport, unit prices will fall again, putting further pressure on JAL's profitability, notes Mr Paul Smith, analyst at HSBC James Capel.

"Unit prices are probably going to come down about 10 per cent," he

says. For that reason, Mr Smith believes JAL has until 2000 to turn its business around.

JAL's plans to boost revenues from the domestic market, the third largest in the world after the US and Russia, also face obstacles.

Having started with fewer routes, JAL is at a disadvantage to the largest domestic carrier, All Nippon Airways, which has 50 per cent of the domestic market.

Additionally, the lack of

slots at heavily-used airports - particularly at Haneda in Tokyo, and Itami in Osaka, which account for 80 per cent of the domestic market - has severely restricted JAL's ability to boost domestic revenues, Mr Kondo notes.

The emergence of new airlines in the domestic market, and the transport ministry's stated objective of encouraging competition, make it unlikely that JAL will get as many new slots as it wants.

In a recent allocation of new slots at Haneda, JAL received just 12, although it had applied for 26.

Against this background, the most pressing objective for JAL is to reduce its costs further and faster.

Costs are on the increase as JAL invests in aircraft to meet capacity expansion at Narita. There are also concerns that debt will soar in the near term, which will put further pressure on profits if interest rates rise, says Mr Laurent Del Grande, industry analyst at Dresdner Kleinwort Benson.

JAL points out that steps are being taken under the restructuring. The new aircraft will enable more efficient use of carriers and higher load factors.

Costs at Japan Air Charter, a subsidiary which employs foreign staff, are two-thirds lower than those of the parent company.

Another subsidiary is being set up to cut domestic costs.

JAL itself is on course to reduce its workforce by 5,000 to 17,000 by the end of this fiscal year.

JAL is also considering future strategic alliances with foreign carriers. This is essential for airlines to survive both in terms of marketing and costs, says Mr Kondo.

In the short term, however, investors will be wondering how much longer it will take the company to resume dividend payments.

Michiyo Nakamoto

ASIA-PACIFIC NEWS DIGEST

Benpres unit plans cable telephony

Sky Vision, the cable television subsidiary of Benpres, the Philippine utility and infrastructure conglomerate, is planning to offer telephone services through its cable network.

Mr Eugenio Lopez, president of Sky Vision, said he planned to launch cable telephony within the year to boost revenues. With 200,000 subscribers representing more than 40 per cent of market share, the group is already the Philippines' leading cable television operator with Sky Cable. It plans an initial public offering later this year. Benpres has interests in broadcasting, banking, power, water, infrastructure, property and telecoms.

Sky Vision's planned move may encounter difficulties under current regulations. It also poses a challenge to the government's telecoms policy, which has been to carve up the country into different service areas which are then bid for and assigned to different telecoms groups.

"We won't proceed if we're not sure the rules will allow us to do this," said Mr Manuel Lopez, director for programming.

Justin Marquez, Manila

BHP assigns Vietnam oil stake

BHP, the Australian resources group, has formally assigned its 42.75 per cent equity interest in Vietnam's Dai Hung oil field to Petronas, the Malaysian state-run oil group. The deal was finalised four months ago and will be effective from December 1 last year. However, formal ratification of the transfer by the Vietnamese government is still required, and this is "expected shortly".

The Dai Hung field was once thought to have recoverable reserves of around 700m barrels, but this was revised to 100m barrels and 120bn cubic feet of gas. BHP took a A\$15m (US\$13.5m) write-off for the residual value of its investment in the field last year, after failing to win approval from the Vietnamese authorities for a change in the taxation arrangements governing the project.

Petronas already holds a 20 per cent interest in the Dai Hung project.

Nikki Tait, Sydney

China group seeks HK\$2.7bn

Beijing Yanshan Petrochemical is seeking up to HK\$2.7bn (US\$230m) through an issue of H-shares, the name given to the stock of China enterprises listed on the Hong Kong stock exchange.

The company, whose products include resins and plastics, basic organic chemicals and synthetic rubber, is offering 1.01bn H-shares at a price range of between HK\$1.68 and HK\$2.26. The global sale represents 30 per cent of the company's enlarged share capital. China petrochemical companies already listed in Hong Kong, including Shanghai Petrochemical and Jinlin Chemical, have not always inspired shareholders with their profits performance and weaker sentiment on the sector is likely to cloud Yanshan's take-up prospects, analysts said.

Louise Lucas, Hong Kong

Tamagotchi released on PC

Tamagotchi, the digital chicken which has become Yanshan's toy industry's latest marketing success, was yesterday released on personal computer.

Bandai, the toymaker which invented the original Tamagotchi, has produced a Japanese-only CD-Rom version for use with Windows 95, to be followed next month by a Macintosh equivalent. Bandai is developing an English version, but has yet to decide a date for export. As in the original pocket game, the player hatches an egg on screen and then has to care for the chick, using buttons to feed, clean, discipline and play with it. Since its launch late last year, Tamagotchi has so far exceeded Bandai's expectations that the company has been unable to keep up with demand.

The computer version is more expensive, at Y2,800, than the original plastic egg, which officially retails at just under Y2,000. On the black market it fetches many times the recommended price. For the slightly higher price, the computer Tamagotchi comes in colour, can be given a name and can be fed automatically while its owner is away from the screen.

William Dawkins, Tokyo

Westmont in power plant deal

Westmont, the Malaysian group, has signed an agreement with the government of Bangladesh to set up a barge-mounted power plant in the country on a build, own and operate basis at the cost of about US\$100m.

Westmont is the latest of a number of international companies, including Enron, the US group, to sign almost identical agreements in the past three weeks to set up a total of four barge-mounted power plants of 100MW capacity each. The deal brings to \$500m the total direct investment by the companies in Bangladesh's power sector.

Westmont will sell electricity to the government for a period of 15 years at the initial rate of five cents per kilowatt-hour - a rate which is expected to be lowered further in 1999, when the plant will begin to use gas as fuel. Negotiations with the power companies started only in April after the government was propelled into action by a power shortage crisis which had led to frequent power cuts throughout the country.

Next month, negotiations are expected to begin with a number of international companies for three fixed power plants of 300MW capacity each. Japan's Marubeni, Asea Brown Boveri, the Swiss-Swedish group, and Midland Power of the UK are among the companies short-listed for negotiations. Hyundai, the Japanese group, is also understood to have made an unsolicited proposal for a 300MW power plant.

Kasra Naji, Dhaka

Air NZ sells catering unit

Air New Zealand has sold its in-flight catering business to US-based SC International Services. SCIS is the world's largest in-flight caterer, operating through two subsidiaries, Sky Chefs and Caterair International. Air New Zealand announced last week it would make 396 staff redundant from its catering operations, pending conclusion of the sale. The companies did not reveal details of the sale.

AP-DJ, Wellington

Nan Shan deal signals upturn

Nan Shan Life, Taiwan's second-biggest insurance concern and an affiliate of AIG, the US insurer, yesterday bought a parcel of land at a price well above expectations, signalling a recovery in Taiwan's property market.

Taiwan's finance ministry auctioned the 42,562 sq ft plot of government land in Taipei's Bishinyi commercial district, the largest plot of land to be sold by the government in a decade. Competing against seven other bidders, Nan Shan's winning bid was T\$2.72bn (US\$97.5m), 40 per cent higher than the government's base price.

Taiwan's property market has been in a slump since peaking in 1989. Recent strong economic indicators and rising land sales indicate the market may have begun a gradual recovery, analysts say.

Laura Tyson, Taipei

Losses grow at Thai builder

Christiansen & Nielsen, the Thai construction group, said its first-quarter earnings were depressed by the current economic slowdown. Its quarterly loss rose from Bt172m a year ago to Bt231m (US\$6m). "The downward trend resulted in fewer new construction projects than expected for the company. Meanwhile, the economic downturn is causing a major halt in construction spending in both the public and private sectors," it said.

AFX-Asia, Bangkok

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- Interest period: June 16, 1997 to September 15, 1997
- Interest payment date: September 15, 1997
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- Coupon amount: ITL 83,595 per note of ITL 5,000,000
ITL 835,944 per note of ITL 50,000,000
- Agent bank: BANQUE INTERNATIONALE BIL A LUXEMBOURG

The Financial Times plans to publish a Survey on

France

on Wednesday, September 24

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FT Surveys

The Financial Times plans to publish a Survey on

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July 1997, London
By Citibank, N.A. (Corporate Agency & Trust, Agent Bank)

Benpres unit plan
cable telephone

Just released

THE GERMAN PFANDBRIEF

Progress Report for Investors

Adding liquidity to Europe's biggest bond market

Jumbo Pfandbrief market surging ahead at home and abroad

Historically, issuers of Pfandbriefe have benefited from a highly receptive local market, with German institutional and retail investors both familiar and comfortable with an investment product which has always combined the pinnacle of security with a healthy yield pick-up over the main alternative in the domestic market, the German government bond - Bund - sector.

Over the course of the last five years, however, Pfandbrief issuers have increasingly come to recognize that they will ultimately be able to reduce their borrowing costs by cultivating a more diversified investor base beyond Germany's borders. In tandem, they have also recognized that if global institutional investors are to be attracted to the Pfandbrief market over the long term, enhanced liquidity would need to be injected into a sector which has traditionally been the domain of local buy-and-hold investors.

A giant leap in innovation

In May 1995, the launch of Germany's first so-called "Jumbo" Pfandbrief.

Banks expecting the size of the sector to surpass DM 230 billion by the end of 1997.

Aside from the spectacular increase in volume in the Jumbo Pfandbrief sector in 1996, a number of other key developments also contributed to the growing maturity and sophistication of the sector. One of these was the drawing up of a paper for all issuers clearly stipulating the definition of a Jumbo Pfandbrief and adding a number of recommendations to Pfandbrief issuers aimed at further harmonization of the sector. This paper determined that in order to qualify for Jumbo status an issue must be worth at least DM 1 billion at launch, although smaller volumes (at least DM 250 million) are permissible for re-openings. Additionally, only straight Pfandbriefe - carrying a fixed coupon payable annually in arrears and with a bullet redemption may be sold as Jumbo Pfandbriefe. Third, to enhance most important, in terms of liquidity, issuers of Jumbo Pfandbriefe must secure at least three market makers to quote two-way prices for the issue during usual trading hours.

The six recommendations drawn up at the same time for Jumbo Pfandbrief issuers are mainly technical guidelines aimed at bolstering and maintaining liquidity in the sector. The sixth recommendation, however, is

week later with a DM 1.5 billion five-year issue.

After Rheinische Hypothekenbank had issued a DM 2 billion global in June, DePfa launched the first-ever Euro-Asian Pfandbrief, with a DM 1 billion five-year issue listed on the Singapore Stock Exchange. These initiatives have led to a dramatic increase in the share of Pfandbriefe held by non-German investors, with estimates published early in 1997 suggesting that international accounts now hold up to 25% of all outstanding Jumbo Pfandbriefe, and this percentage has been rising considerably as the sector grows.

Not to be overlooked is the promising future for the German Pfandbrief in the context of the planned European Monetary Union. Across Europe, recognition of the Pfandbrief as an attractive fixed-income investment is growing steadily and innovative steps to accelerate this process are being taken: for example, Frankfurter Hypothekenbank Centralboden recently launched a French franc-denominated Pfandbrief issue totaling FF 2 billion.

While the development and rapid expansion and internationalization of the Jumbo Pfandbrief market has dominated most international media coverage of the sector, it is important not to overlook the significance of the so-called "traditional" Pfandbrief issues in circulation. This traditional sector still accounts for some DM 1.3 trillion and is made up of almost 16,000 issues. Many investors - especially those who intend to hold their paper until maturity - continue to have a preference for such Pfandbriefe which offer a higher yield pick-up over government bonds than the new Jumbos. Depending on the maturity of the issue concerned, this pick-up can be as high as 50 basis points over Bunds, whereas in the Jumbo sector yield pick-ups have been closer to 15 basis points over the Government curve.

Investors can plot the performance of both the traditional and the new Jumbo Pfandbriefe through the range of tracking indices which have been established over the last two years.

Jumbo Pfandbrief Issuers

As of March 31, 1997

Issuer	No. of issues	Total volume	Average
		DM million	% DM million
1. DePfa-Bank	11	22,500	14.31
2. Hypothekenbank in Essen	10	18,500	11.77
3. Allgemeine Hypothekenbank	12	17,750	11.29
4. Rheinische Hypothekenbank	9	14,500	9.22
5. Deutsche Hypothekenbank Frankfurt	7	9,750	6.20
6. Frankfurter Hypothekenbank Centralboden	6	8,500	5.41
7. Württembergische Hypothekenbank	6	7,500	4.77
8. Westfälische Hypothekenbank	5	7,500	4.77
9. Westdeutsche Landesbank	4	7,500	4.77
10. Bayerische Vereinsbank	5	6,500	4.13
11. DG Hyp	4	5,500	3.50
12. Berlin-Hannoversche Hypothekenbank	3	5,000	3.18
13. Landesbank Sachsen	4	4,500	2.86
14. Hypo-Bank	3	4,500	2.86
15. Norddeutsche Landesbank	2	3,600	2.29
16. Bayerische Landesbank	2	3,100	1.97
17. Nürnberger Hypothekenbank	3	3,000	1.91
18. Hypothekenbank in Hamburg	2	3,000	1.91
19. Deutsche Hypothekenbank Hannover	2	2,500	1.59
20. Bayerische Handelsbank	1	1,000	0.64
21. Süddeutsche Bodencreditbank	1	1,000	0.64
Total Jumbo Pfandbrief Market	102	157,200	100.0
			1,541

issue of DM 1 billion took place. This compared with standard issue sizes in the traditional market of between DM 50 and DM 300 million which were considered too small to be of genuine interest to international institutions - which was the main reason explaining why historically international investors accounted for ownership of only around 10% of the Pfandbrief market, compared to well over 40% of Bunds.

The launch of the first Jumbo opened the floodgates for a cascade of other similar issues, many of which have been much larger than DM 1 billion. On September 16, 1996 an important milestone was passed when the Jumbo market broke through the DM 100 billion mark much earlier than most analysts had expected, and by the end of 1996 the total outstanding volume had reached DM 121.7 billion. Over the first quarter of 1997 the market has not paused for breath, with a further DM 28.6 billion issued between January and March, lifting the total outstanding volume to over DM 150 billion. Conservative analysts expect further substantial rises over the remainder of the year, with the Association of German Mortgage

government - or first mortgages on residential or commercial properties, in the case of Mortgage Pfandbriefe. A further in-built security mechanism which distinguishes Pfandbriefe from mortgage-backed bonds in other markets is that no mortgage eligible as collateral is ever allowed to exceed 60% of its prudently assessed lending value.

In this context, the Association of German Mortgage Banks has created Hypo Zert GmbH to meet the newly established European norm (EN 45013) for certifying the expertise of appraisers. The quality of the certification procedure of Hypo Zert GmbH has also been acknowledged by the London-based Royal Institution of Chartered Surveyors.

The strictness of the legal framework which governs the Pfandbrief market aside, however, the clearest evidence of the rock-solid creditworthiness of the instrument is that Germany has not seen a single non-performing Pfandbrief since the introduction of the Mortgage Bank Act of 1990.

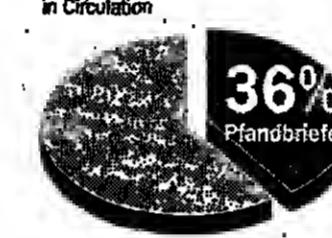
Unsurpassed safety record

In addition to the legally enforced security mechanisms which protect holders of German Mortgage Pfandbriefe, the structure and track record of the German property market offer additional comfort to investors. The structure of the market is unusual in comparison to most other European real estate sectors, because it is highly decentralized, meaning that a downturn in the market in one region does not automatically preage a similar fall in others.

The German Bond Market

Year-end 1996

Market Share of Pfandbriefe in Circulation



DM 4.0 TRILLION

that an issuer should take measures to facilitate the international placement of Jumbo Pfandbriefe. Several issuers of Jumbos have secured investment grade ratings for their paper assigned by internationally recognized rating agencies, without which a number of institutions outside Germany - particularly in the US - would be technically prohibited from buying their Pfandbriefe.

The result has been a change in the attitudes of Pfandbrief issuers towards ratings. At the end of 1995 only two issuers had ratings for their Pfandbriefe. By the end of 1996 this total had increased to eight, with 48.7% of all outstanding Jumbo Pfandbriefe assigned with investment ratings.

Taking the Pfandbrief abroad

The rapid evolution of the Jumbo market has led to a dramatic increase in foreign participation at the primary level. In 1996, for the first time, a number of Public Pfandbrief issues were tailored specifically to international demand. In January, DePfa-Bank made significant headway in furthering international participation in the market when it launched the first-ever global Pfandbrief with a DM 2 billion seven-year bond. The reception to this issue was so strong that DePfa returned to the market a

Mortgage banks set new standards in 1996

Strong progress across the board

In 1996, Germany's mortgage banks enjoyed another strong year, establishing a new record for the volume of new commitments made during the year. In total, these commitments expanded from DM 247.9 billion to DM 279.7 billion, an increase of 12.8%.

To put this total into perspective, it was more than four times the size of the volume of new commitments made in 1987.

Progress during 1996 was made across the board, with new commitments for public-sector lending growing by 12.3% to DM 181.7 billion, and advances for mortgage loans expanding by 14% to DM 96 billion. Nor was the expansion limited purely to the German market. With European financial and monetary integration drawing nearer, and with German

36% of total new issuance volume, with the balance of DM 131 billion 18% of the total contributed by Mortgage Pfandbriefe.

Sales of Pfandbriefe have continued to post healthy levels of growth this year, with total issuance volume in the first quarter of 1997 of just under DM 81 billion. Issues of Public Pfandbriefe continued to account for the lion's share - 75% - of this total.

This robust level of issuance in the primary market has helped the Pfandbrief to consolidate its position not just as the largest component of the German bond market but also as the largest individual bond market in Europe. At the end of 1996, outstanding Pfandbriefe totalled DM 1,431 billion, compared with a total at the end of 1995 of DM 1,258 billion.

Germany's Mortgage Banks in Perspective

Year-end 1996

	Total Germany	Mortgage Banks	Market Share %
	DM billion	DM billion	%
ISSUING			
Domestic bonds outstanding	3,503.4	951.6	27.2
Domestic bank bonds outstanding	2,196.1	951.6	43.3
Pfandbriefe outstanding	1,430.9	872.2	61.0
LENDING			
Residential property	1,433.7	331.4	23.1
Commercial real estate	340.1	179.6	52.8
Federal, state, municipal governments	831.3	391.8	47.1

banks gearing up to play a very active role in the "new" European Union, the mortgage banks more than doubled their lending to other EU states, making commitments outside Germany of DM 5.9 billion, compared to DM 2.4 billion in 1995.

Over

the first quarter of 1997, there were no signs of a let-up in the lending activities of the German mortgage banks. On the contrary, total new lending business between January and the end of March rose by almost 20%, with public-sector lending growing by more than 29%, which more than compensated for a decline in mortgage lending of 2.9% which reflected the general slowdown in the German economy. On balance, however, lending volumes in 1997 are expected to be similar to 1996's total, with public-sector lending expanding briskly.

Positive outlook for 1997

This growth in lending volumes suggests that in 1997 fresh records will be chalked up in the market for German Pfandbriefe. In 1996, Pfandbrief issuers placed a total of DM 358.5 billion of new bonds to refinance their lending activities, a 10% increase over 1995's total which had established a record. Once again, this meant that Pfandbrief issuers comfortably accounted for the largest share of primary market activity in the German fixed-income market in 1996, accounting for 44% of gross domestic bond issuance. Of this total DM 288 billion was accounted for by Public Pfandbriefe representing

GERMANY'S MORTGAGE BANKS	
DEPFA-BANK, WIESBADEN	
BAYERISCHE VEREINSBANK AG, MÜNCHEN	
HYPO-BANK, MÜNCHEN	
FRANKFURTER HYPOTHEKENBANK	
CENTRALBODEN AG, FRANKFURT	
DEUTSCHE HY, FRANKFURT	
RHEINHY, FRANKFURT	
BERLIN-HANNOVERISCHE HYPOTHEKENBANK AG, BERLIN	
HANNOVER	
DEUTSCHE GENOSESCHAFTS-HYPOTHEKEN-BANK AG, HAMBURG	
BAYERISCHE HANDELSBANK AG, MÜNCHEN	
WESTHY, DORTMUND	
HYPOTHEKENBANK IN ESSEN AG, ESSEN	
HAMBURGHY, HAMBURG	
ALLGEMEINE HYPOTHEKENBANK AG, FRANKFURT	
WÜRTTEMBERGEN HYPO, STUTTGART	
SÜDDEUTSCHE BODENCRDITBANK AG, MÜNCHEN	
MÜNCHENER HYPOTHEKENBANK EG, MÜNCHEN	
NÜRNBERGER HYPOTHEKENBANK, NÜRNBERG	
DEUTSCHE HYPOTHEKENBANK AG, HANNOVER	
RHENBODEN HYPOTHEKENBANK AG, KÖLN	
CLF HYPOTHEKENBANKERLIN AG, BERLIN	
NORDHYPO BANK, HAMBURG	
LUBECKER HYPOTHEKENBANK AG, LÜBECK	
SCHLESWIG-HOLSTEINSISCHE LANDSCHAFT HYPOTHEKENBANK AG, KIEL	
BIG HYPOTHEKENBANKAG, FRANKFURT	
WC-BANK, MÜNSTER	
WÜSTERWOLD HYPOTHEKENBANK	
AKTIENGESELLSCHAFT, LUDWIGSBURG	
M.M. WARBURG & CO HYPOTHEKENBANK AG, HAMBURG	

For further information about German Pfandbriefe please contact: Association of German Mortgage Banks (VDH), Bonn, Germany, Fax (+228) 9 59 02 44

COMPANIES AND FINANCE: EUROPE

Eurotunnel banks consider new operator

By Andrew Jack in Paris

Eurotunnel's creditor banks are likely to push swiftly for the right of "substitution", which would render shares in the company worthless, if investors next month refuse to endorse the restructuring plan under discussion.

The banks fear that a vote against the plan would push the company into the hands of a French bankruptcy court and bring to an end the "standstill" on interest

payments on junior debt announced in 1995.

To avoid the legal uncertainties triggered by insolvency procedures spanning English and French law, the banks are prepared to push for their right to "substitute", or appoint another company to operate the Channel tunnel link in the place of Eurotunnel.

The different scenarios are being discussed in a series of "roadshows" for the 174 creditor banks, as the largest

lenders attempt to win the support of the smaller banks to achieve the unanimous agreement required for the plan to proceed.

Meetings have already taken place in London and Paris, and are scheduled for Frankfurt today and Milan on Friday. Further discussions with lenders will take place in the coming days in New York and Tokyo.

The discussions come as Eurotunnel shareholders consider the details in the

restructuring prospectus issued last month, on which they will be asked to vote on July 10 at an extraordinary general meeting.

Ms Sophie L'Hélias, head of Franklin Global Investor Services, a corporate governance consultancy based in Paris, revealed at the week end that she plans to vote against the restructuring and holds nearly 37m shares — about 4 per cent of the total — through a Bermuda-based fund.

Adacta, a radical group of Eurotunnel shareholders which has recently started legal action against the company alleging false information, also said it intended to vote against the plan. The more moderate Association of Eurotunnel Shareholders has yet to decide.

At Eurotunnel's annual meeting last year, 43m shareholders out of 175m expressed an opinion voted against the company on several resolutions.

However, it is less clear whether Ms L'Hélias will be able to amass the same number of votes this year, given investors' fears that blocking the plan could force Eurotunnel into administration, leaving them nothing.

Equally, the extraordinary meeting scheduled for July requires the voters for at least 25 per cent of the 220m shares to be present to achieve a quorum. At last year's meeting, only 19 per cent were represented.

EUROPEAN NEWS DIGEST

Adig structure faces shake-up

Commerzbank and Bayerische Vereinsbank will hold preliminary talks tomorrow on possible changes in the ownership structure of Adig, Germany's fourth-largest fund management group, in which each bank has a 43 per cent stake. Adig has total funds under management of DM49bn (\$2.3bn). Its main competitors are DWS (owned by Deutsche Bank), Deka (which operates funds for the savings bank movement) and DIT (Oresund Bank).

Analysts said control of Adig would be in the interests of both Commerzbank and Vereinsbank, but declined to speculate on which way a decision could go. Another possibility would be to split Adig's activities between the banks. The talks, between main board directors of both banks, come at a time of increasing activity among German mutual fund companies, which see new business opportunities through increasing public awareness of the need to make private provision for pension and other needs. Deka last week announced agreements with J. P. Morgan of the US to develop specialised international funds and with Lombard Odier, the Swiss private bank, on portfolio management for wealthier clients.

Andrew Fisher, Frankfurt

Sabena on track with cuts

Sabena, the Belgian airline 49 per cent owned by Swissair, is on course to meet cost-cutting targets for this year designed to return it to profit next year, Mr Paul Reutlinger, chief executive, said yesterday.

Sabena, which wrote down the value of its \$210m investment in the Belgian carrier to zero in April, has threatened to withdraw from Sabena completely if it does not meet its budget for the first half of 1997. The airline has been dogged this year by the rumours that it was about to be abandoned by the Swiss group.

But Mr Reutlinger said yesterday that although the airline would still make a loss for 1997, it was on track to achieve its cost-cutting aims. "The first four months of this year conformed with the budget," he said. "Advance bookings for summer and autumn are looking good. Our goal is to be in budget conformity at the end of the year — we think we can reach it."

In recent months there has been speculation over a possible listing of Juvenius, whose finances and fortunes on the football pitch have been turned round since Mr Umberto Agnelli took overall responsibility for the club.

Although it has just won the Italian first division title for the 24th time and has a large international following, the Agnelli have suggested the time was not ripe for flotation. But they are exploring the possibility of building a sports entertainment group around Juvenius and then seeking a listing.

That, together with the possibility of Fiat listing Ferrari — which is now also absorbing Maserati — would ensure the Agnelli's place in the international financial glamour stakes. And the sleeping Italian holding group would have completed its transformation into a financial sex symbol.

Paul Betts

Mr Reutlinger confirmed Sabena was still seeking ways of putting its air crews outside Belgium to avoid Belgian tax and high social costs, but had not yet reached agreement with the government. Neil Buckley, Brussels

Pechiney lifts Techpack stake

Pechiney, the French aluminium and packaging group, is to more than double its stake in Financière Techpack, the parent company of Techpack International, the deluxe cosmetics packaging specialist.

The company is lifting its Techpack interest to 80 per cent by buying a 41 per cent holding until now in the hands of investment funds. Pricing details were not disclosed. The remaining 20 per cent is held by management.

The consolidation of Techpack into Pechiney's accounts from June 30 will result in an increase in the group's net financial debt of about FF1.4bn (\$235m). Techpack has annual turnover of nearly FF2bn and operating profits of some FF150m.

David Owen, Paris

Danish lenders end alliance

BG Bank, Denmark's fourth ranking commercial bank, and Nykredit, the large bond-issuing mortgage credit company, have agreed to break off a strategic alliance entered into two years ago. An alliance between the bank and insurer Topdanmark, the third leg in the original plan, will continue, said BG Bank.

It is understood that a clash of interest between Nykredit and BG Bank arose over competition for customers, which made the alliance unworkable.

Hilary Barnes, Copenhagen

Agnelli reinvent the Italian holding company

Recent deals have transformed Ifi and Ifil into outward-looking European investment vehicles

The holding company, whether private or government controlled, is one of the most common characteristics of Italian capitalism.

To Anglo-Saxon minds, they appear unnecessarily complicated and opaque, strange creatures of an archaic financial system whose minority shareholders never seem to know quite what they are doing.

"Their basic raison d'être," explains a Milan investment banker, "was to enable families to control large industrial and financial enterprises with the minimum amount of capital".

But something is changing in the passive world of Italian holding groups. In recent months, they have been unusually active, buying, disposing of or merging assets to simplify their structures and give greater focus to their investment portfolios. And few have been as busy as Ifi and Ifil, the two quoted holding companies of the Agnelli family.

The two are run by Mr Umberto Agnelli, the younger brother of Giovanni, the Fiat patriarch, and Mr Gabriele Galateri di Genola, one of the new stars of Italian finance. With a staff of no more than 50, the two have turned the Agnelli holding groups into outward-looking European investment vehicles designed to build on Fiat assets with stakes in sectors in which the Agnelli group was not present.

Barely 10 years ago, Ifil



Umberto Agnelli (left) and Gabriele Galateri di Genola: creating outward-looking European investment vehicles with stakes in sectors in which the Agnelli group was not present

Ifi's Unicem cement subsidiary in the new core of stable shareholders of Istituto San Paolo di Torino, Italy's largest banking group, which has just been privatised.

Then, there was the alliance between Rinascente, the Italian retailer controlled by Ifi, with Auchan, the privately-owned French supermarket chain.

A few days later came another partnership between

shareholder in the French BSN-Danone food group, which still requires strengthening in certain sectors and which is also seen as a potential takeover target.

There could be other moves. Ifi owns a large stake in the French Worms & Cie-Saint Louis sugar, paper and insurance group. It would like to see the French group adopt an active industrial strategy, keeping in mind the high price which insurance companies are fetching on the market as a result of the current scramble for consolidation in the European insurance industry.

The Italian group is also a

ally been entrenched with Mediobanca, the Milan-based investment bank.

Mr Agnelli says that most of Ifi's investments are in companies in promising sectors but lacking the size to compete globally. Hence, the retailing alliance with Anchian and the cement deal.

He also sees the holding companies playing an increasingly active role in helping their industrial investments develop and achieve the necessary competitive scale.

This role is now likely to intensify. Mr Agnelli and Mr Galateri are already looking for ways to deploy their

growing cash resources. They make no secret of their interest in telecommunications, and are considering joining Deutsche Telekom and the state-controlled Enel utility in a consortium to bid for the licence to operate a telecoms network in competition to Telecom Italia once its monopoly is dismantled.

Energy, technology and utilities are also sectors in which the Agnelli holdings could make a move, as well as possibly increasing their interests in the leisure and entertainment industry.

In recent months there has been speculation over a possible listing of Juvenius, whose finances and fortunes on the football pitch have been turned round since Mr Umberto Agnelli took overall responsibility for the club.

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Paul Betts

Fiat up 6.7% in quarter and optimistic on year

By Paul Betts in Milan

Fiat, Italy's largest private-sector company, yesterday reported a 6.7 per cent rise in first-quarter consolidated pre-tax earnings to L495bn (\$290m).

Group sales were up 4.4 per cent at L20.84bn.

The group has benefited this year from government incentives to encourage new car sales in Italy. These lifted domestic demand by more than 20 per cent in March, by more than 50 per

cent in April and nearly 45 per cent in May, Mr Cesare Romiti, Fiat chairman, told the annual meeting in Turin.

Mr Romiti said group sales were expected to rise 15 per cent this year, from L77.900bn in 1996 to about L90,000bn. Car revenues were forecast to grow by L9,000m, or 21 per cent, while revenues from the New Holland farm machinery subsidiary would rise by L1,500m, or 16 per cent. Iveco truck sales were expected to improve by L800m, or 8 per cent.

He said operating income was also forecast to grow strongly this year, while pre-tax earnings would be in line with last year's L3,805bn despite the absence of extraordinary gains.

These improvements would be reflected in the group's net financial position, which was expected to be positive at the end of this year, according to Mr Romiti, who also confirmed he would step down as chairman next June, at the age of 75.

He said that there were no

plans for a capital increase.

In 1996, Fiat's profits were helped by L1,400bn of extraordinary gains from the flotation of a 31 per cent stake in New Holland and the sale of the Prime fund management group to Assicurazioni Generali.

The group's unit car sales rose 8.2 per cent in the first five months of this year to 1.12m vehicles, with a 21 per cent increase in Italy reflecting the introduction of the government incentives.

Car sales in Brazil rose 18 per cent during this period, while in Poland they climbed 11 per cent. However, car sales in western Europe excluding Italy fell 18 per cent.

Despite this fall, Mr Romiti said Fiat had seen its European market share rise to 12.6 per cent during the first five months.

The Italian group was now second only to Volkswagen among European carmakers, compared with fifth place at the end of last year.

HongkongBank

The Hongkong and Shanghai Banking Corporation Limited (Incorporated in Hong Kong with limited liability)

U.S.\$400,000,000

PRIMARY CAPITAL UNDULATED FLOATING RATE NOTES (SECOND SERIES)

Notice is hereby given that the Rate of Interest has been fixed at 6.0% and that the interest payable on the relevant Interest Payment Date September 17, 1997, in respect of the U.S.\$400,000,000 nominal of the Notes will be US\$76,677 and in respect of US\$100,000 nominal of the Notes will be US\$1,333.33.

June 17, 1997, London
By Citibank N.A., Corporate Agency & Trust, Agent Bank

CITIBANK

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Class B Interest Accrual Rate U.S.\$12,000,000,000

Interest Accrual Rate U.S.\$138,000,000,000

Interest Accrual Rate U.S.\$12,000,

July 1997

Adig structure
faces shake-up

COMPANIES AND FINANCE: EUROPE

EUROPEAN NEWS DIGEST

BBV faces fines over share deals

Spain's Banco Bilbao Vizcaya faces fines of Pta200m (\$58.6m) and a public reprimand for share purchases made last autumn in the Sevillana de Electricidad power company, at a time when the state-controlled Endesa was preparing to bid for majority control. The CNMV securities commission said the penalty marked the first action of its kind in Spain against a leading financial group for failing to maintain "Chinese walls" between different parts of its operations.

The commission opened its inquiry into BBV's involvement last month, when it imposed a Pta200m fine on Endesa for providing misleading information about its intentions with regard to Sevillana and the Catalan power company Fecsa, in both of which it now has 76 per cent control. BBV's operation is understood to have involved about 1m Sevillana shares. The bank, said by the commission to have made gross profit of Pta25m on the operation, has also been banned for a year from making purchases of shares in listed companies through third parties unless it informs the commission beforehand. However, the commission absolved Mr Javier Echenique, a general manager of BBV, from personal responsibility for the misuse of confidential information in the share operation.

Endesa announced its Pta200m bid to raise its holding in the two regional companies last October, a week after telling the CNMV it had no such intention. BBV denied having had any prior information about Endesa's plans and said it had acted according to the rules.

David White, Madrid

MGAM sells SinterCast stake

Morgan Grenfell Asset Management, the UK fund management group, yesterday sold its entire holding in SinterCast, a Swedish components developer in which Mr Peter Young, the disgraced Morgan Grenfell fund manager, invested heavily. SinterCast was one of several obscure Scandinavian high-technology stocks favoured by Mr Young, who was dismissed by Morgan Grenfell last September after the company incurred large losses through unauthorised investments.

The sale of a 40 per cent stake depressed SinterCast's shares, with the most-traded A share closing down SKr33.50 at SKr108. This compares with a price of SKr480 a year ago, before the Young scandal became public. Deutsche Bank, Morgan Grenfell's German parent, retains a 23 per cent equity stake in SinterCast through four subsidiaries.

Greg McIner, Stockholm

Ford to lift Czech investment

Ford Motor of the US said yesterday it would invest an additional \$50m in Autopal, its wholly-owned subsidiary in the Czech Republic, to produce lighting systems for Escort class vehicles. The new investment will expand production to include headlight and tail-light products for Ford vehicles. Autopal already supplies a range of automotive components for Ford plants in France and Mexico, and also to other vehicle makers.

The expansion takes Ford's total investment in Autopal, which it bought in 1993, to more than \$100m.

Vincent Boland, Prague

Fourth listing for Neuer Markt

Germany's fledgling stock market for fast-growing innovative companies - the Frankfurt-based Neuer Markt - is set to receive a new listing with the issue of up to DM950m (\$51.8m) in shares in Beta Systems Software, a management software company. Deutsche Morgan Grenfel, the investment banking unit of Deutsche Bank, said yesterday the price range for the Beta shares had been fixed at between DM85 and DM100 under the bookbuilding process. This would put the issue volume at between DM76m and DM90m.

Beta is the fourth company to be listed on the Neuer Markt. Goldman Sachs of the US and Sal. Oppenheim, the German private bank are also in the issuing consortium.

Andrew Fisher, Frankfurt

German group in Hungary move

The German utility consortium of RWE Energie and EV Schwaben yesterday unveiled plans for investments totalling Ft325bn (\$1.75bn) in the Hungarian power sector. The consortium plans to modernise 600MW of capacity in the Matra power station, 70km west of Budapest, and extend the local open-cast lignite mines at a cost of Ft47m. It will also build a new 1,000MW lignite-fired station near Miskolc, in the north-east of the country.

Together with additional mine investment, this will cost some Ft260bn and provide 600 jobs in an area of high unemployment. It will also help diversify Hungary's primary fuel needs and reliance on imported oil and gas.

RWE-EVS paid \$74m in 1995 for the 500MW Matra station and undertook to build a new station, after local lignite reserves at Matra proved insufficient for the working life of a new station.

Kester Eddy, Budapest

City of Stockholm

US\$325,000,000

Floating rate notes 1999

Notice is hereby given that the notes will bear interest at 5.7875% per annum from 17 June 1997 to 17 September 1997. Interest payable on 17 September 1997 will amount to US\$14.61 per US\$1,000 note, US\$146.15 per US\$10,000 note, and US\$1,461.46 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

BANQUE PARIBAS

US\$200,000,000

Undated floating rate notes

For the interest period from 17 June 1997 to 17 September 1997 the securities will carry an interest rate of 5.9375% per annum. Interest payable on 17 September 1997 will amount to US\$14.61 per US\$1,000 note, US\$146.15 per US\$10,000 note and US\$1,461.46 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

H&M climbs 63% at halfway

By Greg McIner
in Stockholm

Shares in Hennes & Mauritz rose sharply yesterday after the Swedish fashion retailer exceeded market forecasts and posted a 63 per cent jump in half-year profits.

Pre-tax profits rose from SKr15.5m to SKr115.5m as the company continued the rapid earnings growth which has made it one of the Stockholm bourse's most attractive stocks.

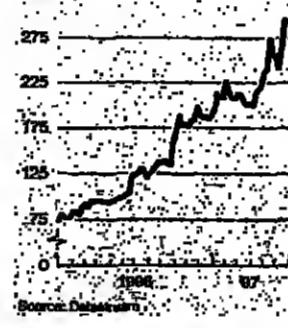
Profits exceeded the most bullish analysts' forecasts and H&M's most-traded B shares surged SKr13.50, or 7 per cent, to SKr182.50. The shares have risen 171 per cent in the past year.

H&M said turnover advanced 31 per cent, from SKr7.8bn to SKr10.5bn, of which 78 per cent was in Sweden.

Sales increased in all markets in spite of generally weak retail market conditions in Europe.

Hennes & Mauritz

Share price (\$/B)



Mr Jan Jacobsen, chief financial officer, said: "The key is to keep prices down, do well in purchasing and hold costs down."

The company's policy was always to have the lowest prices. "If we find others who are lower, we cut our prices immediately," he said.

Operating costs rose from SKr5.8bn to SKr7.8bn, reflecting the addition of 21 new stores. Investments and new start-up costs were SKr326.5m, against SKr345m.

H&M, which earlier this month "downgraded" its Stockholm stock exchange listing in protest at new domestic tax legislation, said it would return to the main A-list if the government relaxed the rules.

The rules mean that large owners of companies with a main listing, such as Mr Stefan Persson, H&M's founder and main shareholder, can pay more than their annual income in tax. H&M and a group of other companies have joined the O-list. This is designed for smaller, growing companies but is exempt from wealth tax.

The exodus has prompted fears of a sell-off because some institutions are barred from owning shares in companies which do not have a full listing.

However, the government indicated at the weekend that it might back down and reconsider the rules.

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D-Mark's drop delights exporters

German groups selling abroad have reaped rewards from currency's decline

Executives at German exporters would have been forgiven if they had smiled as the D-Mark lurched downwards on the foreign exchanges earlier this month.

The currency's latest drop - caused by the spat between the German government and Bundesbank over gold revaluation - held out the prospect of a continuation of a trend that has already come to the rescue of the country's exporters.

Amid troubled times for the German economy, one clear lesson from the latest round of company results is that German businesses selling abroad have reaped large rewards from the D-Mark's year-long decline on the foreign exchanges.

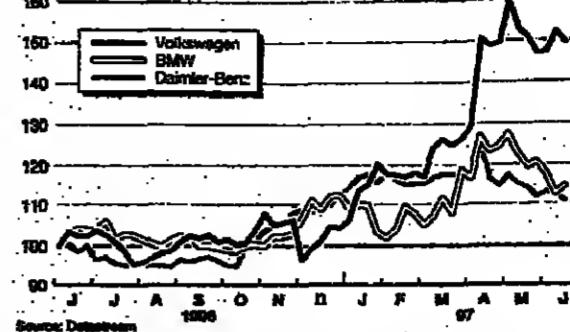
The abrupt appreciation followed an unusually generous wage award by German industry. As a result, many companies were caught in the pincer of higher costs and lower sales abroad, and several lurched towards huge losses: Daimler-Benz and Paribas are the biggest losers of German corporate history in 1995.

That experience has been a force behind one of the most striking trends in German industry in recent years: many of the country's big manufacturers have been shifting a large slice of production abroad.

The latest example came last month when Daimler-Benz opened its factory in Alabama, where it will build its new four-wheel-drive car. It joined BMW in the German carmaker diaspora. BMW has a factory in South Carolina, where it is building its new sports car, in addition to its Rover inter-

German carmakers

Share prices relative to the Dax index



ests in the UK. VW, meanwhile, is building cars in the Czech Republic.

But while many German companies were pushed abroad by the cost conditions at home and the strength of the D-Mark, the currency's subsequent fall has favoured producers that kept large parts of their production in Germany - and whose costs are therefore still denominated in D-Marks.

"There has to be a match between costs and revenues. For some big companies - such as the chemicals industry - the positive impact of the currency is somewhat limited because a lot of their production is outside Germany, as several - such as Hoechst, the chemicals company - have spun off smaller divisions.

It has also meant widespread job shedding and attempts to free up the country's notoriously inflexible

labour market and reduce wage increases.

Some companies have succeeded in reaching wage deals with their unions, in return for job guarantees which are specific to individual plants rather than the industry-wide agreements of the past - a new development in German industry.

"The degree of cost-cutting and restructuring now is unprecedented in Germany," says HSBC's Mr King.

That the strong growth of foreign markets has been an important factor is underlined by the places where German exporters appear to have done best - mainly in the fast-growing economies of the US, south-east Asia and central and eastern Europe.

"They are benefiting from the pick-up in the world economy and from economic stability in eastern Europe," said Mr Schneider, at Paribas.

In addition, some of the exporters' successes can be credited to the new and attractive products some are offering. For example, VW's new Audi models are proving popular.

But the D-Mark remains an important reason for the improved health of German exporters - and a reason why German companies might be hoping that Chancellor Helmut Kohl's difficulties mean the weaker D-Mark is replaced by an even weaker euro.

Graham Bowley



Sometimes the best solution precedes the problem.



The ability to anticipate a problem often allows you to create the most valuable solution. UAP France's largest insurance conglomerate, had inherited a real estate loan portfolio consisting of 400 assets that were negatively affecting their share price. They were faced with the challenge of divesting this large portfolio of assets, so geographically diverse, that they created a set of complex issues involving legal, banking and tax regulations. Our understanding of UAP's business

enabled us to approach them with a solution to this complex problem. Together, we were able to successfully execute the largest real estate portfolio divestiture ever done in France. The result of which was UAP's share price going up 5% at its announcement. We welcome the opportunity to discuss how we can develop equally innovative solutions to your financial challenges.

Bankers Trust
Architects of Value

COMPANIES AND FINANCE: THE AMERICAS

Top two Brazil banks eye Banerj

By Geoff Dyer in São Paulo

Bradesco and Banco Itaú, the two largest private banks in Brazil, have emerged as the leading contenders to buy Banerj, the retail bank owned by the state of Rio de Janeiro, which is scheduled to be sold at an auction today for a minimum price of R\$10m (US\$28m).

If the auction takes place, it will be the first privatisation of a bank in Brazil and is expected to prompt a wave of sell-offs of troubled state and federal banks, including

Banerj in São Paulo.

However, there was speculation yesterday that the sale might be delayed because of uncertainties surrounding the obligations of Banerj's new owner to fund pensions of the bank's employees, or because of last-minute legal actions.

Eight banks have pre-qualified for the auction but analysts expect the bidding to come down to a race between Bradesco and Banco Itaú, respectively the largest and second largest private banks in the country.

For Bradesco, Banerj repre-

resents an opportunity to buy a significant branch network in one of the few states where it is not the leading bank, analysts said, while the acquisition of Banerj, which has 183 branches and total assets of R\$4.55bn, would help Itaú close the gap between it and Bradesco.

"The Rio state government had hoped to privatise Banerj last December but the auction was postponed after bank employees won an injunction against the sale in a legal challenge concerning their pension rights.

Caixa Económica Federal, which is owned by the fed-

eral government, has set up a R\$2.5m loan to cover the deficit in the Banerj pension fund. But despite this, and assurances from the Rio state government, several banks have pulled out of the auction because of concerns that the new owner might be liable in further pension pay-

ments.

Banks looking to make acquisitions in Brazil, which include a number of foreign institutions, can wait for the planned sales later this year of Credimex by the state of Minas Gerais and federally-owned Banco Meridional.

have plotted his revenge with some care.

In episode one, on April 23, Mr Cafiedo White lost his position as chairman, after a shareholders' meeting which elected "Little Emilio" in his place. But Mr Cafiedo White remained chief corporate officer and Mr Azcárraga Jr's right-hand man, with responsibilities for strategic planning, finance and corporate administration.

In episode two, a few weeks later, Mr Burillo convened a meeting of Telecentro, the group which controls 52 per cent of Televisa's voting stock, to propose a big capital increase. Telecentro is owned by the Azcárraga, Burillo, Alemán and Cafiedo White families.

Not everyone, however, was happy with Mr Cafiedo White's efforts, least of all Mr Alejandro Burillo Azcárraga, "Little Emilio's" older cousin. Mr Burillo, one of the controlling shareholders, was Televisa's executive vice-president until March 1996, when he was forced to resign in a boardroom coup believed to have been orchestrated by Mr Cafiedo White.

As well as dashing his ambitions to succeed his uncle, Mr Burillo's departure also removed the greatest threat to Mr Cafiedo White's position as the late chairman's most trusted lieutenant. Mr Burillo appears to have plotted his revenge with some care.

And in the first quarter, Televisa showed a sales increase of only 5.4 per cent - to 2.7bn pesos (\$33m) - on the same, deeply depressed, period a year before. Other media groups showed rises of more than 80 per cent.

In an attempt to offset these concerns, a cost-cutting plan aims to save \$70m a year for the next three years through dismissals, savings on real estate and reducing perks such as corporate aircraft. Since the

plan was unveiled on 21 May, the stock has risen 15.7 per cent.

In addition, the company is investing \$200m in a direct-to-home TV venture with Mr Rupert Murdoch's News Corp, although this is facing a series of serious commercial challenges.

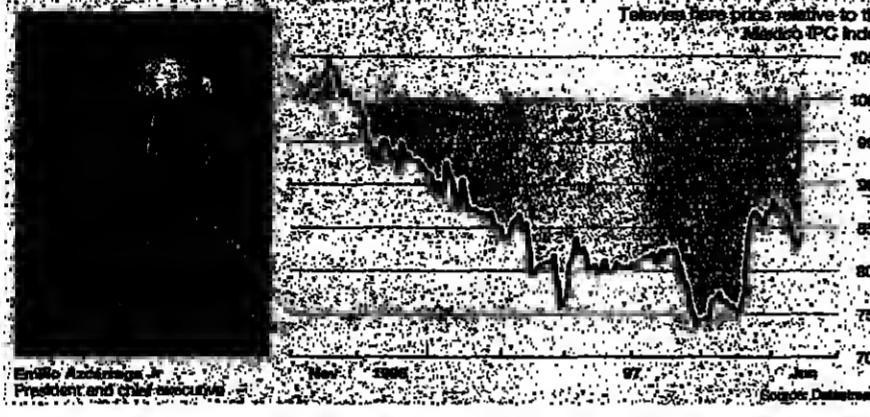
The successional struggle at the \$6bn conglomerate has all the ingredients of a classic Televisa "telenovela": a tragic death, a fabulous inheritance, family feuds and the settling of old scores.

But what is adding to the worries of investors is that the fight for control of the largest media empire in the Spanish-speaking world is occurring at a time when it is facing a series of serious commercial challenges.

Mr Emilio "The Tiger" Azcárraga, a towering figure who led Televisa for 25 years, learned at the start of the year that he was dying of cancer. He resigned from all management positions in March, and designated his only son, 29-year-old Mr Emilio Azcárraga Jr, as president and chief executive officer.

Before he died, Mr Azcárraga

Markets follow the plot

Emilio Azcárraga Jr.
President and chief executive

worried about his son's inexperience, also named Mr Guillermo Cafiedo White, the 37-year-old son of his recently-deceased best friend, as chairman of the board.

Mr Cafiedo White's appointment as "Little Emilio's" de facto guardian calmed foreign investors. In his new position, he pushed through a cost-cutting scheme which aimed to bring the company's stock up from the doldrums where it had long languished.

The shares had been hit by a number of worries. The audience share of Televisa's terrestrial channels has suffered since the privatisation of upstart network Televisión Azteca. An average market share of 81 per cent in the first three months of

1996 had fallen to 67.7 per cent a year later.

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Kuwait in CS1 & Canada disposal

COMPANIES AND FINANCE: UK

British Steel to cut 2,000 jobs

By Stefan Wagstyl, Industrial Editor

British Steel is cutting more than 2,000 jobs in the first stage of the cost reduction drive it announced earlier this year in response to the rise in the pound.

The company, which yesterday announced a 59 per cent slump in pre-tax profits to £451m (£735.1m) for the year to March 28, set aside £61m in rationalisation charges.

The job reductions are in

line with the company's decision to increase the rate of job cuts from recent levels of about 1,000 a year. Last year, British Steel reduced its workforce by 3,600 to 50,400, including 3,100 through the sale of its forgings business and 1,500 through mainstream cuts.

Sir Brian Moffat, chairman and chief executive, warned profits could fall further in the current half-year, which ends in September, since the full effect of sterling's 20 per cent appreciation since last

summer had yet to become apparent in British industry. "The probability is that the biggest effect will be in these six months."

Sir Brian said that while he was "cautiously optimistic" about the outlook for steel trading, given signs of recovery in demand in western Europe, he remained concerned about sterling's current strength.

He added: "The strength of sterling is a problem to British Steel and to many of its UK customers who are also

significant exporters." The company's financial results were in line with City analysts' forecasts and the shares closed 4% up down at 158.4p. Earnings per share fell by more than half to 15.22p. The dividend was unchanged at 7p for the final payment and 10p altogether.

The company also announced plans to take a majority stake in a US\$600m-\$900m steel mill in Indonesia, to be developed in partnership with PT Bakrie & Brothers, the Indonesian

conglomerate. If the project goes ahead, it could add about 15m tonnes of steel a year, to British Steel's current output of 15m.

The company is continuing its campaign against subsidies for European Union steelmakers and has asked the European Commission to investigate reports that the Walloon regional government in Belgium is preparing to finance the rescue of Forges de Clabecq, a steel group which went bankrupt last year.

Dividend held despite 59% fall

By Stefan Wagstyl, Industrial Editor

British Steel has held its dividend despite a 59 per cent drop in annual pre-tax profits caused by the pound's appreciation and a fall in steel prices. A final dividend of 7p makes an unchanged total of 10p.

Sir Brian Moffat, the chairman and chief executive, dismissed suggestions that the company might have considered cutting the dividend because of the fall in its profits and an uncertain outlook for

LEX COMMENT

NatWest

It has not been a happy June for National Westminster Bank. First there was news that it had initiated unsuccessful merger talks with Abbey National.

Now comes the admission that its investment banking arm, NatWest Markets, is not performing up to scratch. To admit to weakness is no sin, but twice in a month starts to look like a losing habit. Of course, a decision to focus on maximising returns is welcome, albeit it is late in the day. But yesterday's announcement testifies to a deep-seated confusion: last year it was expanding, with acquisitions like Greenwich, Gartmore and Hambros. Now it is pulling in its horns.

More important, its current activities resemble an agglomeration of boutiques rather than an integrated investment bank. Successful banks leverage customer relationships across different product barriers. Employees learn to develop the franchise, not their own patch. NatWest Markets, however, still resembles a bunch of distant relatives rather than close family. And the grey hierarchical culture of the clearing bank parent remains an unpromising backdrop for the egos and entrepreneurs of investment banking.

Decent returns are possible in investment banking, but even after yesterday's news, NatWest Markets looks a long way from having discovered the recipe. This time round Mr Martin Owen walked the plank, but Mr Derek Wanless, the chief executive, and Lord Alexander, the chairman are also heavily implicated in this failure.

Britax makes its largest acquisition

By Richard Wolfe, Midlands Correspondent

Britax International, the automotive and aircraft products group, yesterday announced its largest acquisition with the DM205m (£118.40m) purchase of Buderus Sell of Germany.

Britax, formerly known as BSG International, said the deal created the world's second largest player in the 244m-a-year aircraft interiors sector, after BE Aerospace of the US.

The purchase is Britax's first substantial acquisition since the sale of its Bristol Street car dealerships for £72m earlier this year.

Mr Richard Merton, Britax chief executive, said: "This is a cracking deal. Buderus Sell's profits and turnover have been growing extremely strongly and it enhances earnings before any synergies from day one. The acquisition reinforces the Bristol Street proceeds into a business with much higher quality earnings."

Mr Merton added that Britax was considering "a number of possible smaller operations" as potential bolt-on acquisitions, as the process of consolidation in the sector continued.

Buderus Sell, part of the

Buderus engineering group, reported pre-tax profits of DM10.5m on sales of DM106m for the year to last September.

The aircraft interiors company is being sold with a net cash balance of about DM2m.

Based in Herborn, Buderus Sell employs around 500 staff producing galleys and ovens in Germany and the US. It also owns a 50 per cent stake in Dassell, a joint venture with Daimler-Benz Aerospace Airbus, which is the sole supplier of lavatory modules for Airbus aircraft.

Buderus Sell reported "an exceptionally strong start" to the current year as well as a good three-year order book, after completing a wide-ranging restructuring over the past three years.

Britax said the deal would strengthen its market position with complementary products and customers. Britax supplies lavatories to Boeing's 737 aircraft, but is best-known for its first-class seating based on the "flying bed" concept.

The deal led analysts to lift their forecasts for Britax's pre-tax profits from some £33m (£61.9m) to £39m this year, and about £45.5m next year. The shares gained 1.5p to 98.5p.

NU and Woolwich conversion offers stir market

Building society windfall frenzy

By Christopher Brown-Humes

Windfall frenzy gripped the financial services sector yesterday after a successful market debut by Norwich Union and suggestions of a higher-than-expected flotation bonanza for the 2.5m members of Woolwich building society.

Shares in Norwich Union closed at 324.5p, providing the life insurer's 2.9m members with an average windfall worth more than £1,500 (£3,445). The price was comfortably above the 290p public offer price set on Sunday, just short of the 356p opening level, partly because of the overall fall in yesterday's stock market.

It means the 766,000 people who will receive additional shares in the company at a discounted 265p price were sitting on a theoretical profit of 60p a share last night.

Meanwhile City Index, the financial bookmakers, predicted Woolwich shares would close at between £3.27 and £3.37 when the new bank starts trading on July 7.

A 332p price would produce a windfall worth at least £1,494, as all Woolwich savers and borrowers will



(l-r) Richard Harvey, FD; George Paul, chairman; and Alan Bridgewater, CEO viewing the trading at Klemtoft, Benson

receive a minimum of 450 shares. In January, Woolwich forecast a £844 minimum windfall.

However, the average allocation of 655 shares would be worth about £2,174, against the £1,233 predicted in January. The pay-out to someone with £50,000 in savings, who is also a borrower, would be worth £9,628. The price would value Woolwich at about £5.3bn.

Woolwich Union is worth about £6.25bn at yesterday's closing price, making it the country's third largest quoted insurer after Prudential and Royal & Sun Alliance.

Its debut, which ends 200 years of mutual ownership, was overshadowed by the general market weakness, but the shares were supported by institutional demand. Turnover amounted to 149m shares, about 17 per cent of the total market.

countries such as Iraq and Iran more recently had increased the global demand for tea. Depressed supply in the world's coffee markets had also improved profits in the period.

The company forecast a continuation of the improvement as a drought in the tea market looked set to lift prices further this year.

Total sales fell from £220m to £212m after the discontinuation of an associated fisheries business. However, operating profits rose almost 9 per cent to £18.2m as margins improved on the back of the rise in commodities prices.

Psion launch hit by slowing sales

By Christopher Price and Paul Taylor

The launch of a new generation of palm-top computers by Psion was overshadowed yesterday when the specialist manufacturer warned of a "slowdown" in sales and the continued strength of sterling.

The shares fell 97.4p, or 19 per cent, to 407.4p. Analysts cut 1997 pre-tax profit forecasts from £24m (£53.1m) to about £16.5m, just ahead of last year's £16m.

Mr David Potter, chairman, said the problem had been caused by the group's

distributors de-stocking ahead of the launch of Series 5. While sales of the Sienna personal organiser had been "disappointing", the established Series 3 computer had held up well.

"We warned at the time of the preliminary results, and again at the annual meeting, that because of Series 5, 1997 will be a year of transition for Psion," he said.

The group's performance would be affected for a number of months until the new series was established, he added.

Psion has invested heavily in Series 5, which represents

its response to rival handheld machines based on Microsoft's new Windows CE computer operating system. Its acceptance in the personal and corporate markets is also likely to have an important influence over Psion's future financial and share price performance.

The pocket-sized machine, which will be available next month priced from £499, builds on the Series 3 machines.

Software and a cable to connect to leading GSM digital mobile telephones will be available later this year. The emphasis on communica-

tions came as little surprise to analysts following last year's attempt to buy Amstrad. Mr Alan Sagar's consumer electronics group, with its mobile telecoms division being a key attraction.

The machine is the first to use Psion's powerful 32-bit EPOC32 operating system, and is built around an advanced microprocessor developed by ARM, the Cambridge-based group.

Psion has also licensed the new operating systems to other as yet unidentified "leading international companies".

RESULTS

Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends	
					Corresponding dividend	Total for year
Albion	6 mths to Mar 31	9.55 (12.14)	0.2029 (0.1547)	5.4 (4.1)	0.8	July 14
British Steel	Yr to Mar 29	7,224 (7,048)	451.9 (1,102.9)	15.22 (38.28)	7	Aug 11
Camelot	Yr to Dec 31	212.3 (220.2)	14.95 (12.9)	223.13 (165.88)	24.55	July 31
Dunelm Estates	Yr to Dec 31	8.5 (7.7)	1,955.9 (2,291.9)	4.33 (8.7)	0.8	Aug 11
Dulux Electronics	6 mths to Mar 31	12.3 (12.9)	1.04 (0.89)	3.81 (4.2)	1	Aug 14
Fabrikar Group	Yr to Dec 31	22.5 (13.9)	3.32 (1.82)	8.05 (7.75)	-	Oct 6
FBI Circle Inds	Yr to Mar 30	13.7 (7.2)	2,534.6 (1,641.6)	2,441.7 (1,021.1)	0.1	Aug 1
Hill Atre	Yr to Mar 31	21 (18.1)	3.04 (2.1)	8.21 (10.7)	2.67	Aug 1
Horn River	6 mths to Mar 31	0.7 (0.4)	0.0009 (0.0005)	0.05 (0.15)	-	Aug 1
London Stock Bank	6 mths to Apr 30	17.2 (14)	2.93 (4.18)	24.7 (21.3)	10.5	Aug 1
London Stock Bank	6 mths to Apr 30	-	4.31 (4.3)	2.8 (2.8)	0.975	July 25
Magdalena	Yr to Mar 31	8.73 (1.84)	1.67 (0.214)	2,011 (7.73)	0.2	Oct 1
Phos	Yr to Mar 31	134.1 (129.2)	9.3 (6.9)	5.756	0.535	July 1
Qatalysts	Yr to Mar 31	11.89 (7.61)	3.49 (2.47)	6.5 (7.2)	-	Aug 11
Starling Inds	Yr to Mar 31	76.1 (65)	9.41 (8.11)	20.58 (16.69)	6.8	Aug 15
Whitewhales	Yr to Apr 4	105.8 (88)	6.68 (2.08)	7.1 (2)	3.25	July 1
Wynnstay Group	Yr to Mar 25	1,492 (1,559)	0.3556 (0.372)	6.7 (6.275)	3.354	July 1
Investment Trusts						
FBC Private	Yr to Mar 31	101.4 (90.9)	0.165	1.8 (0.66)	0.5	July 1
Finance Recovery	6 mths to Apr 30	126.29 (116.24)	0.370	4.48 (3.7)	4	June 9
L&G Recovery	6 mths to Apr 30	143.8 (132.5)	0.552	1.5 (1.46)	0.8	July 31
					0.75	
						2.35

Earnings and NAV shown basic. Dividends shown net. Figures in brackets are for corresponding period. *After exceptional charge. **After exceptional credit. †On increased capital. ♦All stock. ♪Second interim in lieu of a final. ♪Gross annual income. ♪As at Oct 31 1996. ♪Strong income dividend.

PowerGen gains Hungary contract

By Kester Eddy in Budapest

PowerGen has become the first foreign investor in Hungary to secure a long-term power purchase agreement (PPA) for an independent power project, paving the way for a £160m power plant in Budapest.

PowerGen's Hungarian subsidiary Csepel Power has signed a 20-year PPA with MVM, the Hungarian electricity utility, to take power from the new Csepel II 390MW combined cycle gas turbine plant, the company said yesterday.

The new plant is scheduled to come on stream in 2000 and will be located on

an island in the Danube, adjacent to an existing 45MW plant purchased by PowerGen last year.

Some foreign investors have expressed frustration both privately and publicly with the delays encountered when seeking long term power agreements with MVM.

Mr Derry King, PowerGen's group managing

INTERNATIONAL CAPITAL MARKETS

Single currency hopes lift Europe

GOVERNMENT BONDS

By Michael Lindemann
In London and John Labots
in New York

Europe's main bond markets edged higher yesterday, still positive about recent US data and relieved that European leaders had managed to paper over their differences about the so-called stability pact for the single currency.

"Yet again they have managed to pull some many rabbits out of the hat," said Ms Phyllis Reed, international bond analyst at BZW, referring to the summit of European Union leaders in Amsterdam. "The markets are taking a view that the single currency is going ahead."

Mr David Brown, chief European economist at Bear

FRANC OATS were little

Sterns, was more hesitant about Euro prospects and said the emphasis remained on deconvergence. "The events of the last month show that Europe is far from any kind of stable equilibrium on Euro and, if anything, underlying tensions are getting worse rather than better. Euro could easily blow up on the back of a number of different medium-term factors."

Some analysts were surprised that GERMAN BUNDs ended the day higher, but attributed that to the strength of US markets. In fact, bonds marginally outperformed and the spread of Treasuries over bonds widened one basis point to 83 basis points. The September bond future settled at 121.71, up 0.14.

UK GILTS made steady

progress upwards, helped by a report in the Financial

Times that Mr Gordon Brown, chancellor, was likely to abolish the 20 per cent tax credit on dividend payments in his budget on July 2.

Such a move would make

gilts considerably more

attractive than equities, said Mr Andrew Roberts, gilts

analyst at UBS.

The September gilt future

settled at 114.4, up from

114.4 at its close on Friday.

The yield spread of gilts over

bonds tightened one basis

point to 147 basis points.

US TREASURY prices rose

strongly at mid-session, con-

tributing to a positive

sentiment about the out-

look for inflation and

interest rates.

By midday, the benchmark

30-year bond rose 16 to 94,

pushing long-term yields

downward to 6.622 per cent.

to make more sense in the run-up to Euro, she said, was the front-end of the Italian, Spanish and Portuguese curves, betting on the likelihood that interest rates in those countries will have to rise to converge with German interest rates as the single currency draws nearer.

ITALIAN BTPs and SPANISH BONOS responded to the more positive news about Euro. The September BTP future reached an intra-day high of 123.39 before settling at 122.18, up 0.39 from Friday's close.

The September bond future

ended at 116.58, up from 116.14 before

the weekend. The spread over

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downward to 6.622 per cent.

The long bond was on course to yield less than 6.7 per cent at the close for the first time since late February, just prior to the Federal Reserve's last tightening of monetary policy in March.

The shorter two-year bond also rose slightly by 1.5 basis points.

Moody's, the US rating agency, is expanding its ratings of low-grade debt in response to increased issuance by lower-rated companies in the highly active US high-yield, or "junk bond," market. The Caa category will be

expanded to three levels, Caa1, Caa2, and Caa3, in line

with the ratings in the B and A area. Currently, the

rating below B3 is Caa.

Moody's said the decision was made following requests

by institutional investors. The agency noted "the

dramatic expansion of the lower end of the high-yield

market in terms of the number of issues, the types of

issues and the increasing investor appetite for this grade of risk."

A strong economy and low interest rates have

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Moody's currently rates more than \$300bn of debt, of

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CAPITAL MARKETS NEWS DIGEST

Moody's expands high-yield ratings

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Tracy Corrigan, New York

Sabanci IPO aims for \$210m

Sabanci Holding, the Turkish financial and industrial conglomerate, yesterday began a series of roadshows for an initial public offering of shares through which it hopes to raise up to \$210m. The company plans to sell 50m shares, representing 10 per cent of its capital.

About 90 per cent of the offering will be directed at foreign investors and 10 per cent will be allocated to Turkish institutions and retail investors. The ordinary shares will be listed on the Istanbul stock exchange and as American Depository Receipts in London. The ADRs, which represent 50 shares, are likely to be priced between \$3 and \$10.50 while the price of the shares will be between 36 cents and 42 cents. The offer is likely to be priced in the week beginning June 30 and is expected to begin trading a week later. Michael Lindemann, London

Banks prepare A\$350m issue

Fund managers will be wooed this week by banks underwriting one of the largest inflation-linked bond issues to be launched on the Australian debt markets. Market participants say the A\$350m (US\$269m) issue - part of the financing for the Loy Yang A power plant in the state of Victoria - could soon be followed by other innovative deals.

Behind the trend is a handful of infrastructure projects being financed in the capital markets, instead of by banks as had been common practice in the past.

Australia & New Zealand Banking Group is underwriting A\$200m of the bonds, Macquarie is underwriting A\$100m and Australian Mutual Provident Society is underwriting \$50m, several sources familiar with the transaction said.

The bonds are just a part of the project finance for the project, which a consortium led by CMS Energy of the US bought for A\$4.7bn. The financing consists of roughly 25 per cent in equity and 75 per cent in debt.

AP-DJ, Sydney

KDB innovation cuts cost of borrowing

INTERNATIONAL BONDS

By Edward Luce

Dollar issuance kept up its lively pace yesterday with almost \$3bn in new offerings, mostly in the five-year sector. Bankers said that the strong showing in US Treasuries last week had freed up liquidity for "spread-deals" in the corporate market.

The KOREAN DEVELOPMENT BANK struck an innovative note with a \$300m floating-rate note issued linked to the bank's credit rating. Officials at Goldman Sachs, sole arranger of the deal, said

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Open Set price Change High Low Est. vol. Open Int. Yield %

Australia 6.75% 11/08 98.4242 +0.270 6.98 7.93 7.80

Austria 5.75% 04/07 98.2400 +0.220 5.85 5.84 5.76

Belgium 6.25% 05/07 103.5700 +0.070 5.75 5.86 5.67

Canada 7.25% 06/07 108.0400 +0.070 6.16 6.40 6.38

Denmark 6.00% 03/08 112.1100 +0.010 6.15 6.25 6.41

France 5.50% 04/07 98.5900 +0.220 5.55 5.73 5.66

ITAN 5.50% 04/07 102.4300 +0.180 5.65 5.70 5.74

Germany 6.00% 07/07 102.4300 +0.180 5.65 5.70 5.74

Ireland 6.00% 05/08 108.9800 +0.100 6.10 6.25 6.20

Italy 6.75% 02/07 105.4000 +0.100 5.55 5.67 5.65

Japan No 145 5.50% 03/02 117.1800 +0.180 1.61 1.74 1.70

No 182 5.75% 02/07 105.4000 +0.100 1.61 1.74 1.70

Netherlands 5.75% 02/07 101.4400 +0.100 5.55 5.67 5.65

Portugal 5.50% 02/06 121.0000 +0.020 6.27 6.44 6.50

Spain 7.25% 03/07 107.0000 +0.020 6.05 6.25 6.20

Sweden 6.00% 06/07 108.6600 +0.070 6.25 6.35 6.51

UK Gilt 7.00% 05/02 100.13 +0.020 6.90 7.02 6.99

US Treasury 6.00% 05/07 101.20 +0.020 6.90 7.02 6.99

ECU (French Govt) 7.00% 04/08 107.8000 +0.220 5.84 6.05 6.02

London closing, New York mid-day

Yield Local market standard.

* Gross (including withholding tax of 12.5 per cent payable by nonresident)

Source: Standard & Poor's MMS.

10-year offering. An official at Merrill Lynch, which led the issue with Tokyo-Mitsubishi, admitted the deal was "not a blow-out but it was comfortable". The bond was priced to yield a spread of 23 basis points over Treasuries.

"We really did our homework on this," said an official. "At 22 basis points it would have been way too tight and 24 basis points would have been a blow-out." The price was comparable with the 23 basis points offered by Toyota Motors recently and the 24 basis point spread offered by the Japanese highways agency, he added.

HITACHI CREDIT tapped the markets for the first time this year with a \$200m offering at 24 basis points over Treasuries. The bonds were popular in the UK.

The LEBANESE REPUBLIC benefited from World Bank support with a \$100m

offer at just 100 basis points over 10-year Treasuries. The World Bank guaranteed the principal on the bond thus saving "at least 100 basis points" in funding costs, according to an official at Merrill Lynch, sole lead manager. The proceeds will go towards a Lebanese electricity project.

US offshore funds bought heavily into DEN NORSKE BANK'S first eurodollar since 1993, according to an official at Lehman Brothers, which led the bond with UBS. The five-year \$500m float was priced to yield five basis points over Libor. The Norwegian bank apparently benefited from a low yield.

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FTSE Actuaries Govt. Securities

Price Indices Mon Jun 15 change % Jun 13 Yr ago Jun 16 Jun 13 Yr ago Jun 16 Jun 13 Yr ago Jun 16 Jun 13 Yr ago

UK Gilt 1 Up to 5 years (20) 120.11 0.07 120.08 2.05 5.38 5 yrs 8.02 8.05 7.43 6.97 7.00 7.48 7.03 7.58

2 Up to 10 years (10) 107.79 0.05 107.75 2.05 5.38 10 yrs 7.11

COMMODITIES AND AGRICULTURE

Call for more gold reserve details

By Kenneth Gooding
in Prague

Central banks were yesterday urged to end the "fear factor" haunting the gold market by providing more information about what they intend to do with the gold in their official reserves.

Worries about central bank sales have helped to drive down the gold price this year, and there is a particular concern about the policies of European banks ahead of the formation of European Central Bank.

Mr Robert Guy, a director of N.M. Rothschild and Sons, told the Financial Times Gold Conference in Prague that there was a lack of information on sales.

"We hope those involved in the creation of the ECB will break their Trappist vows and share their views with the rest of us," he said. "In

these days of transparency and accountability, I find it truly remarkable that we can still be given no clear picture about the role of gold in the event that European monetary union proceeds."

Mr Andy Smith, precious metals analyst at Union Bank of Switzerland, suggested there was good reason to believe the gold price would go up if central banks intending to sell some gold gave full details in advance.

Gold auctions could be organised under the auspices of an official institution to enable central banks to sell over a defined period of time.

Mr Jean-Pierre Pataf, general manager of the foreign department, Banque de France, insisted that concern about the impact on the gold market of European monetary union was largely unfounded. Central banks did not want to destabilise

markets. But he admitted that he had no precise idea whether gold would have an important role to play when the ECB was set up.

Mr Tony Warwick-Ching, of the precious metals team at CRU International, pointed out that central banks once absorbed huge quantities of gold but "it is now difficult to see them offering any sustained demand for gold in the long term".

He added to the prevailing gloom by suggesting gold had become a one-product metal as 80 per cent now went to jewellery - but that the next 10 years were likely to be much tougher for jewellery than the 1980s and 1990s. "The golden age for jewellery" - two of three dynamos powering jewellery demand in the past two decades would largely be absent in the future: liberalisation by countries that previously blocked gold imports, and a falling gold price.

Mr Robert Davies, head of global natural resources at ING Barings Securities, said present gold prices were creating substantial difficulties for mining companies. Many gold miners were not able to provide the funds they needed from cash flow, but had to keep going back to equity markets increasingly and incurring new debt. This could lead to more consolidation in the gold sector.

Mr Phillip Martin, managing director of mining finance at Gordon Capital Corporation, also predicted increased merger and acquisition activity among gold mining companies. He said after the Bore-X scandal investors had pulled back and were reluctant to re-enter the market, particularly the smaller, more speculative portion. "We have seen the end of a 20-year cycle of expansion for the industry which will take a few years to begin anew," he said.

Doubts on Iraqi exports lift oil

By Robert Gorlitz
and Peter John

Uncertainty over the pace of Iraqi crude exports under the renewed UN oil-for-food plan continued to influence world oil markets yesterday.

The bellwether Brent Blend for August delivery was quoted at \$1.90 a barrel in late trading on London's International Petroleum Exchange, up 14 cents on Friday's close.

The new government of the Congo, formerly Zaire, is intent on breaking what it sees as a monopoly held by De Beers, the country's mines minister said yesterday. Mr Florent Kambole-Kabila Mutufulo said mining monopolies would not be allowed to operate in the mineral-rich country.

Some companies monopolised the mining industry under the previous government of President Mobutu Sese Seko, said Mr Mutufulo - and contracts would now be renegotiated. "One thing we don't want is a monopoly, that is why there is a clash between De Beers and the government," he added.

De Beers of South Africa, had a contract with the former government to buy production from Societe de Miniere de Bakkwanga (MDEA). The company - which controls the world's diamond industry through the London-based Central Selling Organisation - has since re-opened its diamond buying office in the diamond capital Mbuj-Mayi, but faces competition from several other diamond buying companies.

Mr Mutufulo said the government would only allow foreign companies to continue their operations if they fell within the government's guidelines. He indicated that the country was keen to do business and assist the development of its huge mineral resources - which has been left largely unexplored during decades of rule under Mobutu.

Reuter, Mauritius

Minorco expects nickel start

Minorco, the international natural resources company, said it was soon to start the development of its Loma de Hierro nickel deposit in Venezuela. "The only thing we need to go ahead with this project is an environmental permit and confirmation of a tax exemption," said Mr Christopher van Thienen at Minorco in Caracas. The project would cost about \$450m and would be equally debt and equity financed, he said. Local investors hold a 15 per cent share in the project.

On the London Metal Exchange, copper was locked in a narrow range after attacking the \$2,800 level last week.

Three-month copper finished afternoon "cash" trading little changed at \$2,558 a tonne, down \$2 from Friday. In the morning it hit a low of \$2,565, but hovered above \$2,580 in the afternoon. Analysts said the market was still overbought and might have trouble challenging last week's \$2,800 peak in the near-term.

Other metals followed copper's lead, testing the downside. Nickel fell \$30 to \$7,250, failing to respond to problems at Inco and Norilsk. Aluminium was trapped in a range between \$1,577 and \$1,585, ending down \$4 at \$1,582.

Raymond Colitt, Caracas

Big gas finds in Philippines

Shell Philippines Exploration (SPEX) and Occidental Philippines (Oxy), the oil exploration groups, have discovered one oil and five natural gas prospects which may justify an additional investment of \$3bn in developing the facilities. Mr Guillermo Balce, assistant secretary of energy, said the five gas prospects near the Camago-Malampaya field together could represent 1,970bn cu ft to 8,490bn cu ft. The oil prospect could yield 124m barrels of crude oil, he said. Total reserves of natural gas in the field are estimated at 2,500bn to 3,200 cu ft and of crude oil at 26m to 55m barrels.

Justin Marzo, Manila

India under pressure to ban cotton exports

By Kunal Bose in Calcutta

The Indian government is facing pressure to ban exports of cotton, as new estimates show the country is set for a record crop.

Textile industry officials say a recent jump in prices means there is not enough good-quality cotton to supply those producing for export.

The East India Cotton Association says the country's harvest is set to reach 16.75m 170 kg bales for the 1996-97 season (October to September), a 2.92 per cent increase on last year's record crop. By the end of May, farmers had sold more than 16.1m bales of cotton.

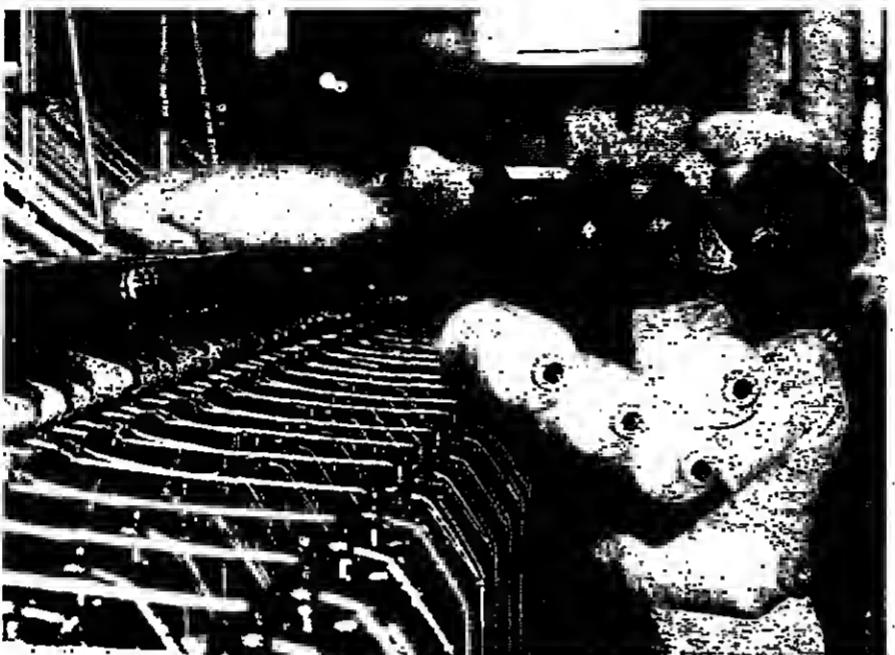
Trade officials said the Cotton Advisory Board, which forecast a crop of 16m bales in February, would revise its estimates later this month. The cotton-growing states in the west and the north produced a bigger crop, but there was a short

fall in Andhra Pradesh and Karnataka in the south.

"We have been lucky this time that, even though there was an incidence of pest attack in Pakistan, our crop in Rajasthan, Punjab and Haryana was spared," said the North India Cotton Association.

Nevertheless, reports of damage to the Pakistani crop have led to an increase in prices of Punjab varieties of cotton of more than 10 per cent in the past fortnight. Prices of other varieties are also rising.

Mr S.K. Hada, president of the Eastern India Textile Mills' Association, said the "government has released 1.66m bales for export in the current season and the trading houses have made export contracts for nearly 1m bales. In view of the rising cotton prices, the government must not allow any further export of cotton. The textile mills producing yarns and fabrics for the export



Textile mills producing for the export market are short of good quality cotton

market are not getting enough supply of good quality cotton."

The textile industry is also concerned about damage from half-storms and rain to sowing in parts of north India. NICA said "a large portion of the sowing done last month must have withered. Resowing has got to be done in many places. But we have not as yet made an assessment of the damage. It is likely that the harvesting of the 1997-98 crop in the affected regions of the north will be delayed by about a fortnight."

Farmers' organisations say the recent improvement in cotton prices is an incentive

once again to commit nearly 800 hectares to the crop. Putting a ban on exports at this stage will lead to a collapse of cotton prices and this in turn will lead to diversion of land to other crops, they say.

Trade officials say cotton output next season will be between 15.5m and 15.7m bales.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE (Prices from Amalgamated Metal Trading)

■ ALUMINUM, 99.7 PURITY (\$ per tonne)

Cash 3 mths 4.56 4.56 4.56 4.56 4.56 4.56

Close 1556.7 1583.4 1583.4 1583.4 1583.4 1583.4

Previous 1568.5-1572 1583-1585 1583-1585 1583-1585 1583-1585 1583-1585

High/low 1553/1554 1586/1587 1586/1587 1586/1587 1586/1587 1586/1587

AM Official 1554.4-15 1581.5-15 1581.5-15 1581.5-15 1581.5-15 1581.5-15

Kerb close 1554.4-15 1581.5-15 1581.5-15 1581.5-15 1581.5-15 1581.5-15

Open int. 1580.238 1580.238 1580.238 1580.238 1580.238 1580.238

Total daily turnover 84.976 84.976 84.976 84.976 84.976 84.976

■ ALUMINUM ALLOY (\$ per tonne)

Close 1445-50 1474-50 1474-50 1474-50 1474-50 1474-50

Previous 1452-57 1474-57 1474-57 1474-57 1474-57 1474-57

High/low 1505.25-1507.25 1507.25-1509.25 1507.25-1509.25 1507.25-1509.25 1507.25-1509.25 1507.25-1509.25

AM Official 1447-52 1470-75 1470-75 1470-75 1470-75 1470-75

Kerb close 1470-75 1470-75 1470-75 1470-75 1470-75 1470-75

Open int. 5.642 5.642 5.642 5.642 5.642 5.642

Total daily turnover 1.106 1.106 1.106 1.106 1.106 1.106

■ LEAD (\$ per tonne)

Close 810-11 623-4 623-4 623-4 623-4 623-4 623-4

Previous 621-22 631-32 631-32 631-32 631-32 631-32 631-32

High/low 603.5 725-60 725-60 725-60 725-60 725-60 725-60

AM Official 609.5-10.0 623-2 623-2 623-2 623-2 623-2 623-2

Kerb close 621-2 623-2 623-2 623-2 623-2 623-2 623-2

Open int. 34.453 7.294 7.294 7.294 7.294 7.294 7.294

Total daily turnover 12.658 12.658 12.658 12.658 12.658 12.658 12.658

■ NICKEL (\$ per tonne)

Close 7160-70 7250-72 7250-72 7250-72 7250-72 7250-72 7250-72

Previous 7250-70 7250-70 7250-70 7250-70 7250-70 7250-70 7250-70

High/low 7151/7145 7250-7240 7250-7240 7250-7240 7250-7240 7250-7240 7250-7240

AM Official 7145-7 7250-60 7250-60 7250-60 7250-60 7250-60 7250-60

Kerb close 7250-60 7250-60 7250-60 7250-60 7250-60 7250-60 7250-60

Open int. 54.338 54.338 54.338 54.338 54.338 54.338 54.338

Total daily turnover 12.658 12.658 12.658 12.658 12.658 12.658 12.658

■ ZINC, special high grade (\$ per tonne)

Close 5510-20 5660-60 5660-60 5660-60 5660-60 5660-60 5660-60

Previous 5665-35 5670-35 5670-35 5670-35 5670-35 5670-35 5670-35

High/low 5680-55-60 5680-55-60 5680-55-60 5680-55-60 5680-55-60 5680-55-60 5680-55-60

AM Official 5615-20 5660-20 5660-20 5660-20 5660-20 5660-20 5660-20

Kerb close 5660-20 5660-20 5660-20 5660-20 5660-20 5660-20 5660-20

Open int. 55.956 55.956 55.956 55.956 55.956 55.956 55.956

Total daily turnover 12.658 12.658 12.658 12.658 12.658 12.658 12.658

■ COPPER, Grade A (\$ per tonne)

Close 2877-80 2957-8 2957-8 2957-8 2957-8 2957-8 2957-8

Previous 2705-05 2800-07 2800-07 2800-07 2800-07 2800-07 2800-07

High/low 2705-05 2800-07 2800-07 2800-07 2800-07 2800-07 2800-07

AM Official 2715-20 2800-20 2800-20 2800-20 2800-20 2800-20 2800-20

Kerb close 2800-20 2800-20 2800-20 2800-20 2800-20 2800-20 2800-20

Open int. 17.893 17.893 17.893 17.893 17.893 17.893 17.893

Total daily turnover 4.749 4.749 4.749 4.749 4.749 4.749 4.749

■ LME Closing D/S rates: 1.8361

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ABF	100.00
ABV	100.00

BANKS, RETAIL

ABF	100.00
ABV	100.00

BREWERIES, PUBS & REST

ABF	100.00
ABV	100.00

BUILDING & CONSTRUCTION

ABF	100.00
ABV	100.00

CHEMICALS - Cont.

ABF	100.00
ABV	100.00

DISTRIBUTORS

ABF	100.00
ABV	100.00

ENGINEERING - Cont.

ABF	100.00
ABV	100.00

EXTRACTIVE INDUSTRIES - Cont.

ABF	100.00
ABV	100.00

INSURANCE - Cont.

ABF	100.00
ABV	100.00

INVESTMENT TRUSTS - Cont.

ABF	100.00
ABV	100.00

DIVERSIFIED INDUSTRIALS

ABF	100.00
ABV	100.00

ELECTRICITY

ABF	100.00
ABV	100.00

ELECTRONIC & ELECTRICAL EQPT

ABF	100.00
ABV	100.00

The Financial Times plans to publish a Survey on
Private Finance Initiative
 on Friday, July 4

For further information, please contact:
 Derek van Tienen or Sally Beynon on

Tel: +44 1223 833 300 Fax: +44 1223 833 332
 or your usual Financial Times representative

FT Surveys

ENGINEERING - Cont.

ABF	100.00
ABV	100.00

EXTRACTIVE INDUSTRIES

ABF	100.00
ABV	100.00

HOUSEHOLD GOODS

ABF	100.00
ABV	100.00

INSURANCE

ABF	100.00
ABV	100.00

INV TRUSTS SPLIT CAPITAL

ABF	100.00
ABV	100.00

INV TRUSTS SPLIT CAPITAL

ABF	100.00
ABV	100.00

CHEMICALS

ABF	100.00

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JULY 1997

LONDON SHARE SERVICE									
* * * * *									
INV TRUSTS SPLIT CAPITAL - Cont.									
MEDIA - Cont.									
PHARMACEUTICALS - Cont.									
PROPERTY									
RETAILERS, GENERAL - Cont.									
TEXTILES & APPAREL - Cont.									
Tobacco									
TRANSPORT									
AM - Cont.									
OTHER INVESTMENT TRUSTS									
INVESTMENT COMPANIES									
OIL, INTEGRATED									
OTHER FINANCIAL									
LEISURE & HOTELS									
LIFE ASSURANCE									
MEDIA									
PAPER, PACKAGING & PRINTING									
RETAILERS, FOOD									
RETAILERS, GENERAL									
PHARMACEUTICALS									
SUPPORT SERVICES									
TELECOMMUNICATIONS									
TEXTILES & APPAREL									
Tobacco									
TRANSPORT									
AM - Cont.									
AMERICANS									
CANADIANS									
SOUTH AFRICANS									
GUIDE TO LONDON SHARE SERVICE									
Prices for the London Share Service are delivered by Ecolat, part of Financial Times Information.									
Company classifications are based on those used for the FTSE Actuaries Share Indices.									
Closing mid-prices are shown in price tables elsewhere stated. Highs and lows are based on three day old-closes over a rolling 92 week period.									
Where stocks are quoted in currencies other than sterling, the closing mid-prices are converted into sterling at the latest available exchange rates.									
Symbols referring to dividend shares appear in the right column. Dividends are calculated as a percentage of the closing mid-prices. Dividend covers are published on Monday.									
Market capitalisation shown is calculated separately for each line of stock quoted.									
Exchange rate calculations are based on Ecolat's Exchange Rates.									
Price relationships ratios are based on latest annual reports and dividends paid, where possible, are updated on Interdata figures.									
Where stocks are quoted in non-US dollars, the closing mid-prices are converted into US dollars at the latest available local Stock Exchange prices.									
Symbols referring to dividend shares appear in the right column. Dividends are calculated as a percentage of the closing mid-prices. Dividend covers are published on Monday.									
Market capitalisation shown is calculated separately for each line of stock quoted.									
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Where stocks are quoted in non									

LONDON STOCK EXCHANGE

July budget fears trigger big falls in shares

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

A splendid stock market debut for the newly de-nationalised Norwich Union coincided with a decidedly unhappy day for the rest of the UK equity market. Instead of baskin in the reflected glory of Norwich Union, the market had to come to terms with a report that the central planks of the July 2 budget would be the abolition of the 20 per cent tax credit on dividends and imposition of the windfall profit tax.

The tax credit abolition, in par-

ticular, was viewed with dismay by dealers who said such a move could trigger a market decline of up to 9 per cent if the market responded similarly to the 5 percentage points reduction in the credit made by Mr Norman Lamont in his 1993 budget. That was followed by a 2.8 per cent fall in the FTSE 100 index in the succeeding month.

After a steady opening, helped by the initial burst of enthusiasm surrounding Norwich Union, Footsie gradually gave way, with sentiment eroded by the tax credit story. There were fears too that the euphoria created by the Alliance & Leicester, Halifax and Norwich

flotations might have marked the top of the current rally.

As soon as the Norwich flotation got underway, City Index, the spread betting bookmaker, began grey market trading in Woolwich Building Society shares, scheduled to float on July 7. City Index's first price on Woolwich was 327p-337p.

There was very little help for London from Wall Street where the Dow Jones Industrial Average, after hitting six straight closing records, slid almost 80 points in quick time. The US market soon picked up, however, posting a minor gain an hour after London closed.

Footsie managed to claw its

way off the day's low of 4,735.5, down 47.6, reached just before US markets opened, but still closed 39.0 lower at 4,745.1.

Other FTSE indices were similarly affected by the tax story. The FTSE 250 finished 23.0 lower at 4,557.1, only marginally above the day's low, while the FTSE SmallCap dipped 4.7 to 2,233.8, after surprising with a minor gain at the start of trading.

Turnover was 88m, well up on usual levels for a Monday but that number included the 149m shares traded in Norwich Union, around 17 per cent of the total.

Concerns about the July 2 bud-

get are not the only hurdle the London market has to contend

with in the short term. Wednesday brings the expiry of equity stock options, and Friday sees a series of expiries, the so-called triple witching, comprising the simultaneous expiry of the FTSE 100 and 250 futures plus FTSE 100 index options.

The banks provided one of the day's biggest movers in National Westminster, where the profits warning and news of the resignation of Mr Martin Owen, NatWest Markets' chief, caused ripples of unease. Some dealers said they expected National Westminster to move quickly to repair the damage to its image, possibly by a strike at a building society or life assured.

NatWest hit by warning

By Peter John,
Martin Brice and Joel
Kibazo

National Westminster had a stomach-churning ride through the day with an early bout of optimism savagely reversed by a subsequent profits warning.

To begin with, investors responded brightly to newspaper reports that the bank was going to tackle problems at its investment bank.

Reports that it planned to part company with Mr Martin Owen, the division's chief executive, proved to be well founded. But they came with an announcement that the first half profit was not expected to exceed £770m - significantly below last year's £879m for the equivalent period and also, under the consensus forecast.

So, an early gain of more than 2.5 per cent turned into a 5 per cent fall, one of the heaviest in the Footsie. The stock ended 41.4% at 755p.

Some analysts believe that the shares may not have come to the end of their volatile ride. There is a feeling that with management credibility at an all-time low, a withdrawal from investment banking and a possible retrenchment from acquisitions, the only feasible option is to appease disgruntled shareholders with a sizeable

return of cash. That, say analysts, will only serve to help the battered share price.

Meanwhile, Abbey National, which has been widely tipped to merge with NatWest, slid 27p to 888p.

Norwich Union continued the trend of strong flotations in financial stocks. The shares benefited on their first day of trading from a generally supportive background but investors' profits were limited by the overall market weakness yesterday.

The stock market gained more than 3 per cent over the week before the flotation, with the result that investment institutions had to fight to maintain weightings in sectors where they are already drastically short of stock.

And some of the biggest investors - the insurers - are already restricted in the amount of their own shares they can admit to their life funds, so they need to over-compensate with a higher than average weighting in sector rivals.

The shares were three times subscribed by members and nine times subscribed by UK and European institutions. They were quoted initially at around 350p, the level indicated by financial bookmakers towards the end of last week and well up on the 250p public offer price.

They then drifted to the 330p level although that still gave an immediate 25 per cent premium to Norwich Union members who applied to top up their allocations of free shares with discounted

close down 4% at 158p in brisk trade of 20m.

The company said the strength of sterling was a problem for the group: half its sales are exports and its UK sales are often to customers who were themselves exporters. However, the company's emphasis on the strong pound prompted US investors to buy the stock. One trader said: "They are taking a punt on the currency."

Mr Paul Compton at Merrill Lynch said: "British Steel is the most geared play to weak sterling in the Footsie."

Analysts said US investors regarded the price fall as a buying opportunity into the stock because the company had sufficient cash to ensure the dividend was safe, and they believe the shares were unlikely to fall below these levels in the short term.

FT 30 INDEX

| | Jun 16 | Jun 17 | Jun 18 | Jun 19 | Jun 20 | Jun 21 | Jun 22 | Jun 23 | Jun 24 | Jun 25 | Jun 26 | Jun 27 | Jun 28 | Jun 29 | Jun 30 | Jun 31 | Jul 1 | Jul 2 | Jul 3 | Jul 4 | Jul 5 | Jul 6 | Jul 7 | Jul 8 | Jul 9 | Jul 10 | Jul 11 | Jul 12 | Jul 13 | Jul 14 | Jul 15 | Jul 16 | Jul 17 | Jul 18 | Jul 19 | Jul 20 | Jul 21 | Jul 22 | Jul 23 | Jul 24 | Jul 25 | Jul 26 | Jul 27 | Jul 28 | Jul 29 | Jul 30 | Jul 31 | Aug 1 | Aug 2 | Aug 3 | Aug 4 | Aug 5 | Aug 6 | Aug 7 | Aug 8 | Aug 9 | Aug 10 | Aug 11 | Aug 12 | Aug 13 | Aug 14 | Aug 15 | Aug 16 | Aug 17 | Aug 18 | Aug 19 | Aug 20 | Aug 21 | Aug 22 | Aug 23 | Aug 24 | Aug 25 | Aug 26 | Aug 27 | Aug 28 | Aug 29 | Aug 30 | Aug 31 | Aug 32 | Aug 33 | Aug 34 | Aug 35 | Aug 36 | Aug 37 | Aug 38 | Aug 39 | Aug 40 | Aug 41 | Aug 42 | Aug 43 | Aug 44 | Aug 45 | Aug 46 | Aug 47 | Aug 48 | Aug 49 | Aug 50 | Aug 51 | Aug 52 | Aug 53 | Aug 54 | Aug 55 | Aug 56 | Aug 57 | Aug 58 | Aug 59 | Aug 60 | Aug 61 | Aug 62 | Aug 63 | Aug 64 | Aug 65 | Aug 66 | Aug 67 | Aug 68 | Aug 69 | Aug 70 | Aug 71 | Aug 72 | Aug 73 | Aug 74 | Aug 75 | Aug 76 | Aug 77 | Aug 78 | Aug 79 | Aug 80 | Aug 81 | Aug 82 | Aug 83 | Aug 84 | Aug 85 | Aug 86 | Aug 87 | Aug 88 | Aug 89 | Aug 90 | Aug 91 | Aug 92 | Aug 93 | Aug 94 | Aug 95 | Aug 96 | Aug 97 | Aug 98 | Aug 99 | Aug 00 | Aug 01 | Aug 02 | Aug 03 | Aug 04 | Aug 05 | Aug 06 | Aug 07 | Aug 08 | Aug 09 | Aug 10 | Aug 11 | Aug 12 | Aug 13 | Aug 14 | Aug 15 | Aug 16 | Aug 17 | Aug 18 | Aug 19 | Aug 20 | Aug 21 | Aug 22 | Aug 23 | Aug 24 | Aug 25 | Aug 26 | Aug 27 | Aug 28 | Aug 29 | Aug 30 | Aug 31 | Aug 32 | Aug 33 | Aug 34 | Aug 35 | Aug 36 | Aug 37 | Aug 38 | Aug 39 | Aug 40 | Aug 41 | Aug 42 | Aug 43 | Aug 44 | Aug 45 | Aug 46 | Aug 47 | Aug 48 | Aug 49 | Aug 50 | Aug 51 | Aug 52 | Aug 53 | Aug 54 | Aug 55 | Aug 56 | Aug 57 | Aug 58 | Aug 59 | Aug 60 | Aug 61 | Aug 62 | Aug 63 | Aug 64 | Aug 65 | Aug 66 | Aug 67 | Aug 68 | Aug 69 | Aug 70 | Aug 71 | Aug 72 | Aug 73 | Aug 74 | Aug 75 | Aug 76 | Aug 77 | Aug 78 | Aug 79 | Aug 80 | Aug 81 | Aug 82 | Aug 83 | Aug 84 | Aug 85 | Aug 86 | Aug 87 | Aug 88 | Aug 89 | Aug 90 | Aug 91 | Aug 92 | Aug 93 | Aug 94 | Aug 95 | Aug 96 | Aug 97 | Aug 98 | Aug 99 | Aug 00 | Aug 01 | Aug 02 | Aug 03 | Aug 04 | Aug 05 | Aug 06 | Aug 07 | Aug 08 | Aug 09 | Aug 10 | Aug 11 | Aug 12 | Aug 13 | Aug 14 | Aug 15 | Aug 16 | Aug 17 | Aug 18 | Aug 19 | Aug 20 | Aug 21 | Aug 22 | Aug 23 | Aug 24 | Aug 25 | Aug 26 | Aug 27 | Aug 28 | Aug 29 | Aug 30 | Aug 31 | Aug 32 | Aug 33 | Aug 34 | Aug 35 | Aug 36 | Aug 37 | Aug 38 | Aug 39 | Aug 40 | Aug 41 | Aug 42 | Aug 43 | Aug 44 | Aug 45 | Aug 46 | Aug 47 | Aug 48 | Aug 49 | Aug 50 | Aug 51 | Aug 52 | Aug 53 | Aug 54 | Aug 55 | Aug 56 | Aug 57 | Aug 58 | Aug 59 | Aug 60 | Aug 61 | Aug 62 | Aug 63 | Aug 64 | Aug 65 | Aug 66 | Aug 67 | Aug 68 | Aug 69 | Aug 70 | Aug 71 | Aug 72 | Aug 73 | Aug 74 | Aug 75 | Aug 76 | Aug 77 | Aug 78 | Aug 79 | Aug 80 | Aug 81 | Aug 82 | Aug 83 | Aug 84 | Aug 85 | Aug 86 | Aug 87 | Aug 88 | Aug 89 | Aug 90 | Aug 91 | Aug 92 | Aug 93 | Aug 94 | Aug 95 | Aug 96 | Aug 97 | Aug 98 | Aug 99 | Aug 00 | Aug 01 | Aug 02 | Aug 03 | Aug 04 | Aug 05 | Aug 06 | Aug 07 | Aug 08 | Aug 09 | Aug 10 | Aug 11 | Aug 12 | Aug 13 | Aug 14 | Aug 15 | Aug 16 | Aug 17 | Aug 18 | Aug 19 | Aug 20 | Aug 21 | Aug 22 | Aug 23 | Aug 24 | Aug 25 | Aug 26 | Aug 27 | Aug 28 | Aug 29 | Aug 30 | Aug 31 | Aug 32 | Aug 33 | Aug 34 | Aug 35 | Aug 36 | Aug 37 | Aug 38 | Aug 39 | Aug 40 | Aug 41 | Aug 42 | Aug 43 | Aug 44 | Aug 45 | Aug 46 | Aug 47 | Aug 48 | Aug 49 | Aug 50 | Aug 51 | Aug 52 | Aug 53 | Aug 54 | Aug 55 | Aug 56 | Aug 57 | Aug 58 | Aug 59 | Aug 60 | Aug 61 | Aug 62 | Aug 63 | Aug 64 | Aug 65 | Aug 66 | Aug 67 | Aug 68 | Aug 69 | Aug 70 | Aug 71 | Aug 72 | Aug 73 | Aug 74 | Aug 75 | Aug 76 | Aug 77 | Aug 78 | Aug 79 | Aug 80 | Aug 81 | Aug 82 | Aug 83 | Aug 84 | Aug 85 | Aug 86 | Aug 87 | Aug 88 | Aug 89 | Aug 90 | Aug 91 | Aug 92 | Aug 93 | Aug 94 | Aug 95 | Aug 96 | Aug 97 | Aug 98 | Aug 99 | Aug 00 | Aug 01 | Aug 02 | Aug 03 | Aug 04 | Aug 05 | Aug 06 | Aug 07 | Aug 08 | Aug 09 | Aug 10 | Aug 11 | Aug 12 | Aug 13 | Aug 14 | Aug 15 | Aug 16 | Aug 17 | Aug 18 | Aug 19 | Aug 20 | Aug 21 | Aug 22 | Aug 23 | Aug 24 | Aug 25 | Aug 26 | Aug 27 | Aug 28 | Aug 29 | Aug 30 | Aug 31 | Aug 32 | Aug 33 | Aug 34 | Aug 35 | Aug 36 | Aug 37 | Aug 38 | Aug 39 | Aug 40 | Aug 41 | Aug 42 | Aug 43 | Aug 44 | Aug 45 | Aug 46 | Aug 47 | Aug 48 | Aug 49 | Aug 50 | Aug 51 | Aug 52 | Aug 53 | Aug 54 | Aug 55 | Aug 56 | Aug 57 | Aug 58 | Aug 59 | Aug 60 | Aug 61 | Aug 62 | Aug 63 | Aug 64 | Aug 65 | Aug 66 | Aug 67 | Aug 68 | Aug 69 | Aug 70 | Aug 71 | Aug 72 | Aug 73 | Aug 74 | Aug 75 | Aug 76 | Aug 77 | Aug 78 | Aug 79 | Aug 80 | Aug 81 | Aug 82 | Aug 83 | Aug 84 | Aug 85 | Aug 86 | Aug 87 | Aug 88 | Aug 89 | Aug 90 | Aug 91 | Aug 92 | Aug 93 | Aug 94 | Aug 95 | Aug 96 | Aug 97 | Aug 98 | Aug 99 | Aug 00 | Aug 01 | Aug 02 | Aug 03 | Aug 04 | Aug 05 | Aug 06 | Aug 07 | Aug 08 | Aug 09 | Aug 10 | Aug 11 | Aug 12 | Aug 13 | Aug 14 | Aug 15 | Aug 16 | Aug 17 |
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Just in time

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE										WORLD STOCK MARKETS										ASIA																													
AUSTRIA (Jan 16 / Sch)					BELGIUM (Jan 16 / Frs)					GREECE (Jan 16 / Drachma)					ITALY (Jan 16 / Lira)					NORWAY (Jan 16 / Krone)					SWITZERLAND (Jan 16 / Frs)					TURKEY (Jan 16 / Tl)					PACIFIC					AUSTRALIA (Jan 16 / Aus)					SOUTH AFRICA (Jan 13 / Rand)				
Denmark	4.224	-10.225	2,044	0.524	Denmark	302.32	-11.12	2,049.3	1.2	Denmark	92.7	-1.2	2,219.5	2,219.5	Sweden (Jan 16 / Kron)	2,470.0	-18.254	1,230	0.7	Sweden	75.0	-0.5	1,230	2.1	Sweden	1,651.41	-0.5	1,651.41	1.0	Sweden	1,651.41	-0.5	1,651.41	1.0	Sweden	1,651.41	-0.5	1,651.41	1.0										
Austria	3.934	-10.225	2,044	0.524	Austria	302.32	-11.12	2,049.3	1.2	Austria	92.7	-1.2	2,219.5	2,219.5	Denmark	2,470.0	-18.254	1,230	0.7	Denmark	75.0	-0.5	1,230	2.1	Denmark	1,651.41	-0.5	1,651.41	1.0	Denmark	1,651.41	-0.5	1,651.41	1.0	Denmark	1,651.41	-0.5	1,651.41	1.0										
Finland	3.935	-10.225	2,044	0.524	Finland	302.32	-11.12	2,049.3	1.2	Finland	92.7	-1.2	2,219.5	2,219.5	Austria	2,470.0	-18.254	1,230	0.7	Austria	75.0	-0.5	1,230	2.1	Austria	1,651.41	-0.5	1,651.41	1.0	Austria	1,651.41	-0.5	1,651.41	1.0	Austria	1,651.41	-0.5	1,651.41	1.0										
Germany	1.800	-26.198	1,200	1.4	Germany	302.32	-11.12	2,049.3	1.2	Germany	92.7	-1.2	2,219.5	2,219.5	Finland	2,470.0	-18.254	1,230	0.7	Finland	75.0	-0.5	1,230	2.1	Finland	1,651.41	-0.5	1,651.41	1.0	Finland	1,651.41	-0.5	1,651.41	1.0	Finland	1,651.41	-0.5	1,651.41	1.0										
Ireland	1.794	-26.198	1,200	1.4	Ireland	302.32	-11.12	2,049.3	1.2	Ireland	92.7	-1.2	2,219.5	2,219.5	Germany	2,470.0	-18.254	1,230	0.7	Germany	75.0	-0.5	1,230	2.1	Germany	1,651.41	-0.5	1,651.41	1.0	Germany	1,651.41	-0.5	1,651.41	1.0	Germany	1,651.41	-0.5	1,651.41	1.0										
Italy	1.795	-26.198	1,200	1.4	Italy	302.32	-11.12	2,049.3	1.2	Italy	92.7	-1.2	2,219.5	2,219.5	Ireland	2,470.0	-18.254	1,230	0.7	Ireland	75.0	-0.5	1,230	2.1	Ireland	1,651.41	-0.5	1,651.41	1.0	Ireland	1,651.41	-0.5	1,651.41	1.0	Ireland	1,651.41	-0.5	1,651.41	1.0										
Portugal	1.796	-26.198	1,200	1.4	Portugal	302.32	-11.12	2,049.3	1.2	Portugal	92.7	-1.2	2,219.5	2,219.5	Italy	2,470.0	-18.254	1,230	0.7	Italy	75.0	-0.5	1,230	2.1	Italy	1,651.41	-0.5	1,651.41	1.0	Italy	1,651.41	-0.5	1,651.41	1.0	Italy	1,651.41	-0.5	1,651.41	1.0										
Spain	1.797	-26.198	1,200	1.4	Spain	302.32	-11.12	2,049.3	1.2	Spain	92.7	-1.2	2,219.5	2,219.5	Portugal	2,470.0	-18.254	1,230	0.7	Portugal	75.0	-0.5	1,230	2.1	Portugal	1,651.41	-0.5	1,651.41	1.0	Portugal	1,651.41	-0.5	1,651.41	1.0	Portugal	1,651.41	-0.5	1,651.41	1.0										
Switzerland	1.798	-26.198	1,200	1.4	Switzerland	302.32	-11.12	2,049.3	1.2	Switzerland	92.7	-1.2	2,219.5	2,219.5	Spain	2,470.0	-18.254	1,230	0.7	Spain	75.0	-0.5	1,230	2.1	Spain	1,651.41	-0.5	1,651.41	1.0	Spain	1,651.41	-0.5	1,651.41	1.0	Spain	1,651.41	-0.5	1,651.41	1.0										
United Kingdom	1.799	-26.198	1,200	1.4	United Kingdom	302.32	-11.12	2,049.3	1.2	United Kingdom	92.7	-1.2	2,219.5	2,219.5	Switzerland	2,470.0	-18.254	1,230	0.7	Switzerland	75.0	-0.5	1,230	2.1	Switzerland	1,651.41	-0.5	1,651.41	1.0	Switzerland	1,651.41	-0.5	1,651.41	1.0	Switzerland	1,651.41	-0.5	1,651.41	1.0										
Denmark	1.800	-26.198	1,200	1.4	Denmark	302.32	-11.12	2,049.3	1.2	Denmark	92.7	-1.2	2,219.5	2,219.5	United Kingdom	2,470.0	-18.254	1,230	0.7	United Kingdom	75.0	-0.5	1,230	2.1	United Kingdom	1,651.41	-0.5	1,651.41	1.0	United Kingdom	1,651.41	-0.5	1,651.41	1.0	United Kingdom	1,651.41	-0.5	1,651.41	1.0										
Finland	1.801	-26.198	1,200	1.4	Finland	302.32	-11.12	2,049.3	1.2	Finland	92.7	-1.2	2,219.5	2,219.5	Denmark	2,470.0	-18.254	1,230	0.7	Denmark	75.0	-0.5	1,230	2.1	Denmark	1,651.41	-0.5	1,651.41	1.0	Denmark	1,651.41	-0.5	1,651.41	1.0	Denmark	1,651.41	-0.5	1,651.41	1.0										
Germany	1.802	-26.198	1,200	1.4	Germany	302.32	-11.12	2,049.3	1.2	Germany	92.7	-1.2	2,219.5	2,219.5	Finland	2,470.0	-18.254	1,230	0.7	Finland	75.0	-0.5	1,230	2.1	Finland	1,651.41	-0.5	1,651.41	1.0	Finland	1,651.41	-0.5	1,651.41	1.0	Finland	1,651.41	-0.5	1,651.41	1.0										
Ireland	1.803	-26.198	1,200	1.4	Ireland	302.32	-11.12	2,049.3	1.2	Ireland	92.7	-1.2	2,219.5	2,219.5	Germany	2,470.0	-18.254	1,230	0.7	Germany	75.0	-0.5	1,230	2.1	Germany	1,651.41	-0.5	1,651.41	1.0	Germany	1,651.41	-0.5	1,651.41	1.0	Germany	1,651.41	-0.5	1,651.41	1.0										
Italy	1.804	-26.198	1,200	1.4	Italy	302.32	-11.12	2,049.3	1.2	Italy	92.7	-1.2	2,219.5	2,219.5	Ireland	2,470.0	-18.254	1,230	0.7	Ireland	75.0	-0.5	1,230	2.1	Ireland	1,651.41	-0.5	1,651.41	1.0	Ireland	1,651.41	-0.5	1,651.41	1.0	Ireland	1,651.41	-0.5	1,651.41	1.0										
Portugal	1.805	-26.198	1,200	1.4	Portugal	302.32	-11.12	2,049.3	1.2	Portugal	92.7	-1.2	2,219.5	2,219.5	Finland	2,470.0	-18.254	1,230	0.7	Finland	75.0	-0.5	1,230	2.1	Finland	1,651.41	-0.5	1,651.41	1.0	Finland	1,651.41	-0.5	1,651.41	1.0	Finland	1,651.41	-0.5	1,651.41	1.0										
Spain	1.806	-26.198	1,200	1.4	Spain	302.32	-11.12	2,049.3	1.2	Spain	92.7	-1.2	2,219.5	2,219.5	Denmark	2,470.0	-18.254	1,230	0.7	Denmark	75.0	-0.5	1,2																										

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Company	Avg price	Change Volgnt	High	Low	Country	Avg price	Change Volgnt	High	Low
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Company	Mid price	Change	Volume	High	Low	Company	Mid price	Change	Volume	High	Low
ActivCard	US\$4.075	-0.125	2500	6.25	4.375	Emti Telecom ADS	US\$8	-0.025	0	12.25	5.375
Artemis Systems	US\$10.375	-0.125	16665	11.125	9.05	Inogenetics	US\$11.75	1.75	17920	12.75	10.375
Chesapeake	FF1165	8.000	18	14	12	Micro Intertel	US\$10	0	8	11.75	0.125
Dr Solitaires ADS	US\$24	8	255	16.875	16	PoTech	US\$4.125	0	8	8.125	3.875

US shares mark time at midsession

AMERICAS

Wall Street had a quiet morning as the main indices marked time after last week's impressive gains, writes John Labate in New York.

The Dow Jones Industrial Average gained a mere 4.52 by midsession at 7,784.75, while the broader Standard & Poor's 500 index was also sluggish, rising just 0.91 to 894.18.

The market seemed determined not to give up any of last week's gains. "The market is flat, which so far is a normal digestive phase as a prelude to more gains," said Mr. Michael Metz, chief investment strategist at Oppenheimer.

He added that stocks were receiving support from the bond market as long-term yields continued to fall.

Mr. Leszlo Birinyi at the Connecticut-based Birinyi Associates, a noted bullish commentator, said the quiet day fitted a strong historical pattern. "When the market's had a strong week, and last week happened to be the strongest ever, historically the subsequent Monday tends to be very desultory and unevenly and basically boring."

Small stocks also had a sluggish morning, following recent sharp advances, with the Russell 2000 virtually unchanged by midday. The technology-weighted Nasdaq composite index gained 3.82

to 1,426.85 by 1pm, thanks to strength in the computer sector.

Large high-tech stocks fared particularly well, Intel, the largest semiconductor manufacturer, rose 5.1% to 146.5%, while networking giant Cisco Systems gained 3.6% to 86.7%.

The biggest mover among the Dow constituents was American Express, which was buoyed last week by unconfirmed reports that it was back in merger discussions with Citicorp. With no new announcements, American Express dropped 3.2 to 74.74%, while Citicorp was also down, off 3.5% at 120.4%.

Other big movers included Wal-Mart, the largest US retailer, which gained 3.4% to 332.0% on news of a management reshuffle.

TORONTO traded narrowly to emerge from the morning session with share prices mixed. Banks continued to harden, but a number of leading stocks ran into profit-taking after last week's run of record highs. At noon, the 300 composite index was up 1.19 at 6,551.80.

Banks made further ground. In spite of the recent weak US inflation data, talk of a cut in Canadian interest rates continued to do the rounds.

ROYAL BANK OF Canada gained 25 cents to C\$60.45 and Bank of Montreal also pushed on upwards, edging 20 cents to C\$63.60.

Caracas builds on gains

CARACAS continued to make rapid upward progress building on last week's strong gains with a further advance for the IBC index, which at midsession was 135.33 or 1.8 per cent higher than 7,570.57.

"The country's back in fashion. Prospects look good," said one broker citing last week's approval for a ground-breaking labour

reforms and the round of oil auctions, which netted Venezuela \$2.1m in foreign bids.

MEXICO CITY rapidly reversed early gains to end lower at midsession. The IPC index was off 1.91 at 4,242.72. Corporacion Geo was a firm feature, adding 80 centavos to 41.40 pesos after the building group announced plans for an \$80m international share offering.

MARKETS IN PERSPECTIVE

	MARKETS IN PERSPECTIVE				% change in local currency †	% change working †	% change in US \$ †
	1 Week	4 Weeks	1 Year	Start of 1997	Start of 1997		
Austria	-0.19	+3.88	+14.30	+15.29	+6.92	+2.19	
Belgium	+2.48	+4.97	+36.98	+26.29	+16.99	+11.81	
Denmark	+1.76	+1.94	+46.10	+23.43	+15.15	+10.03	
Finland	+2.68	+2.95	+57.30	+26.89	+17.43	+12.23	
France	+2.58	+0.68	+31.09	+19.85	+11.17	+6.25	
Germany	+1.25	+3.50	+43.57	+27.82	+18.61	+13.88	
Ireland	+0.73	+1.40	+27.79	+20.07	+12.48	+7.50	
Italy	+4.50	+2.42	+25.00	+23.44	+15.07	+9.87	
Netherlands	+3.17	+7.18	+49.63	+34.90	+21.00	+15.64	
Norway	+0.39	+3.29	+28.49	+18.45	+4.78	+4.32	
Spain	+1.04	+6.68	+61.13	+32.02	+16.55	+10.62	
Sweden	+2.44	+4.43	+52.32	+25.91	+15.55	+10.00	
Switzerland	+1.19	+3.27	+47.00	+35.46	+31.74	+13.88	
UK	+2.09	+1.97	+23.67	+18.89	+13.98	+8.84	
EUROPE	+2.40	+3.11	+34.89	+19.78	+16.92	+11.74	
Australia	+2.42	+4.57	+23.85	+11.75	+10.61	+5.71	
Hong Kong	-5.53	-0.83	+19.46	-2.70	+1.71	-2.79	
Indonesia	+0.52	+7.69	n.a.	+9.27	+11.23	+6.30	
Japan	+1.58	+1.98	-7.30	+4.71	+10.87	+5.96	
Malaysia	+2.98	+2.85	-4.67	-14.00	-9.57	-13.58	
New Zealand	-0.94	+3.76	+15.60	+1.30	+3.48	-1.11	
Philippines	+1.57	+8.23	n.a.	-17.34	-13.77	-17.59	
Singapore	-2.08	-0.51	-6.08	-6.27	-3.90	-8.16	
Thailand	-3.00	-7.10	-6.31	-41.34	-39.23	-41.92	
Canada	+1.43	+8.22	+34.24	+12.86	+17.40	+12.19	
USA	+4.02	+7.67	+32.74	+19.78	+25.33	+19.78	
Brazil	+8.30	+13.10	+87.06	+55.91	+57.81	+50.82	
Mexico	+2.14	+9.20	+30.44	+25.70	+30.12	+24.35	
South Africa	+0.04	+1.08	+3.34	+9.13	+18.82	+13.37	
WORLD INDEX	+0.74	+5.08	+23.01	+16.27	+18.98	+13.69	

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NATIONAL AND REGIONAL MARKETS

Figures in parentheses show number of lines of stock

Country	FRIDAY JUNE 13 1997				THURSDAY JUNE 12 1997				DOLLAR INDEX			
	US	Dollar	Change	Point	Day	US	Dollar	Change	Point	Local	Local	Yield
Australia (76)	234.57	0.8	212.05	170.07	211.93	207.84	1.0	3.71	223.87	211.01	187.32	198.83
Austria (24)	-0.19	-0.4	194.09	140.69	140.70	140.70	0.4	1.90	184.82	176.74	140.24	174.70
Belgium (26)	-2.48	-0.4	230.79	184.57	184.57	184.57	0.4	3.17	225.67	221.87	184.14	211.06
Denmark (12)	+1.76	+1.94	+46.10	+23.43	+23.43	+23.43	0.4	1.03	224.43	227.07	194.73	224.55
Finland (28)	+2.68	+2.95	+57.30	+26.89	+26.89	+26.89	0.7	1.27	211.11	191.48	152.05	183.12
France (61)	+2.58	+0.68	+31.09	+19.85	+19.85	+19.85	0.4	1.51	220.22	219.22	186.22	220.22
Germany (59)	+1.25	+3.50	+43.57	+27.82	+27.82	+27.82	0.5	1.51	227.72	221.87	194.21	224.10
Ireland	+0.73	+1.40	+27.79	+20.07	+20.07	+20.07	0.7	1.51	211.22	209.22	174.22	211.22
Italy	+4.50	+2.42	+25.00	+23.44	+23.44	+23.44	0.7	1.51	209.06	192.26	164.26	209.06
Netherlands	+3.17	+7.18	+49.63	+34.90	+34.90	+34.90	0.7	1.51	211.22	209.22	174.22	211.22
Norway	+0.39	+3.29	+28.49	+18.45	+18.45	+18.45	0.7	1.51	220.22	219.22	186.22	220.22
Spain	+1.04	+6.68	+61.13	+32.02	+32.02	+32.02	0.7	1.51	220.22	219.22	186.22	220.22
Sweden	+2.44	+4.43	+52.32	+25.91	+25.91	+25.91	0.7	1.51	220.22	219.22	186.22	220.22
Switzerland	+1.19	+3.27	+47.00	+35.46	+35.46	+35.46	0.7	1.51	220.22	219.22	186.22	220.22
UK	+2.09	+1.97	+23.67	+18.89	+18.89	+18.89	0.7	1.51	220.22	219.22	186.22	220.22
EUROPE	+2.40	+3.11	+34.89	+19.78	+19.78	+19.78	0.7	1.51	220.22	219.22	186.22	220.22
Australia	+2.42	+4.57	+23.85	+11.75	+11.75	+11.75	0.7	1.51	220.22	219.22	186.22	220.22
Hong Kong	-5.53	-0.83	+19.46	-2.70	+1.71	-2.79	0.7	1.51	220.22	219.22	186.22	220.22
Indonesia	+0.52	+7.69	n.a.	+9.27	+11.23	+6.30	0.7	1.51	220.22	219.22	186.22</	